

ENR THE TOP 250

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NUMBER 05

International Contractors

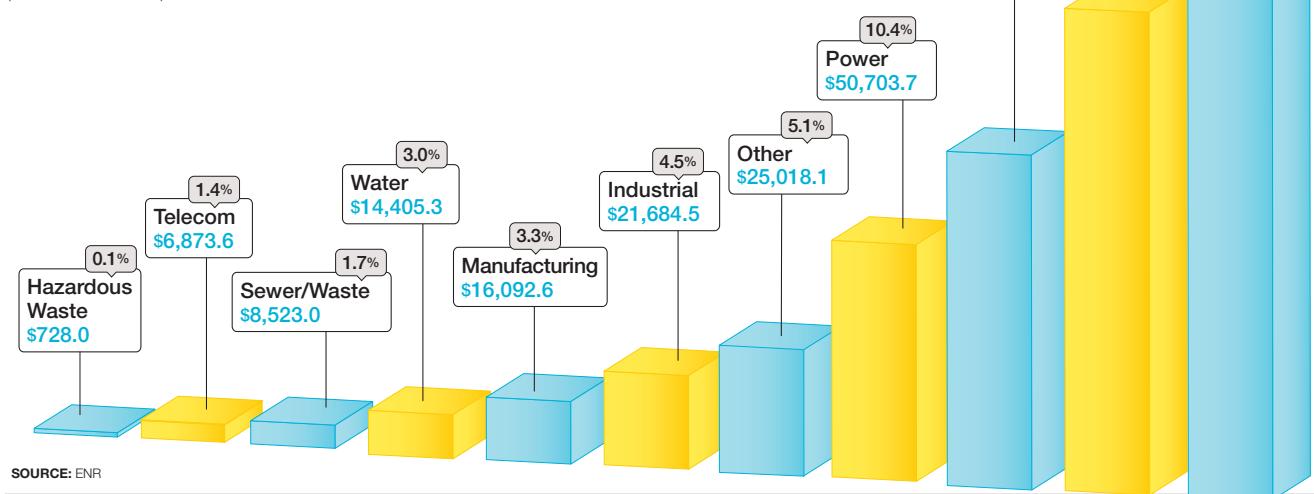
Global Market Is Risky Business

Failures of numerous major international competitors have firms focused more on the bottom line than on the top line. By Gary J. Tulacz and Peter Reina



Int'l Market Analysis

(Measured \$ millions)



SOURCE: ENR

Comparing the Past Decade's International Contractor Revenue



*Figures for 2009–2011 represent the Top 225 International Contractors before ENR expanded the list to 250.

SOURCE: ENR

The global construction market is sluggish and has been for several years. After enjoying boom years from 2012 to 2014, the bubble burst, leaving international contractors scrambling. This stagnation has created a severe buyer's market that has had negative, and in some cases final, consequences for firms.

The uncertainties in the international market are seen in the 2019 results of the ENR Top 250 International Contractors survey. This list ranks companies based on contracting revenue from projects outside their home countries, measuring presence in international commerce. ENR's separate Top 250 Global Contractors list ranks firms' total worldwide contracting revenue, regardless of project location.

The Top 250 International Contractors reported \$487.29 billion in contracting revenue in 2018 from projects outside their home countries, up only 1% from \$482.40 billion in 2017. As a group, firms also reported \$1.148 trillion in revenue from domestic projects in 2018, up 10% from \$1.043 trillion in 2017.

However, the modest rise in the international market does not reflect its struggles. This past year's revenue figures are off by 10.4% from five years ago and were falling steadily until 2017. The small recovery comes at a price. Owners around the world have seen large contractors fighting for work and have used this desperation to impose increasingly



"Our experience in the international market is that it's a punishing environment."

S. Paramasivan,
managing
director, Afcons
Infrastructure
Ltd.

tough conditions in contracts, pushing more risk onto companies.

Failures

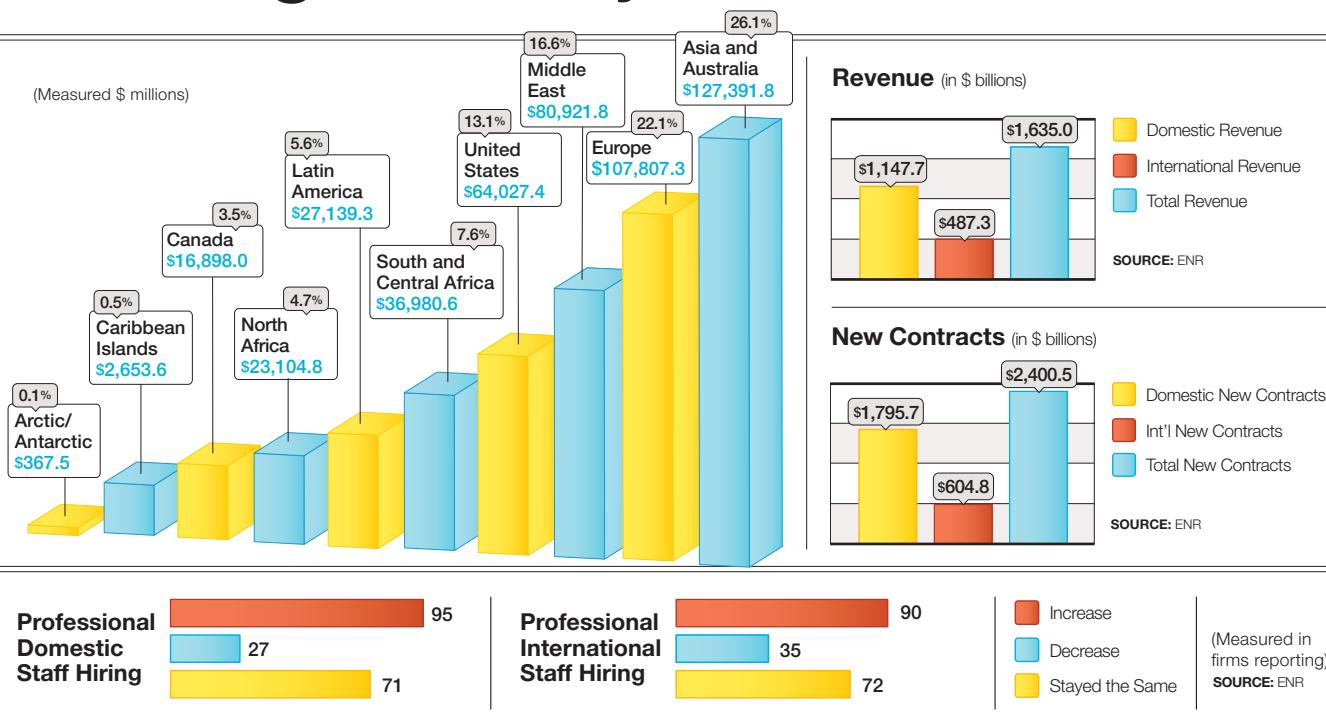
This risk shifting has begun to take a severe toll on some major international firms. Last year saw the failure or near failure of several major companies, beginning in January 2018 with the collapse of Carillion, one of the U.K.'s largest contractors. Spain's Isolux Corsan soon followed, and Joannou & Paraskevaides (Overseas), the largest unit of Cyprus-based Joannou & Paraskevaides Group, defaulted on bank loans and now is under court supervision. The owners of J&P are in court to break up the company.

Italian contractors had more than their share of problems. Trevi-Finanziaria Industriale SpA and Condotte d'Acqua SpA are under court administration and are selling off assets. C.M.C. di Ravenna is in bankruptcy reorganization, as is Astaldi after defaulting on a series of U.S. contracts.

Brazil's Odebrecht SA, reeling from the impact of the "Operation Car Wash" bribery scandal that implicated numerous contractors and officials in 11 countries, filed for bankruptcy protection and reorganization—possibly the largest debt-protection filing in the country's history.

Many large international contractors now are tak-

Int'l Region Analysis



ing action to limit exposure to risk in international markets. After sustaining significant quarterly losses from bad projects this year, Fluor and McDermott, both from the U.S., have established board-level risk review committees to oversee their firms' exposure to cost overruns. New Zealand contracting giant Fletcher Building said in early 2018 it was leaving vertical markets after losing \$425 million over the previous year.

Fluor, Granite Construction from the U.S. and Canada-based SNC-Lavalin also announced recently that they are leaving fixed-price, turnkey markets after experiencing major losses. Fluor will continue to pursue fixed-price work in energy and chemicals markets, but only where there are limited bidders and it has a measurable advantage over competitors.

Risky Business

International contractors are becoming increasingly wary of risk exposure and project management expertise. "Our experience in the international market is that it's a punishing environment," says S. Paramasivan, managing director of India's Afcons Infrastructure Ltd. But he says the firm's commitment to risk management and operational efficiency has allowed it to complete all 50 of its international projects over the past decade on or ahead of schedule.

European firms seem content with current revenue

223
of the Top 250
sent in surveys
last year

52.0%
increased
international
revenue in 2018

48.0%
had lower
international
revenue in 2018

trends, but satisfactory margins are more elusive. Jérôme Stubler, chairman of France's VINCI Construction, says, "2019 will be another year of growth in revenue." While pre-tax profits have risen nearly 20% annually over the last three years, the current 2.8% operating profit still falls 2.2% short of Stubler's target. "I believe all contractors should have a 5% target when I see the levels of [their] risk and effort," he says.

Despite "challenging" residential markets, Sweden's Skanska AB is pushing to improve construction profitability by selective bidding, especially in Europe, says CEO Anders Danielsson. Its 6.2% gross margin in the first half rose 1% from last year. Bidding selectively in difficult markets, Skanska's backlog is 11% below work done in the last period.

Thomas Birtel, CEO of Austria's Strabag SE, is "astonished" how good this year has been for the firm. Despite disruption in core markets by the U.S.-China trade war and Brexit in the U.K., "we don't see any material negative impacts," he says. Strabag reported 19% sales growth in this year's first quarter, pointing to a projected 3.3% [earnings before interest and taxes] margin in 2019, says Birtel, who aims for 4% next year. This level of profitability is satisfactory for a "pure play construction company," he believes.

In Europe, Milan-based Salini Impregilo SpA is on the acquisition trail both to increase its global footprint

The Top 10 by Region

1		ASIA
RANK	2019	Top 10 Revenue: \$64,208.7 Mil. Region's Revenue: \$127,391.8 Mil.
1	1	CHINA COMMUNICATIONS CONSTRUCTION GROUP LTD.
2	2	ACS, ACTIVIDADES DE CONSTRUCCIÓN Y SERVICIOS SA
3	3	HOCHTIEF AKTIENGESELLSCHAFT
4	4	CHINA STATE CONSTRUCTION ENGINEERING CORP. LTD.
5	5	POWER CONSTRUCTION CORP. OF CHINA
6	8	HYUNDAI ENGINEERING & CONSTRUCTION CO. LTD.
7	**	FLUOR CORP.
8	9	BOUYGUES
9	10	SAMSUNG C&T CORP.
10	**	VINCI

2		EUROPE
RANK	2019	Top 10 Revenue: \$67,361.6 Mil. Region's Revenue: \$107,807.3 Mil.
1	1	STRABAG SE
2	2	VINCI
3	5	BOUYGUES
4	6	FERROVIAL
5	4	SKANSKA AB
6	7	ROYAL BAM GROUP NNV
7	3	TECHNIPFMC
8	10	EIFFAGE
9	9	RENAISSANCE CONSTRUCTION
10	8	BECHTEL

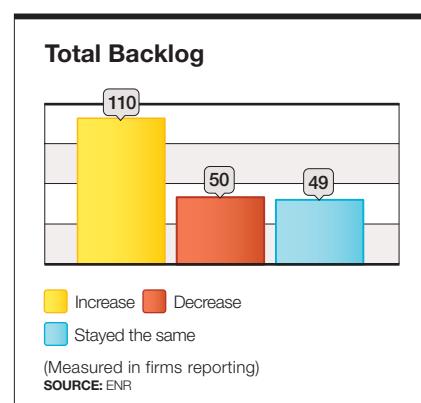
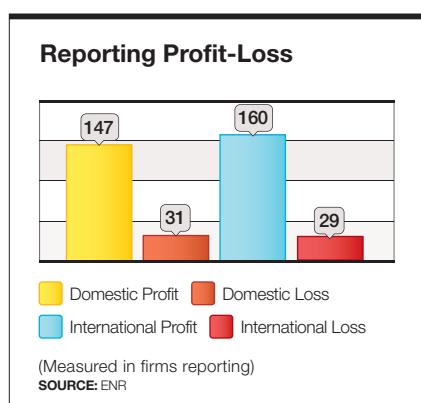
3		MIDDLE EAST
RANK	2019	Top 10 Revenue: \$30,879.5 Mil. Region's Revenue: \$80,921.8 Mil.
1	1	CONSOLIDATED CONTRACTORS GROUP
2	3	TECNICAS REUNIDAS
3	2	PETROFAC LTD.
4	4	LARSEN & TOUBRO LTD.
5	10	GS ENGINEERING & CONSTRUCTION
6	6	POWER CONSTRUCTION CORP. OF CHINA
7	5	HYUNDAI ENGINEERING & CONSTRUCTION CO. LTD.
8	8	SALINI IMPREGILO SPA
9	**	MCDERMOTT
10	**	CHINA STATE CONSTRUCTION ENGINEERING CORP. LTD.

4		UNITED STATES
RANK	2019	Top 10 Revenue: \$53,833.4 Mil. Region's Revenue: \$64,027.4 Mil.
1	1	ACS, ACTIVIDADES DE CONSTRUCCIÓN Y SERVICIOS SA
2	2	HOCHTIEF AKTIENGESELLSCHAFT
3	3	SKANSKA AB
4	4	LENDLEASE
5	5	OBAYASHI CORP.
6	**	WOOD
7	6	FERROVIAL
8	7	BOUYGUES
9	8	SALINI IMPREGILO SPA
10	9	KAJIMA CORP.

5		AFRICA
RANK	2019	Top 10 Revenue: \$26,745.6 Mil. Region's Revenue: \$60,085.4 Mil.
1	1	CHINA COMMUNICATIONS CONSTRUCTION GROUP LTD.
2	4	POWER CONSTRUCTION CORP. OF CHINA
3	2	CHINA RAILWAY CONSTRUCTION CORP. LTD.
4	5	CHINA RAILWAY GROUP LTD.
5	3	CHINA STATE CONSTRUCTION ENGINEERING CORP. LTD.
6	7	ORASCOM CONSTRUCTION PLC
7	8	VINCI
8	10	CHINA NATIONAL MACHINERY INDUSTRY CORP.
9	**	SINOMA INTERNATIONAL ENGINEERING CO. LTD.
10	9	BOUYGUES

6		LATIN AMERICA/CARIBBEAN
RANK	2019	Top 10 Revenue: \$14,406.1 Mil. Region's Revenue: \$29,792.9 Mil.
1	1	ACS, ACTIVIDADES DE CONSTRUCCIÓN Y SERVICIOS SA
2	4	SACYR
3	3	VINCI
4	**	FLUOR CORP.
5	**	MOTA-ENGIL
6	5	ACCIONA INFRASTRUCTURE
7	6	CHINA COMMUNICATIONS CONSTRUCTION GROUP LTD.
8	2	ODEBRECHT ENGENHARIA & CONSTRUCAO
9	8	POWER CONSTRUCTION CORP. OF CHINA
10	9	TECHNIPFMC

7		CANADA
RANK	2019	Top 10 Revenue: \$12,885.9 Mil. Region's Revenue: \$16,898.0 Mil.
1	1	PCL CONSTRUCTION ENTERPRISES INC.
2	2	BOUYGUES
3	3	ACS, ACTIVIDADES DE CONSTRUCCIÓN Y SERVICIOS SA
4	5	KIEWIT CORP.
5	6	HOCHTIEF AKTIENGESELLSCHAFT
6	9	VINCI
7	7	AECOM
8	**	FERROVIAL
9	**	BARNARD CONSTRUCTION CO. INC.
10	**	WORLEYPARSONS LTD. (TRADING AS WORLEY)



and help revive Italy's fragile contracting industry in what the firm calls Project Italy. This month, Salini Impregilo secured \$673 million in financing to reinforce its balance sheet and invest \$252 million to buy profitable parts of Astaldi SpA, the country's second largest contractor, which is under court administration. Italy's CDP Equity SpA committed \$280 million and the Salini-family controlled Salini Costruttori SpA \$56 million; banks are investing or underwriting the remaining portion.

On the Web

For expanded content on the ENR Top Lists, see ENR.com/toplists.

With only about 10% of its sales from Italy last year, Salini Impregilo believes its small domestic base weakens its international competitiveness. In contrast, VINCI is active in nearly 100 countries outside France, but its overseas work accounts for only about half of sales.

For Salini Impregilo CEO Pietro Salini, the Astaldi transaction is a stepping stone in Project Italy, which aims to help revive up to \$40 billion of Italian projects blocked for various reasons and also to consolidate vi-

The Top 10 by Market

1		TRANSPORTATION
RANK	2019	Top 10 Revenue: \$83,598.8 Mil. Sector's Revenue: \$152,188.9 Mil.
1	1	CHINA COMMUNICATIONS CONSTRUCTION GROUP LTD.
2	2	ACS, ACTIVIDADES DE CONSTRUCCIÓN Y SERVICIOS SA
3	4	BOUYGUES
4	3	VINCI
5	5	STRABAG SE
6	6	HOCHTIEF AKTIENGESELLSCHAFT
7	8	FERROVIAL
8	7	CHINA STATE CONSTRUCTION ENGINEERING CORP. LTD.
9	**	SKANSKA AB
10	10	CHINA RAILWAY CONSTRUCTION CORP. LTD.

2		BUILDINGS
RANK	2019	Top 10 Revenue: \$60,959.0 Mil. Sector's Revenue: \$114,564.4 Mil.
1	1	ACS, ACTIVIDADES DE CONSTRUCCIÓN Y SERVICIOS SA
2	2	HOCHTIEF AKTIENGESELLSCHAFT
3	3	CHINA STATE CONSTRUCTION ENG'G CORP. LTD.
4	4	SKANSKA AB
5	5	STRABAG SE
6	6	LENDLEASE
7	7	BOUYGUES
8	9	ROYAL BAM GROUP NV
9	8	KAJIMA CORP.
10	10	PCL CONSTRUCTION ENTERPRISES INC.

3		PETROLEUM
RANK	2019	Top 10 Revenue: \$44,601.5 Mil. Sector's Revenue: \$76,510.0 Mil.
1	1	TECHNIPFMC
2	2	PETROFAC LTD.
3	5	FLUOR CORP.
4	4	TECNICAS REUNIDAS
5	3	JGC CORP.
6	**	GS ENGINEERING & CONSTRUCTION
7	**	MAIRE TECNIMONT
8	9	CONSOLIDATED CONTRACTORS GROUP
9	6	CHINA PETROLEUM ENGINEERING CO. LTD.
10	**	MCDERMOTT

4		POWER
RANK	2019	Top 10 Revenue: \$29,000.5 Mil. Sector's Revenue: \$50,703.7 Mil.
1	1	POWER CONSTRUCTION CORP. OF CHINA
2	3	VINCI
3	2	CHINA ENERGY ENGINEERING CORP. LTD.
4	4	ACS, ACTIVIDADES DE CONSTRUCCIÓN Y SERVICIOS SA
5	5	CHINA NATIONAL MACHINERY INDUSTRY CORP.
6	9	LARSEN & TOUBLER LTD.
7	6	HYUNDAI ENGINEERING & CONSTRUCTION CO. LTD.
8	**	FERROVIAL
9	**	CHINA ZHONGYUAN ENGINEERING CORP.
10	**	EIFFAGE

5		INDUSTRIAL
RANK	2019	Top 10 Revenue: \$13,040.6 Mil. Sector's Revenue: \$21,684.5 Mil.
1	4	FLUOR CORP.
2	1	DANIELI & C. O.M. SPA
3	3	CHINA METALLURGICAL GROUP CORP.
4	2	BECHTEL
5	5	CHINA NATIONAL CHEMICAL ENG'G GROUP CORP. LTD.
6	6	STRABAG SE
7	**	ACS, ACTIVIDADES DE CONSTRUCCIÓN Y SERVICIOS SA
8	**	HOCHTIEF AKTIENGESELLSCHAFT
9	**	SINOSTEEL EQUIPMENT & ENGINEERING CO. LTD.
10	8	VINCI

6		MANUFACTURING
RANK	2019	Top 10 Revenue: \$11,285.1 Mil. Sector's Revenue: \$16,092.6 Mil.
1	1	CHINA COMMUNICATIONS CONSTR. GROUP LTD.
2	**	CHIYODA CORP.
3	**	SINOMA INTERNATIONAL ENGINEERING CO. LTD.
4	2	TAKENAKA CORP.
5	3	SAMSUNG C&T CORP.
6	10	GS ENGINEERING & CONSTRUCTION
7	4	SKANSKA AB
8	**	HYUNDAI ENG'G & CONSTRUCTION CO. LTD.
9	**	HYUNDAI ENGINEERING CO. LTD.
10		KAJIMA CORP.

7		WATER
RANK	2019	Top 10 Revenue: \$6,988.2 Mil. Sector's Revenue: \$14,405.3 Mil.
1	2	SALINI IMPREGILO SPA
2	1	OBAYASHI CORP.
3	3	ACS, ACTIVIDADES DE CONSTRUCCIÓN Y SERVICIOS SA
4	4	POWER CONSTRUCTION CORP. OF CHINA
5	9	FERROVIAL
6	6	CHINA NATIONAL MACHINERY INDUSTRY CORP.
7	**	CHINA ENERGY ENGINEERING CORP. LTD.
8	8	STRABAG SE
9	7	CHINA COMMUNICATIONS CONSTR. GROUP LTD.
10	5	ACCIONA INFRASTRUCTURE

8		SEWER/WASTE
RANK	2019	Top 10 Revenue: \$5,211.3 Mil. Sector's Revenue: \$8,523.0 Mil.
1	1	FCC SA
2	2	FERROVIAL
3	5	OBAYASHI CORP.
4	**	SAMSUNG ENGINEERING CO. LTD.
5	**	CHINA ENERGY ENGINEERING CORP. LTD.
6	4	STRABAG SE
7	**	SALINI IMPREGILO SPA
8	**	MOTA-ENGIL
9	7	ACS, ACTIVIDADES DE CONSTRUCCIÓN Y SERVICIOS SA
10	8	HOCHTIEF AKTIENGESELLSCHAFT

9		TELECOMMUNICATIONS
RANK	2019	Top 10 Revenue: \$6,652.0 Mil. Sector's Revenue: \$6,873.6 Mil.
1	1	VINCI
2	2	ACS, ACTIVIDADES DE CONSTRUCCIÓN Y SERVICIOS SA
3	3	HOCHTIEF AKTIENGESELLSCHAFT
4	4	BOUYGUES
5	**	STO BUILDING GROUP INC.
6	**	CHINA GENERAL TECHNOLOGY (GROUP) HOLDING CO. LTD.
7	8	EIFFAGE
8	5	FLUOR CORP.
9	7	KINDEN CORP.
10	**	SKANSKA AB

able elements of financially struggling contractors, such as Astaldi. In Italy, "the whole industry is in trouble ... we are the last man standing," says a Salini Impregilo spokesman.

Salini Impregilo says it is "really interested in" China's controversial Belt and Road Initiative (BRI), having worked on related projects in Kazakhstan and Turkey. Italy, the only G7 country that embraces the huge program, penciled in over \$2 billion of Chinese co-financed deals during President Xi Jinping's visit to

Rome in March. In neighboring France, Salini Impregilo is rare among foreign contractors to win major contracts on the huge Grand Paris Express metro expansion program. "We are making great progress in France, where we intend to expand," says Salini.

But non-French firms will have little role in restoring the fire-damaged Notre Dame cathedral. Among the first to offer its services, VINCI has proposed a "skill-based sponsorship exactly like the one used in the restoration of the Hall of Mirrors at the Château

THE TOP 20 NON-U.S. FIRMS IN INTERNATIONAL CONSTRUCTION MANAGEMENT AND PROGRAM MANAGEMENT FEES

RANK	FIRM	AGENCY CM FEES (\$ MIL)	PROGRAM MGMT. FEE (\$ MIL)	TOTAL CM / PM (\$ MIL)
1	WSP	701.4	1,288.4	1,989.7
2	ACS, ACTIVIDADES DE CONSTRUCCIÓN Y SERVICIOS SA	795.0	4.0	799.0
3	ARCADIS NV	279.0	502.0	781.0
4	DAR GROUP	215.4	103.7	319.1
5	TECHNIPFMC	0.0	231.9	231.9
6	LENDLEASE	211.0	0.0	211.0
7	WORLEYPARSONS LTD. (WORLEY)	13.7	180.1	193.8
8	SNC-LAVALIN INC.	168.5	0.0	168.5
9	DRA GLOBAL LTD.	135.8	0.0	135.8
10	WOOD	130.0	0.0	130.0
11	KEO INTERNATIONAL CONSULTANTS	66.5	24.6	91.1
12	STANTEC INC.	0.0	76.4	76.4
13	MAEDA CORP.	63.0	0.0	63.0
14	EURO CONSULT FOR ENGINEERING CONSULTANCY	59.5	0.0	59.5
15	PROJACS INTERNATIONAL CO. BSC	52.0	5.7	57.7
16	AYESA	54.3	0.0	54.3
17	MEINHARDT GROUP INTERNATIONAL	14.4	39.9	54.3
18	HANMIGLOBAL	24.5	24.8	49.3
19	SAMSUNG C&T CORP.	48.0	0.0	48.0
20	ARUP	47.9	0.0	47.9

* BASED ON FEES FOR MANAGEMENT SERVICES PROVIDED ON A FEE-ONLY BASIS FOR PROJECTS OUTSIDE THE FIRM'S HOME COUNTRY

THE TOP 20 NON-U.S. FIRMS IN TOTAL GLOBAL CONSTRUCTION MANAGEMENT AND PROGRAM MANAGEMENT FEES*

RANK	FIRM	AGENCY CM FEES (\$ MIL)	PROGRAM MGMT. FEE (\$ MIL)	TOTAL CM / PM (\$ MIL)
1	WSP	783.06	1338.91	2,122.0
2	LENDLEASE	1386.8	0	1,386.8
3	ARCADIS NV	305	547	852.0
4	ACS, ACTIVIDADES DE CONSTRUCCIÓN Y SERVICIOS SA	795	4	799.0
5	DAR GROUP	215.4	103.67	319.1
6	SNC-LAVALIN INC.	296.55	0	296.6
7	TECHNIPFMC	0	231.9	231.9
8	WORLEYPARSONS LTD. (WORLEY)	13.74	181.56	195.3
9	HANMIGLOBAL	134	27.3	161.3
10	STANTEC INC.	3.91	143.32	147.2
11	DRA GLOBAL LTD.	141	0	141.0
12	EHAF CONSULTING ENGINEERS	134.3	0	134.3
13	NATIONAL ENG'G SERVICES PAKISTAN LTD. (NESPAK)	124	9.28	133.3
14	WOOD	130	0	130.0
15	MAEDA CORP.	126	0	126.0
16	CIMIC GROUP LTD.	118.67	0	118.7
17	CHINA PETROLEUM ENGINEERING CO. LTD.	104.31	0	104.3
18	KEO INTERNATIONAL CONSULTANTS	68.96	28.86	97.8
19	ARUP	92.4	0	92.4
20	ZUHAIR FAYEZ PARTNERSHIP CONSULTANTS	70.8	18.7	89.5

* BASED ON FEES FOR MANAGEMENT SERVICES PROVIDED ON A FEE-ONLY BASIS FOR ALL PROJECTS, DOMESTIC AND INTERNATIONAL

de Versailles a few years ago," says Stubler. The government "is still looking at ways to organize this mammoth restoration challenge," he adds.

While Germany's economy is slowing, its infrastructure sector has undergone "double-digit growth" and will plateau at a high level while the real estate market is "already at boom levels," says Strabag CEO Birtel. Austria's infrastructure sector is "not as dynamic," but is consistently good, he adds.

Busy in European Union member countries in central and eastern Europe, Strabag is "very positive" about Poland and Hungary, says Birtel. Russia's attraction has greatly shrunk since its peak in 2013, but Strabag is not quitting. "Sooner or later Russia will recover," he says.

A new entry to the European scene is Turkey's Renaissance Construction. It acquired Ballast Nedam of the Netherlands in 2015. "Streamlining the processes and merging the technologies of Ballast Nedam into the holding company created enormous opportunities for us," says Emre Baki, board member of Renaissance parent firm Ronesans Holding.

Birtel worries about how the loss of U.K. contributions to EU budgets post-Brexit will affect the region's infrastructure projects. He hopes the shortfall will be made up by a revival in public-private financing, which is now "not in vogue in Europe," he says.

In the U.K. itself, a fall in building foundation work reflects a decline in commercial building in the run-up to Brexit, according to Stubler. VINCI is among preferred bidders for a large design-build contract on the HS2 London-to-Birmingham high-speed railroad, which now is under review. "We hope Brexit will not adversely affect the U.K.'s willingness to develop HS2," he says.

Skanska is also feeling a Brexit dip in U.K. non-residential construction, and "the civil market is a bit slower," says CEO Danielsson. Because of Brexit, and the restructure in Poland and the Czech Republic, the contractor's selective bidding has left it with a European backlog of only 70% of what it had in the last reporting period, he says. However, the company is more than replacing work in the Nordic regions, where it earned a 3.6% construction operating margin in this year's first six months, with Sweden providing a 3% margin.

Middle East Tumult

The Middle East market has been a destination of choice for international contractors for many years. However, with the radical drop in oil prices in 2015, regional prospects were thrown into turmoil. With oil and gas as a major contributor to the Gulf Cooperation Council (GCC) countries' economies, projects not just

Oil & Gas

Uzbekistan Methane Plant



Hyundai Engineering Co. Ltd. (**No. 40**) is one of the contractors building a gas-to-liquids plant to process annually 3.6 billion cubic meters of purified methane gas from Shurtan Gas Chemical Complex in Uzbekistan.

in the energy sector but in infrastructure and beyond became more tenuous.

"In the Gulf countries, except for Saudi Arabia, the difficult market situation keeps translating with cautious spending and investments from our clients, harsher contractual conditions and hungry contractors with a high appetite for risk," says Aziz Bassoul, acting CEO of Lebanon's C.A.T. Group.

This has led to a scramble for many international contractors to find work. "The Middle East market is still difficult due to its high competition among the bidders and clients' excessive policies such [requiring greater participation by local companies]," says Kim Chang-Hag, CEO of South Korea's Hyundai Engineering Co. Ltd. He says that many Indian and Chinese EPC contractors are "engaged in price dumping" to gain work.

Many international firms are moving cautiously in the Middle East, making sure that projects fit their portfolio and that owners are financially stable. "Most GCC countries seem to be on a 'wait-and-watch' mode that raises questions about their ability to finance large infrastructure projects, and to maintain cash flows, which could lead to stretching of timelines for approval and execution of both current and fresh projects," says S.N. Subrahmanyam, Larsen & Toubro CEO.

However, Subrahmanyam says GCC members have taken steps to ensure their economies are in good shape by agreeing in 2016 to implement a 5% value-added tax in their respective countries. Saudi Arabia and United Arab Emirates introduced the VAT on Jan. 1,



"In the Gulf Countries, except for Saudi Arabia, the difficult market [is full of] harsher contractual conditions and hungry contractors with a high appetite for risk."

Aziz Bassoul,
Acting CEO,
Contracting and
Trading Co.,
C.A.T. Group.

2018, to boost revenue and revive their oil-dependent economies, and Bahrain followed suit at the beginning of this year. Kuwait and Oman pushed back planned implementation of a VAT until 2021, and Qatar is still considering it.

But many international contractors report they are doing well in the Middle East. VINCI is "strong" in Qatar and is active across the region, says Stubler, adding that it "still has substantial scope for investment." But, notes Strabag's Birtel, the Middle East is "still a difficult market." The company left Saudi Arabia last year but remains in the Emirates and Oman.

Land of Opportunity

The North America market is one of the largest for international contractors. The U.S., Skanska's biggest market, is "very strong ... both in civil and building work, but there is still fierce competition," says Danielsson. While not satisfied with a 1.2% operating margin, "we are definitely on the right path," he adds.

Salini Impregilo also counts the U.S. as its largest revenue generator, "full of opportunities and where we want to apply even greater focus" it says. Local subsidiary Lane Industries is targeting \$64 billion in potential infrastructure work in regions including Texas, California, Florida and New York.

After a lean period in North America, VINCI recently won a slice of a \$3.3-billion design-build contract on Virginia's I-64 highway in a joint venture with units of Spain's ACS. It also won work on a design-build-finance contract covering 27.5 km of light-rail infrastructure in Ottawa. In North America, "prices may be returning to a more reasonable level," says CEO Stubler.

The U.K.'s largest contractor, Balfour Beatty plc, now earns over half its sales in the U.S., totaling \$2.1 billion in this year's first half. While U.S. prospects are "phenomenal," the civil sector there remains "Neanderthal in terms of how it contracts, and it hasn't matured to the point where the U.K. business and market is," says CEO Leo Quinn. In the U.S., "an awful lot of hard bidding goes on [with] fixed, guaranteed maximum price that can carry superior returns but [also] superior challenges," he adds.

By contrast, in the U.K., the company's portfolio is "dominated" by collaborative arrangements such as early-contractor involvement and, more recently, cost incentivized fees. Quinn says with these contracts, the contractor secures a guaranteed fee and overhead and operates under a narrow-band pain-gain formula under which "you never drive contractors into loss." He hopes the U.S. and Hong Kong, the firm's other core market, will follow the U.K.'s lead.

In Latin America, Strabag seeks more work on the heels of Colombia's Medellín-Santa Fe de Antioquia Autopista al Mar 1 private financed deal, which reached financial close this past March. It is the first P3 project outside of Europe, where the contractor has previously secured 40. The company also has long performed work in Chile's mining sector, which is being boosted by the need to go underground as surface deposits run out, says Birtel.

A recent arrival in Australia and New Zealand, VINCI has won some "important projects" over the last 18 months there, says Stubler. Last month, in a joint venture, it secured a \$1.1-billion design-build contract for 3.45 km of mostly tunnelled urban railroad in Auckland, New Zealand.



The U.S. civil sector is "Neanderthal in terms of how it contracts."

Leo Quinn, CEO,
Balfour Beatty
plc.

After six years of activity in the country, Australia has become a "key market" for Salini Impregilo, it says. This year, the company secured a civil and electromechanical contract on the 2,000-MW Snowy 2.0 hydro project in New South Wales. For Strabag, Australia is "a long way away," says Birtel, but "there could be a boom for somebody like us."

The international market has been sluggish, but it still holds opportunities. However, it presents risks that are no longer acceptable to many large contractors. Whether the failure of several large international contractors, and the refusal of several more to accept onerous fixed-price contracts, has an impact on larger market dynamics is yet to be seen. But the warning signs for global owners are there. ■

HOW THE TOP INTERNATIONAL CONTRACTORS SHARED THE 2018 MARKET

CONTRACTOR NATIONALITY	# OF FIRMS	INT'L REVENUE \$ MIL.	%	MIDDLE EAST \$ MIL.	%	ASIA \$ MIL.	%	AFRICA \$ MIL.	%	EUROPE \$ MIL.	%	UNITED STATES \$ MIL.	%	CANADA \$ MIL.	%	LAT. AMER / CARIB. \$ MIL.	%
AMERICAN	37	34,241.6	7.0	6,439.4	8.0	6,281.9	4.9	2,092.5	3.5	7,592.5	7.0	NA	NA	8,303.4	49.1	3,502.0	11.8
CANADIAN	3	2,746.3	0.6	1,144.2	1.4	355.5	0.3	327.0	0.5	35.4	0.0	545.8	0.9	NA	NA	338.4	1.1
EUROPEAN	45	234,209.7	48.1	25,170.5	31.1	40,159.4	31.5	10,639.4	17.7	82,994.3	77.0	51,396.0	80.3	7,462.2	44.2	16,388.0	55.0
BRITISH	3	18,862.9	3.9	4,905.3	6.1	1,994.5	1.6	1,258.6	2.1	5,265.0	4.9	4,144.7	6.5	189.8	1.1	1,105.0	3.7
GERMAN	4	31,589.4	6.5	1,211.2	1.5	12,366.4	9.7	451.8	0.8	1,810.5	1.7	14,085.7	22.0	1,077.6	6.4	586.3	2.0
FRENCH	3	42,601.0	8.7	588.0	0.7	5,830.0	4.6	3,282.0	5.5	24,222.0	22.5	3,350.0	5.2	3,437.0	20.3	1,892.0	6.4
ITALIAN	12	16,228.3	3.3	4,154.7	5.1	2,152.2	1.7	2,235.6	3.7	3,986.3	3.7	2,648.7	4.1	4.7	0.0	1,046.1	3.5
DUTCH	3	9,507.6	2.0	888.4	1.1	652.0	0.5	341.6	0.6	7,040.3	6.5	0.0	0.0	8.0	0.0	577.2	1.9
SPANISH	9	68,712.5	14.1	6,938.4	8.6	15,665.7	12.3	1,200.1	2.0	13,829.2	12.8	19,454.6	30.4	2,718.3	16.1	8,906.2	29.9
OTHER EUROPEAN	11	46,708.1	9.6	6,484.6	8.0	1,498.5	1.2	1,869.8	3.1	26,840.9	24.9	7,712.3	12.0	26.8	0.2	2,275.3	7.6
AUSTRALIAN	4	9,013.7	1.9	500.5	0.6	2,855.5	2.2	623.6	1.0	949.5	0.9	3,586.1	5.6	409.9	2.4	88.7	0.3
JAPANESE	11	19,666.6	4.0	1,139.0	1.4	8,525.6	6.7	978.9	1.6	3,295.0	3.1	5,210.1	8.1	406.0	2.4	111.9	0.4
CHINESE	76	118,967.1	24.4	17,143.6	21.2	51,987.0	40.8	36,567.4	60.9	4,239.0	3.9	1,701.2	2.7	95.5	0.6	7,233.4	24.3
KOREAN	12	29,052.8	6.0	12,481.0	15.4	12,853.3	10.1	1,568.2	2.6	950.4	0.9	267.1	0.4	212.3	1.3	720.5	2.4
TURKISH	43	22,215.4	4.6	8,401.7	10.4	2,692.6	2.1	3,340.2	5.6	7,520.9	7.0	191.4	0.3	0.0	0.0	98.6	0.3
INDIAN	4	6,712.1	1.4	5,289.2	6.5	730.4	0.6	511.5	0.9	137.5	0.1	34.6	0.1	8.8	0.1	0.0	0.0
ALL OTHERS	15	10,099.3	2.1	3,212.5	4.0	950.5	0.7	3,436.9	5.7	92.7	0.1	1,095.2	1.7	0.0	0.0	1,311.5	4.4
ALL FIRMS	250	486,924.5	100.0	80,921.8	100.0	127,391.8	100.0	60,085.4	100.0	107,807.3	100.0	64,027.4	100.0	16,898.0	100.0	29,792.9	100.0

SOURCE: ENR. NOTE: EXCLUDING \$363.62 MILLION IN ARCTIC/ANTARCTIC OR UNALLOCATED

How To Read the Tables

Companies are ranked according to construction revenue generated outside of each company's home country in 2018 in U.S. \$ millions. Firms not ranked last year are designated **. Some markets may not add up to 100% due to omission of "other" miscellaneous market category and rounding. NA=Not available. †=Includes revenue of subsidiaries, the names of which now are available through www.ENR.com.

Figures include prime contracts, shares of joint ventures, subcontracts, design-construct contracts and construction

management-at-risk contracts when a firm's risks are similar to those of a general contractor. Figures also include the value of installed equipment when a firm has prime responsibility for specifying and procuring it within the scope of a construction contract.

General Building includes commercial buildings, offices, stores, educational facilities, government buildings, hospitals, medical facilities, hotels, apartments, housing, etc.

Manufacturing comprises auto, electronic assembly, textile plants, etc.

Power comprises thermal and hydroelectric power plants, waste-to-energy plants, transmission lines, substations, cogeneration plants, etc.

Water Supply includes dams, reservoirs, transmission pipelines, distribution mains, irrigation canals, desalination and drinking-water treatment plants, water pumping stations, etc.

Sewerage / Solid Waste includes sanitary and storm sewers, treatment plants, pumping plants, incinerators, industrial waste facilities, etc.

Industrial Process comprises pulp and paper mills, steel mills, nonferrous metal

refineries, pharmaceutical plants, chemical plants, food and other processing plants, etc.

Petroleum includes refineries, petrochemical plants, offshore facilities, pipelines, etc.

Transportation includes airports, bridges, roads, canals, locks, dredging, marine facilities, piers, railroads, tunnels, etc.

Hazardous Waste includes chemical, nuclear waste treatment, asbestos and lead abatement, etc.

Telecommunications comprises transmission lines, cabling, towers and antennae, data centers, etc.

RANK 2019	FIRM	2018 REVENUE \$ MIL.		2018 NEW CONTRACTS \$ MIL.										
		INT'L	TOTAL		GENERAL BUILDING	MANUFACTURING	POWER	WATER SUPPLY	SEWER / WASTE	INDUS. / PETROLEUM	TRANSPORTATION	HAZARDOUS WASTE	TELECOM	
1	1 ACS, ACTIVIDADES DE CONSTRUCCION Y SERVICIOS SA, Madrid, Spain†	38,041.0	44,188.2	43,860.7	35	1	8	3	1	7	30	0	5	
2	2 HOCHTIEF AKTIENGESELLSCHAFT, Essen, NRW, Germany†	27,797.0	29,121.0	31,660.0	44	1	2	1	1	5	25	0	6	
3	3 CHINA COMMUNICATIONS CONSTRUCTION GROUP LTD., Beijing, China†	22,727.4	83,278.3	35,968.3	7	10	0	2	0	0	80	0	0	
4	4 VINCI, Rueil-Malmaison, Hauts-de-Seine, France†	22,207.0	52,139.0	24,049.6	6	0	19	2	0	6	41	1	12	
5	5 STRABAG SE, Vienna, Austria†	15,779.0	18,689.0	15,852.0	35	0	0	3	2	7	52	0	0	
6	7 BOUYGUES, Paris, France†	15,582.0	32,023.0	17,728.0	23	1	5	0	0	3	62	1	1	
7	10 POWER CONSTRUCTION CORP. OF CHINA, Beijing, China†	13,775.4	52,982.8	32,993.1	9	0	65	5	1	0	18	0	0	
8	9 SKANSKA AB, Stockholm, Sweden†	13,583.0	17,124.0	13,317.0	47	5	5	2	1	3	35	0	0	
9	8 CHINA STATE CONSTRUCTION ENGINEERING CORP. LTD., Beijing, China†	12,812.5	170,435.3	23,114.0	55	0	1	2	1	0	39	0	0	
10	11 FERROVIAL, Madrid, Spain†	11,892.0	15,288.0	17,684.4	20	0	10	5	10	0	50	0	0	
11	6 TECHNIPFMC, London, U.K.†	11,149.9	11,643.6	10,386.6	0	0	0	0	0	100	0	0	0	
12	13 FLUOR CORP., Irving, Texas, U.S.A.†	8,844.9	15,593.5	22,030.3	9	0	1	0	0	84	2	3	1	
13	12 BECHTEL, Reston, Va., U.S.A.†	7,260.0	16,837.0	1,484.0	0	0	0	4	0	42	54	0	0	
14	14 CHINA RAILWAY CONSTRUCTION CORP. LTD., Beijing, China†	6,695.0	111,656.0	19,775.0	22	0	2	4	0	1	68	0	0	
15	16 HYUNDAI ENGINEERING & CONSTRUCTION CO. LTD., Seoul, South Korea	6,638.0	15,731.8	6,439.0	6	9	21	0	1	39	25	0	0	
16	15 SALINI IMPREGILO SPA, Milan, Italy†	6,462.8	7,044.3	NA	11	0	0	21	4	0	60	0	0	
17	18 CONSOLIDATED CONTRACTORS GROUP, Athens, Attica, Greece†	6,208.5	6,208.5	4,465.3	19	0	3	1	0	47	28	0	0	
18	17 CHINA RAILWAY GROUP LTD., Beijing, China†	6,181.9	140,090.0	15,391.8	10	2	0	0	0	0	65	0	0	
19	25 CHINA NATIONAL MACHINERY INDUSTRY CORP., Beijing, China†	5,449.3	7,186.8	5,131.5	8	1	52	9	1	13	7	0	0	
20	24 ROYAL BAM GROUP NV, Bunnik, The Netherlands†	5,308.0	8,509.0	NA	59	0	0	0	0	0	41	0	0	
21	20 PETROFAC LTD., Jersey, Channel Islands, U.K.†	5,234.0	5,234.0	4,646.0	0	0	0	0	0	100	0	0	0	
22	19 TECNICAS REUNIDAS, Madrid, Spain†	5,053.0	5,180.1	9,250.0	0	0	13	0	0	87	0	0	0	
23	21 CHINA ENERGY ENGINEERING CORP. LTD., Beijing, China†	5,020.0	26,868.7	21,476.6	8	0	66	10	8	3	2	0	0	
24	38 GS ENGINEERING & CONSTRUCTION, Seoul, South Korea†	4,978.8	11,898.5	2,201.9	0	14	3	0	4	65	13	0	0	
25	28 LARSEN & TOUBRO LTD., Chennai, Tamil Nadu, India†	4,875.4	17,630.9	5,864.6	6	7	30	1	3	29	22	0	0	
26	32 EIFFAGE, Velizy-Villacoublay, France	4,812.0	16,040.0	4,600.0	27	10	25	5	0	8	24	0	1	
27	23 SAMSUNG C&T CORP., Seoul, South Korea	4,599.5	10,967.2	4,570.9	16	20	17	4	0	4	34	0	0	
28	26 LENDLEASE, Barangaroo, NSW, Australia†	4,342.7	8,577.3	4,325.7	99	1	0	0	0	0	0	0	0	
29	46 CHINA NATIONAL CHEMICAL ENG'G GROUP CORP. LTD., Beijing, China†	4,279.4	13,377.0	8,269.2	17	0	19	0	2	57	0	0	0	
30	27 OBAYASHI CORP., Tokyo, Japan†	4,213.0	17,529.0	4,032.0	15	0	0	27	11	0	39	0	0	
31	22 JGC CORP., Yokohama, Kanagawa, Japan†	4,182.0	5,517.0	7,920.0	0	0	2	0	0	98	0	0	0	
32	31 ACCIONA INFRASTRUCTURE, Madrid, Spain†	3,944.3	5,876.5	4,069.7	8	2	17	10	0	0	62	0	1	
33	36 RENAISSANCE CONSTRUCTION, Ankara, Turkey†	3,939.0	5,415.0	4,898.0	54	0	5	0	0	23	14	0	0	
34	30 PCL CONSTRUCTION ENTERPRISES INC., Denver, Colo., U.S.A.†	3,769.5	6,957.0	3,787.8	69	1	5	0	1	12	11	0	0	
35	40 PORR AG, Vienna, Austria	3,744.0	6,420.0	3,974.0	37	0	0	0	0	0	63	0	0	
36	29 KAJIMA CORP., Tokyo, Japan†	3,734.4	15,986.6	4,489.6	76	13	0	0	1	3	8	0	0	
37	37 CIMIC GROUP LTD., North Sydney, NSW, Australia†	3,254.0	12,130.9	2,232.2	32	0	2	4	1	5	20	0	0	
38	42 FCC SA, Madrid, Spain†	3,126.1	6,858.3	2,768.7	5	0	0	12	44	0	29	0	0	
39	41 MAIRE TECNIMONT, Milan, Italy†	3,111.7	3,498.6	2,541.9	0	0	4	0	0	96	0	0	0	
40	** HYUNDAI ENGINEERING CO. LTD., Seoul, South Korea	3,085.8	5,713.2	4,120.3	4	18	23	0	1	42	11	0	0	
41	91 McDERMOTT, Houston, Texas, U.S.A.	3,010.0	6,705.0	3,230.4	0	0	0	0	0	89	0	0	0	
42	35 ORASCOM CONSTRUCTION PLC, Dubai, U.A.E.†	2,963.4	3,013.3	2,231.5	51	0	14	1	0	9	19	0	0	
43	33 CHINA PETROLEUM ENGINEERING CO. LTD., Beijing, China†	2,870.0	7,667.5	3,870.1	0	0	0	1	0	99	0	0	0	
44	44 CHINA METALLURGICAL GROUP CORP., Beijing, China†	2,858.9	37,238.9	10,672.8	25	1	0	0	0	64	9	0	1	
45	53 SAMSUNG ENGINEERING CO. LTD., Seoul, South Korea†	2,674.1	4,661.7	5,232.1	0	10	0	0	17	73	0	0	0	
46	51 MOTA-ENGIL, Lisbon, Portugal†	2,612.0	3,303.0	2,718.0	18	5	6	8	9	1	54	0	0	
47	34 CHIYODA CORP., Yokohama, Kanagawa, Japan†	2,585.0	4,037.0	5,043.9	0	87	0	0	0	13	0	0	0	
48	54 SACYR, Madrid, Spain†	2,544.4	4,253.9	2,211.0	13	0	2	6	3	7	69	0	0	
49	45 OBRASCON HUARTE LAIN SA, Madrid, Spain†	2,491.1	3,424.9	2,712.4	16	1	0	5	0	5	72	0	0	
50	** WOOD, Aberdeen, Scotland, U.K.†	2,479.0	2,571.0	1,342.0	7	0	32	0	0	59	1	0	0	

RANK 2019	2018 FIRM	2018 REVENUE \$ MIL. INT'L		2018 NEW CONTRACTS \$ MIL		GENERAL BUILDING	MANUFACTURING	POWER	WATER SUPPLY	SEWER / WASTE	INDUS. / PETROLEUM	TRANSPORTATION	HAZARDOUS WASTE	TELECOM
		TOTAL	INT'L											
51	** SINOMA INTERNATIONAL ENGINEERING CO. LTD., Beijing, China†	2,346.7	3,119.8	3,220.3	0	77	0	0	0	0	3	0	0	0
52	** ROYAL BOSKALIS WESTMINSTER NV, Papendrecht, The Netherlands†	2,317.0	3,032.0	2,317.0	0	0	0	0	0	0	18	0	0	0
53	39 SNC-LAVALIN INC., Montreal, Quebec, Canada†	2,217.5	3,779.6	5,726.1	8	0	12	5	0	0	66	2	0	0
54	56 CITIC CONSTRUCTION CO. LTD., Beijing, China	2,013.9	2,375.6	2,309.0	18	0	3	0	0	0	23	55	0	0
55	52 DAEWOO ENGINEERING & CONSTRUCTION CO. LTD., Seoul, South Korea†	1,962.8	9,126.8	968.9	0	0	10	3	0	0	51	36	0	0
56	** QINGJIAN GROUP CO. LTD., Qingdao, Shandong, China†	1,923.4	9,275.6	2,030.7	94	0	0	1	0	0	4	0	0	0
57	58 JAN DE NUL GROUP (SOFIDRA SA), Capellen, Luxembourg†	1,917.0	1,931.0	3,754.0	7	0	0	0	4	26	13	0	0	0
58	61 DANIELI & C. O.M. SPA, Buttrio, Udine, Italy†	1,898.5	1,998.6	2,406.2	0	0	0	0	0	0	100	0	0	0
59	63 VAN OORD, Rotterdam, Zuid-Holland, The Netherlands†	1,882.6	2,138.8	NA	0	0	36	0	0	12	51	0	0	0
60	59 THYSSENKRUPP INDUSTRIAL SOLUTIONS, Essen, NRW, Germany†	1,869.0	1,986.3	NA	0	0	0	0	0	0	68	0	0	0
61	57 SK E&C, Seoul, South Korea†	1,719.6	6,764.6	1,706.8	0	20	5	1	0	43	30	0	0	0
62	49 SHAPOORJI PALLONJI & CO. PVT. LTD., Mumbai, Maharashtra, India	1,681.1	6,092.4	1,690.0	85	0	6	0	0	0	9	0	0	0
63	43 ODEBRECHT ENGENHARIA & CONSTRUCAO, Sao Paulo, SP, Brazil	1,630.0	2,025.0	260.0	6	0	28	22	0	1	43	0	0	0
64	69 BESIX, Brussels, Belgium†	1,608.3	3,002.1	2,368.8	65	0	0	12	8	0	15	0	0	0
65	55 SINOPEC ENGINEERING (GROUP) CO. LTD., Beijing, China†	1,555.9	7,105.4	755.9	0	0	0	0	0	0	100	0	0	0
66	64 PENTA-OCEAN CONSTRUCTION CO. LTD., Tokyo, Japan†	1,464.0	4,660.0	1,496.2	29	0	0	0	9	3	59	0	0	0
67	68 LIMAK INSAAT SANAYI VE TICARET AS, Ankara, Turkey	1,400.0	3,261.0	NA	10	0	6	1	0	0	76	0	0	0
68	** ABENGOA, Seville, Spain†	1,375.7	1,537.9	1,607.5	8	0	68	16	1	0	8	0	0	0
69	98 TEKFEN CONSTRUCTION AND INSTALLATION CO. INC., Istanbul, Turkey†	1,359.0	1,858.0	590.0	5	0	0	0	0	18	77	0	0	0
70	75 AECOM, Los Angeles, Calif., U.S.A.	1,316.0	11,217.5	816.0	26	2	2	0	1	60	8	0	0	0
71	70 TAV CONSTRUCTION, Istanbul, Yesilkoy, Turkey	1,294.7	1,376.0	297.0	12	0	0	0	0	0	88	0	0	0
72	71 TAKENAKA CORP., Osaka, Japan†	1,271.0	11,188.0	1,230.0	9	77	0	0	0	0	7	0	0	0
73	76 CTCI CORP., Taipei, Taiwan†	1,233.3	1,919.9	1,353.8	0	5	15	0	2	73	5	0	0	0
74	102 CHINA GENERAL TECHNOLOGY (GROUP) HOLDING CO. LTD., Beijing, China	1,222.3	4,074.3	200.0	0	0	84	0	0	6	5	0	6	0
75	89 CHINA ZHONGYUAN ENGINEERING CORP., Beijing, China	1,217.9	1,217.9	NA	0	0	100	0	0	0	0	0	0	0
76	72 ED. ZUBLIN AG, Stuttgart, Germany†	1,191.2	5,040.5	NA	41	0	0	4	11	1	5	0	0	0
77	82 YAPI MERKEZI INSAAT VE SANAYI AS, Istanbul, Turkey†	1,161.6	1,283.4	278.9	0	0	0	0	2	0	98	0	0	0
78	90 CHINA INTERNATIONAL WATER & ELECTRIC CORP. (CWE), Beijing, China	1,101.2	1,101.2	123.3	0	0	73	9	0	0	17	0	0	0
79	67 DAELIM INDUSTRIAL CO. LTD., Seoul, South Korea†	1,061.6	7,505.8	1,645.1	0	0	27	4	0	26	43	0	1	0
80	83 TBEA CO. LTD., Xinjiang, China†	1,059.7	5,040.0	2,759.2	0	25	75	0	0	0	0	0	0	0
81	65 HARBIN ELECTRIC INTERNATIONAL CO. LTD., Harbin, Heilongjiang, China	1,040.0	1,040.0	2,190.7	0	0	100	0	0	0	0	0	0	0
82	78 SHIMIZU CORP., Tokyo, Japan†	1,033.1	13,503.7	1,244.9	36	30	0	0	0	17	16	0	1	0
83	155 DONGFANG ELECTRIC CORP., Chengdu, Sichuan, China†	1,026.4	4,811.2	1,153.4	0	0	91	0	0	0	9	0	0	0
84	74 ARABIAN CONSTRUCTION CO. SAL, Beirut, Lebanon†	1,021.6	1,085.2	701.3	77	0	0	1	0	17	0	0	0	0
85	96 IMPRESA PIZZAROTTI & C. SPA, Parma, Italy†	1,021.4	1,555.9	687.2	63	0	0	0	0	0	37	0	0	0
86	85 CHINA NONFERROUS METAL INDUS. FOR. ENG'G & CONSTR., Beijing, China	988.6	989.3	214.9	0	0	0	7	21	72	0	0	0	0
87	86 ANT YAPI INDUSTRY & TRADE INC., Istanbul, Turkey†	978.7	1,050.7	1,750.1	86	0	0	0	0	2	12	0	0	0
88	81 KIEWIT CORP., Omaha, Neb., U.S.A.†	963.6	8,245.6	495.8	0	0	8	0	0	56	33	0	0	0
89	87 ZHEJIANG CONSTRUCTION INVEST. GROUP CO. LTD., Hangzhou, China†	961.5	12,958.9	973.1	100	0	0	0	0	0	0	0	0	0
90	88 WEIHAI INT'L ECONOMIC & TECHNICAL COOP. CO. LTD., Weihai, China†	940.1	940.1	1,156.1	61	0	1	14	0	0	24	0	0	0
91	77 RIZZANI DE ECCHER SPA, Pozzolo del Friuli, Udine, Italy†	918.2	1,094.8	200.6	45	0	0	0	0	1	46	0	0	0
92	79 ENKA INSAAT VE SANAYI AS, Istanbul, Turkey†	916.3	1,010.5	1,716.7	31	0	21	0	0	35	12	0	0	0
93	92 CHINA JIANGXI INT'L ECO. & TECH. COOP'N CO., Nanchang, Jiangxi, China†	911.0	967.8	1,617.0	25	0	14	23	0	0	38	0	0	0
94	107 BONATTI SPA, Parma, Italy†	886.0	936.0	854.0	5	0	0	0	0	95	0	0	0	0
95	84 JACOBS, Dallas, Texas, U.S.A.†	874.3	1,935.5	1,470.5	3	1	5	0	0	81	7	4	0	0
96	112 HANWHA ENGINEERING & CONSTRUCTION, Seoul, South Korea	844.6	3,423.9	76.4	42	0	11	0	0	35	12	0	0	0
97	94 NORINCO INTERNATIONAL COOPERATION LTD., Beijing, China†	833.2	1,677.4	NA	13	6	4	8	0	12	39	0	1	0
98	93 KBR INC., Houston, Texas, U.S.A.†	831.0	1,818.0	NA	0	0	4	0	15	72	4	0	0	0
99	97 ZHONGMEI ENGINEERING GROUP LTD., Nanchang, Jiangxi, China	827.6	827.6	514.3	22	0	2	16	2	0	58	0	0	0
100	118 CHINA NAT'L AERO-TECHNOLOGY INT'L ENG'G CORP., Beijing, China†	811.7	935.1	3,081.2	33	0	0	0	3	0	64	0	0	0

RANK	2019	2018	FIRM	2018 REVENUE \$ MIL		2018 NEW CONTRACTS \$ MIL	GENERAL BUILDING	MANUFACTURING	POWER	WATER SUPPLY	SEWER / WASTE	INDUS. / PETROLEUM	TRANSPORTATION	HAZARDOUS WASTE	TELECOM	
				INT'L	TOTAL											
101	80	CHINA ELECTRIC POWER EQUIPMENT & TECH. CO. LTD., Beijing, China†	801.2	801.2	495.0	0	0	100	0	0	0	0	0	0	0	0
102	117	WORLEYPARSONS LTD., North Sydney, NSW, Australia	797.5	1,025.6	1,949.4	0	0	1	0	0	97	0	2	0	0	0
103	66	POSCO ENGINEERING & CONSTRUCTION, Incheon, South Korea†	790.5	6,202.5	790.5	8	6	30	4	2	42	8	0	0	0	0
104	113	ATLAS GROUP, Katy, Texas, U.S.A.†	751.0	775.0	627.6	100	0	0	0	0	0	0	0	0	0	0
105	101	ALARKO CONTRACTING GROUP, Istanbul, Turkey	740.9	3,919.3	NA	0	0	0	0	0	0	0	100	0	0	0
106	95	BAUER AG, Schrobenhausen, Bavaria, Germany†	732.3	1,123.6	709.6	29	3	18	9	3	11	23	0	4	0	0
107	157	SINOSTEEL EQUIPMENT & ENGINEERING CO. LTD., Beijing, China	720.0	1,394.5	533.1	0	0	0	0	0	100	0	0	0	0	0
108	120	CHINA GEO-ENGINEERING CORP., Beijing, China†	716.9	998.3	789.0	17	0	0	36	5	1	39	0	0	0	0
109	110	XPCC CONSTRUCTION & ENG'G (GROUP) CO. LTD., Urumqi, Xinjiang, China†	700.0	4,413.4	486.7	32	0	0	39	0	0	25	0	0	0	0
110	103	CONTRACTING & TRADING CO., C.A.T., Beirut, Lebanon†	679.0	680.1	637.0	0	0	0	5	0	77	18	0	0	0	0
111	109	SHANGHAI CONSTRUCTION GROUP CO. LTD., Shanghai, China	674.5	34,247.9	475.4	66	0	4	0	2	1	26	0	0	0	0
112	**	GHELLA SPA, Rome, Italy†	635.0	788.0	389.0	0	0	12	0	13	0	72	0	0	0	0
113	106	BL HARBERT INTERNATIONAL, Birmingham, Ala., U.S.A.	624.2	1,001.2	1,270.9	100	0	0	0	0	0	0	0	0	0	0
114	173	DRA GLOBAL LTD., Perth, Australia†	619.5	738.6	366.0	0	0	0	0	0	100	0	0	0	0	0
115	111	CGCOC GROUP CO. LTD., Beijing, China†	594.9	630.5	837.0	25	0	5	21	0	0	48	0	0	0	0
116	145	CHINA HENAN INT'L COOP. GROUP CO. LTD., Zhengzhou, Henan, China	592.5	592.5	582.7	0	0	0	14	1	19	66	0	0	0	0
117	125	SINOPEC ZHONGYUAN PETROLEUM ENG'G LTD., Puyang City, Henan, China†	591.8	1,500.6	270.5	0	0	0	0	0	100	0	0	0	0	0
118	108	GAMA, Ankara, Turkey†	580.2	729.9	NA	8	0	49	0	0	44	0	0	0	0	0
119	104	CALIK ENERJİ SANAYİ VE TİCARET ANONİM SİRKETİ, Istanbul, Turkey†	553.0	553.0	70.8	0	0	99	0	0	0	1	0	0	0	0
120	123	BEIJING CONSTRUCTION ENGINEERING GROUP CO. LTD., Beijing, China†	552.9	7,805.2	549.7	95	0	0	0	0	0	4	0	0	0	0
121	132	YUNNAN CONSTR. & INVEST. HOLDING GROUP CO., Kunming, Yunnan, China†	550.1	550.1	816.7	37	0	1	2	0	2	58	0	0	0	0
122	126	JIANGSU PROVINCIAL CONSTRUCTION GROUP CO., Nanjing, Jiangsu, China†	548.9	5,604.7	1,270.1	84	0	0	0	0	0	16	0	0	0	0
123	122	THE ARAB CONTRACTORS CO. "OSMAN AHMED OSMAN & CO.", Cairo, Egypt†	546.0	1,901.0	540.0	14	0	3	18	19	0	46	0	0	0	0
124	134	PER AARSLEFF HOLDING A/S, Viby J, Denmark†	545.3	1,893.7	902.9	2	49	2	0	19	0	28	0	0	0	0
125	115	SICIM SPA, Busseto, Italy†	520.3	522.7	580.0	0	0	0	0	0	100	0	0	0	0	0
126	119	MAPA INSAAT VE TİCARET AS, Ankara, Turkey†	519.4	1,077.6	1,298.5	17	1	0	23	0	0	59	0	0	0	0
127	171	GULERMAK, Ankara, Golbasi, Turkey†	517.6	719.7	1,191.3	0	0	0	0	0	0	100	0	0	0	0
128	154	NUROL CONSTRUCTION AND TRADING CO. INC., Istanbul, Turkey†	510.1	1,237.0	174.9	54	0	0	30	0	0	16	0	0	0	0
129	121	ALBERICI-FLINTCO, St. Louis, Mo., U.S.A.†	508.2	2,191.6	633.0	4	0	0	4	4	87	0	0	0	0	0
130	129	CHINA JIANGSU INT'L ECO. & TECH. COOP. GROUP, Nanjing, Jiangsu, China†	494.8	1,911.4	831.0	77	0	0	4	0	0	19	0	0	0	0
131	147	ONUR TAAHHUT TASIMACILIK INSAAT TİCARET VE SANAYİ, Ankara, Turkey†	488.8	630.6	624.0	0	0	0	0	0	1	72	0	0	0	0
132	130	CHINA WU YI CO. LTD., Fuzhou, Fujian Prov., China†	480.1	3,109.5	501.5	21	0	0	3	0	12	64	0	0	0	0
133	133	JIANGSU NANTONG SANJIAN CONSTR. GROUP CO., Haimen, Jiangsu, China†	477.3	15,447.0	43.8	100	0	0	0	0	0	0	0	0	0	0
134	139	BLACK & VEATCH, Overland Park, Kan., U.S.A.†	468.7	1,835.8	.6	0	0	68	8	17	7	0	0	0	0	0
135	124	DOGUS INSAAT VE TİCARET AS, Istanbul, Turkey†	466.6	634.3	65.8	4	0	0	0	0	0	96	0	0	0	0
136	193	AFCONS INFRASTRUCTURE LTD., Mumbai, Maharashtra, India†	458.2	1,273.0	596.2	0	0	0	4	0	0	96	0	0	0	0
137	127	STO BUILDING GROUP INC., New York, N.Y., U.S.A.†	456.6	4,904.9	661.7	79	0	0	0	0	1	0	0	19	0	0
138	140	YANJIAN GROUP CO. LTD., Yantai, Shandong, China†	450.7	2,215.8	376.8	80	0	12	2	0	5	1	0	0	0	0
139	165	IC ICTAS INSAAT SANAYİ VE TİCARET AS, Istanbul, Turkey†	439.3	982.9	NA	7	0	0	0	0	0	93	0	0	0	0
140	137	GRUPO EMPRESARIAL SAN JOSE SA, Madrid, Spain†	434.4	860.9	507.6	91	0	0	2	0	0	8	0	0	0	0
141	187	SSANGYONG ENGINEERING & CONSTRUCTION CO. LTD., Seoul, South Korea†	425.1	1,214.2	1,524.6	89	0	0	0	0	0	11	0	0	0	0
142	131	YUKSEL INSAAT CO. INC., Ankara, Turkey	425.0	481.3	144.7	25	0	0	1	0	0	74	0	0	0	0
143	**	CHINA TRIUMPH INTERNATIONAL ENGINEERING CO. LTD., Shanghai, China†	424.5	1,474.5	1,319.4	0	0	51	0	0	49	0	0	0	0	0
144	146	ZHONGDING INT'L ENGINEERING CO. LTD., Nanchang City, Jiangxi, China†	405.1	405.1	231.1	77	0	13	4	0	0	6	0	0	0	0
145	144	CHINA NATIONAL COMPLETE PLANT IMP. & EXP. GROUP, Beijing, China†	400.0	400.0	449.8	43	7	3	0	17	30	0	0	0	0	0
146	169	MOHAMMED ABDULMOHSIN AL-KHARAFI & SONS WLL, Kuwait City, Kuwait†	399.2	1,303.7	234.3	28	0	5	19	5	0	15	0	0	0	0
147	142	KUZU GRUP, Istanbul, Turkey†	390.0	459.0	NA	100	0	0	0	0	0	0	0	0	0	0
148	164	DEKINSAN GRUP INSAAT AS, Ankara, Turkey	382.7	388.9	704.3	100	0	0	0	0	0	0	0	0	0	0
149	**	ITINERA SPA, Tortona, Italy	377.7	748.0	1,894.3	19	0	0	0	0	0	79	0	0	0	0
150	128	SHIKUN & BINUI S.B.I. INFRASTRUCTURE LTD., Airport City, Israel†	376.5	376.5	600.0	0	0	0	8	0	0	92	0	0	0	0

RANK 2019	2018 FIRM	2018 REVENUE \$ MIL. INT'L	2018 NEW CONTRACTS \$ MIL.									
				GENERAL BUILDING	MANUFACTURING	POWER	WATER SUPPLY	SEWER / WASTE	INDUS. / PETROLEUM	TRANSPORTATION	HAZARDOUS WASTE	TELECOM
151	180 KOLIN INSAAT TURIZM SANAYI VE TICARET AS, Ankara, Turkey	366.8	2,138.5	453.7	0	0	0	0	0	3	97	0
152	227 APTIM, The Woodlands, Texas, U.S.A.	365.0	1,436.3	665.6	0	0	0	0	0	65	0	12
153	152 SHENYANG YUANDA ALUMINUM INDUS. ENG'G, Shenyang, Liaoning, China†	360.0	699.7	441.9	100	0	0	0	0	0	0	0
154	148 BEIJING URBAN CONSTRUCTION GROUP CO. LTD., Beijing, China†	358.8	12,110.3	732.6	43	0	0	1	2	10	44	0
155	162 SHANGHAI URBAN CONSTRUCTION (GROUP) CORP., Shanghai, China†	358.3	7,448.8	489.9	0	0	0	0	0	0	100	0
156	159 ESTA INSAAT SANAYI LOJISTIK VE DIS TIC. ANONIM, Istanbul, Turkey	350.6	350.6	770.2	63	24	0	0	0	0	13	0
157	151 TAISEI CORP., Tokyo, Japan†	350.0	13,756.0	897.0	9	0	15	0	0	0	27	0
158	174 JIANGXI WATER & HYDROPOWER CONSTR. CO., Nanchang, Jiangxi, China	349.2	566.6	132.5	23	0	25	36	2	0	14	0
159	** TACA INSAAT VE TICARET AS, Istanbul, Turkey†	346.5	386.1	346.5	100	0	0	0	0	0	0	0
160	161 BARNARD CONSTRUCTION CO. INC., Bozeman, Mont., U.S.A.†	345.5	861.0	NA	0	0	60	40	0	0	0	0
161	168 CADDELL CONSTRUCTION CO. (DE) LLC, Montgomery, Ala., U.S.A.	334.0	471.0	28.4	100	0	0	0	0	0	0	0
162	163 KINDEN CORP., Tokyo, Japan	333.0	4,827.0	NA	26	32	2	11	0	16	0	14
163	205 YENIGUN CONSTRUCTION INDUSTRY AND COMMERCE INC., Ankara, Turkey	323.9	338.6	352.0	82	0	0	0	0	2	17	0
164	150 ESER CONTRACTING, Ankara, Turkey	310.2	312.0	NA	64	0	0	13	0	0	23	0
165	188 GRAHAM, Calgary, Alberta, Canada†	308.8	1,793.0	1,190.0	61	2	0	0	3	0	34	0
166	143 ANHUI FOREIGN ECON. CONSTR. (GROUP) CO. LTD., Hefei, Anhui, China†	307.7	449.9	1,331.8	38	4	8	11	0	0	15	0
167	196 AEGION CORP., St. Louis, Mo., U.S.A.†	306.0	1,291.0	296.0	5	0	0	0	47	44	3	0
168	166 KAYI INSAAT SANAYI VE TICARET AS, Istanbul, Turkey†	298.4	313.1	305.0	98	0	0	0	0	2	0	0
169	149 MYTILINEOS SA, Athens, Greece†	295.9	405.5	NA	0	0	89	0	0	0	0	0
170	** AD KONUT INSAAT MAKINA ELEKTRIK TAAHHUT TICARET, Ankara, Turkey	287.2	287.2	230.2	99	0	0	0	0	0	1	0
171	** MWH CONSTRUCTORS INC., Broomfield, Ore., U.S.A.†	285.2	734.8	47.7	0	0	0	58	42	0	0	0
172	73 GAP INSAAT YATIRIM VE DIS TICARET AS, Istanbul, Turkey†	280.0	409.8	161.0	7	58	0	0	0	0	36	0
173	212 TUTOR PERINI CORP., Sylmar, Calif., U.S.A.†	274.6	5,484.2	150.0	34	0	0	0	0	0	66	0
174	136 LOTTE ENGINEERING & CONSTRUCTION CO. LTD., Seoul, South Korea†	272.0	5,297.0	575.0	14	3	21	7	0	38	17	0
175	176 ANEL ELEKTRIK PROJE TAAHHUT TIC. AS, Istanbul, Turkey†	269.9	279.3	70.1	5	0	1	0	0	0	95	0
176	156 AE ARMA-ELEKCTROPANC, Istanbul, Turkey†	264.6	267.7	NA	81	0	0	0	0	0	19	0
177	172 GILBANE BUILDING CO., Providence, R.I., U.S.A.†	258.2	5,785.6	110.8	45	0	0	0	0	52	0	2
178	184 HAZAMA ANDO CORP., Tokyo, Japan	257.0	2,952.0	NA	14	39	7	4	0	14	22	0
179	170 STFA CONSTRUCTION GROUP, Istanbul, Turkey	255.6	258.2	30.9	0	0	0	0	1	0	93	0
180	192 ANHUI CONSTRUCTION ENGINEERING GROUP CO. LTD., Hefei, Anhui, China†	246.0	9,816.0	263.9	78	0	0	4	0	0	18	0
181	141 SENER INGENIERIA Y SISTEMAS SA, Las Arenas (Getxo), Bizcaia, Spain†	245.0	354.4	328.6	1	26	63	0	0	9	0	0
182	** SHANDONG ELECTRIC POWER ENG'G CONSULTING, Jinan, Shandong, China†	244.3	590.1	70.7	0	0	100	0	0	0	0	0
183	202 SUMITOMO MITSUI CONSTRUCTION CO. LTD., Tokyo, Japan†	244.0	3,152.7	878.2	8	3	0	1	17	17	54	0
184	153 TEPE INSAAT SANAYI AS, Ankara, Turkey†	230.6	343.1	NA	25	0	0	0	0	1	75	0
185	175 SHANGDONG DEJIAN GROUP CO. LTD., Dezhou City, Shandong, China	228.6	1,111.9	194.8	68	0	20	0	0	0	13	0
186	181 DCK WORLDWIDE, Pittsburgh, Pa., U.S.A.†	221.4	283.7	431.0	100	0	0	0	0	0	0	0
187	220 AECON GROUP INC., Toronto, Ontario, Canada	220.0	3,220.0	NA	0	0	0	0	0	0	0	0
188	226 SUMMA TURIZM YATIRIMCILIGI AS, Ankara, Turkey†	219.8	230.2	269.0	60	0	0	0	0	0	40	0
189	167 BURNS & MCDONNELL, Kansas City, Mo., U.S.A.†	218.9	1,667.9	100.0	0	0	99	0	0	0	0	1
190	189 GURBAG GROUP, Ankara, Turkey†	213.6	246.2	NA	42	0	0	0	20	0	38	0
191	178 THE WALSH GROUP LTD., Chicago, Ill., U.S.A.†	208.0	4,309.8	23.8	79	0	0	0	3	0	3	15
192	185 YANTAI INT'L ECON. & TECHN. COOP. GROUP CO., Yantai, Shandong, China†	207.6	292.6	20.0	100	0	0	0	0	0	0	0
193	** NATA INSAAT TURIZM TASIMACILIK TIC. VE SAN. AS, Ankara, Turkey	196.0	432.0	36.0	0	0	0	0	0	0	100	0
194	** ZHEJIANG DONGYANG 3RD CONSTR. ENG'G CO., Dongyang, Zhejiang, China†	193.8	1,039.6	574.7	100	0	0	0	0	0	0	0
195	198 ANSALDO ENERGIA SPA, Genova, Italy†	193.3	193.9	193.3	0	0	100	0	0	0	0	0
196	207 CHONGQING INTERNATIONAL CONSTRUCTION CORP., Chongqing, China†	185.4	546.2	199.8	2	0	0	2	0	0	96	0
197	** ITALIAN-THAI DEVELOPMENT PUBLIC CO. LTD., Bangkok, Thailand†	183.6	1,233.8	130.4	4	0	0	1	11	0	84	0
198	** JIANGLIAN HEAVY INDUSTRY GROUP CO. LTD., Nanchang, Jiangxi, China†	182.0	199.9	NA	1	0	39	0	1	59	0	0
199	182 NANTONG CONSTRUCTION GROUP CO. LTD., Nantong, Jiangsu, China†	179.2	1,942.8	42.6	70	5	3	3	0	13	3	0
200	** SHANDONG ZIJIAN CONSTRUCTION GROUP CO. LTD., Zibo, Shandong, China	177.2	1,662.1	58.2	100	0	0	0	0	0	0	0

RANK 2019	RANK 2018	FIRM	2018 REVENUE \$ MIL. INT'L	2018 REVENUE \$ MIL. TOTAL	2018 NEW CONTRACTS \$ MIL	GENERAL BUILDING	MANUFACTURING	POWER	WATER SUPPLY	SEWER / WASTE	INDUS. / PETROLEUM	TRANSPORTATION	HAZARDOUS WASTE	TELECOM
201	214	RAILWORKS CORP., New York, N.Y., U.S.A. [†]	172.0	853.0	176.0	0	0	0	0	0	0	100	0	0
202	**	LONGXIN CONSTRUCTION GROUP CO. LTD., Haimen, Jiangsu, China	171.2	3,425.2	645.4	94	0	0	0	4	2	0	0	0
203	194	ILK CONSTRUCTION, Istanbul, Turkey	160.4	160.4	448.0	34	0	1	0	0	47	18	0	0
204	215	ZHEJIANG COMMUNICATIONS CONSTR. GROUP, Hangzhou, Zhejiang, China [†]	160.4	3,415.2	160.4	0	0	0	0	0	0	100	0	0
205	**	SINOMINE RESOURCE GROUP CO. LTD., Beijing, China [†]	159.7	159.7	284.7	89	0	0	0	0	0	0	0	0
206	203	PETRO. PROJECTS & TECH. CONSULTATIONS CO. - PETROJET, Cairo, Egypt	154.9	1,629.7	154.9	0	0	0	0	0	98	0	0	0
207	**	SHANDONG KERUI PETRO. EQUIPMENT CO., Dongying City, Shandong, China	153.1	211.5	44.2	0	0	0	0	0	100	0	0	0
208	204	CHINA SHANDONG INT'L ECON. & TECH. COOP. GROUP, Jinan, China	152.1	152.1	37.6	13	0	0	0	0	15	60	0	0
209	186	CHINA ALUMINUM INTERNATIONAL ENGINEERING CORP., Beijing, China [†]	150.8	5,032.9	357.9	13	0	0	24	0	39	0	0	0
210	241	MICHELS CORP., Brownsville, Wis., U.S.A.	149.1	3,002.0	348.1	0	0	0	0	28	72	0	0	0
211	225	CENGIZ CONSTRUCTION INDUSTRY & TRADE CO. INC., Istanbul, Turkey	148.6	1,796.1	229.7	0	0	0	0	0	0	100	0	0
212	222	JIANGSU ZHONGNAN CONSTR. IND. GROUP, Haimen City, Jiangsu, China [†]	143.3	9,815.7	557.5	100	0	0	0	0	0	0	0	0
213	216	CHINA GANSU INT'L CORP. FOR ECON. & TECH. COOP., Lanzhou, China [†]	139.4	191.9	224.6	94	0	0	0	2	0	4	0	0
214	246	SHANXI CONSTRUCTION INVESTMENT GROUP CO., Taiyuan, Shanxi, China [†]	139.1	10,175.2	374.3	85	0	0	5	0	6	4	0	1
215	233	PERNIX GROUP INC., Lombard, Ill., U.S.A. [†]	136.7	426.7	NA	95	0	5	0	0	0	0	0	0
216	232	USTAY YAPI TAAHHUT VE TICARET AS, Istanbul, Turkey [†]	136.6	201.7	255.2	0	0	0	0	0	93	7	0	0
217	237	KUR INSAAT AS, Ankara, Turkey	136.5	191.8	42.0	100	0	0	0	0	0	0	0	0
218	199	PARSONS CORP., Centreville, Va., U.S.A.	135.5	496.0	30.8	59	0	0	0	0	0	40	0	1
219	228	POLAT YOL YAPI SAN. VE TIC. AS, Istanbul, Turkey [†]	135.3	298.2	293.6	0	0	0	0	0	0	100	0	0
220	**	SHANDONG LUQIAO GROUP CO. LTD., Jinan, Shandong, China [†]	134.6	2,276.2	413.1	0	0	0	0	0	0	100	0	0
221	190	ICM SPA, Vicenza, Italy [†]	132.6	350.1	126.1	33	0	0	13	0	0	54	0	0
222	235	OZKAR INSAAT SANAYI VE TICARET AS, Ankara, Turkey	130.9	211.5	NA	0	0	0	0	0	0	100	0	0
223	206	COMBINED GROUP CONTRACTING CO. (K.S.C.), Kuwait City, Kuwait	130.0	877.0	146.0	48	0	0	0	0	0	52	0	0
224	236	ELECTRA LTD., Ramat Gan, Israel [†]	128.0	1,732.6	135.8	100	0	0	0	0	0	0	0	0
225	**	RAMBOLL GROUP A/S, Copenhagen, Denmark [†]	127.9	127.9	222.5	0	45	0	1	8	14	0	32	0
226	**	CHINA SINOGY ELECTRIC ENGINEERING CO. LTD., Shanghai, China [†]	124.1	956.2	135.9	0	0	100	0	0	0	0	0	0
227	221	ENG'G FOR THE PETROLEUM & PROCESS INDUSTRIES (ENPPI), Cairo, Egypt [†]	118.6	307.5	550.0	0	0	0	0	0	100	0	0	0
228	231	ZAFER TAAHHUT INSAAT VE TICARET AS, Ankara, Turkey	108.2	176.6	2.0	80	0	0	0	0	0	20	0	0
229	195	BAYBURT GROUP, Ankara, Cankaya, Turkey [†]	104.2	741.9	101.7	0	0	0	0	0	0	100	0	0
230	**	CHINA TIANCHEN ENGINEERING CORP., Tianjin, China	100.9	150.6	5.2	10	12	22	7	3	45	0	1	0
231	209	MAKYOL INSAAT SANAYI TUR. VE TIC. AS, Istanbul, Turkey [†]	97.0	1,135.0	NA	0	0	0	0	0	0	100	0	0
232	242	HUNAN ROAD & BRIDGE CONSTR. GROUP CO., Changsha, Hunan, China [†]	95.6	2,199.1	442.0	0	0	0	0	0	0	100	0	0
233	191	WALBRIDGE, Detroit, Mich., U.S.A.	93.6	1,340.6	77.3	0	100	0	0	0	0	0	0	0
234	**	GRANITE CONSTRUCTION INC., Watsonville, Calif., U.S.A. [†]	92.2	3,318.4	7.5	43	0	0	0	36	0	0	0	0
235	229	IRCON INTERNATIONAL LTD., New Delhi, India	88.3	700.7	NA	0	0	0	0	0	0	99	0	1
236	**	GRAY CONSTRUCTION, Lexington, Ky., U.S.A. [†]	88.1	1,090.9	88.1	0	0	0	0	0	100	0	0	0
237	**	PRIMORIS SERVICES CORP., Dallas, Texas, U.S.A. [†]	87.0	2,939.0	NA	0	0	0	0	0	100	0	0	0
238	219	CHINA DALIAN INT'L ECON. & TECH. COOP. GROUP, Dalian, Liaoning, China [†]	85.2	111.3	.9	3	0	0	0	0	0	96	0	0
239	230	WEEKS MARINE INC., Cranford, N.J., U.S.A. [†]	80.9	689.2	21.4	0	0	0	44	0	40	7	8	0
240	243	BEIJING UNI-CONSTRUCTION GROUP CO. LTD., Beijing, China	79.6	2,527.7	154.0	81	0	0	3	0	0	0	16	0
241	**	SALFACORP SA, Santiago, Chile [†]	77.0	1,034.0	53.0	100	0	0	0	0	0	0	0	0
242	238	HASKELL, Jacksonville, Fla., U.S.A. [†]	74.0	988.1	NA	0	6	0	0	0	94	0	0	0
243	217	BARTON MALOW CO., Southfield, Mich., U.S.A.	71.8	1,900.0	NA	0	94	6	0	0	0	0	0	0
244	**	THE BECK GROUP, Dallas, Texas, U.S.A.	71.0	1,181.1	95.8	100	0	0	0	0	0	0	0	0
245	**	MAEG COSTRUZIONI SPA, Vazzola, Italy	70.7	111.3	NA	71	1	0	0	0	0	28	0	0
246	**	SICHUAN ROAD AND BRIDGE (GROUP) CO. LTD., Chengdu, Sichuan, China	70.3	3,381.3	359.9	0	0	0	0	0	0	100	0	0
247	234	AMERICAN BRIDGE CO., Coraopolis, Pa., U.S.A. [†]	70.0	333.0	21.0	0	0	0	0	0	0	100	0	0
248	247	MBD INSAAT SANAYI VE TICARET ANONIM SIRKETI, Ankara, Turkey	68.6	95.8	50.9	95	0	0	0	0	0	5	0	0
249	245	TATA PROJECTS LTD., Secunderabad, Telangana, India [†]	67.3	1,920.9	87.8	3	0	62	0	0	31	0	0	0
250	244	CHINA BENGBU INT'L TECH. & ECON. COOP. LTD., Hefei, Anhui, China	61.5	61.5	NA	0	0	27	35	0	0	38	0	0

Where To Find the Top 250

FIRM	RANK	FIRM	RANK	FIRM	RANK	FIRM	RANK
A		China Sinogy Electric Engineering Co. Ltd.	226	K		Shandong Dejian Group Co. Ltd.	185
Per Aarsleff Holding A/S	124	China State Construction Engineering Corp. Ltd.	9	Kajima Corp.	36	Shanghai Construction Group Co. Ltd.	111
Abengoa	68	China Tianchen Engineering Corp.	230	Kayi Insaat Sanayi ve Ticaret AS	168	Shanghai Urban Construction (Group) Corp.	155
Acciona Infrastructure	32	China Triumph International Engineering Co. Ltd.	143	KBR Inc.	98	Shanxi Construction Investment Group Co. Ltd.	214
ACS, Actividades de Construcción y Servicios SA	1	China Wu Yi Co. Ltd.	132	Kiewit Corp.	88	Shapoorji Pallonji & Co. Pvt. Ltd.	62
AD Konut Insaat Makina Elektrik		China Zhongyuan Engineering Corp.	75	Kinden Corp.	162	Shenyang Yuanda Aluminum Industry	
Taahhut Ticaret Ltd. Sti	170	Chiyoda Corp.	47	Kolin Insaat Turizm Sanayi ve Ticaret AS	151	Engineering Co. Ltd.	153
AE Arma-Elektropanc Electromech.		Chongqing International Construction Corp.	196	Kur Insaat AS	217	Shikun & Biru S.B.I. Infrastructure Ltd.	150
Industry Eng'g Contr. & Trade Inc.	176	CIMC Group Ltd.	37	Kuzu Grup	147	Shimizu Corp.	82
AECOM	70	CTIC Construction Co. Ltd.	54	L		Sichuan Road and Bridge (Group) Co. Ltd.	246
Aecom Group Inc.	187	Combined Group Contracting Co. (K.S.C.)	223	Larsen & Toubro Ltd.	25	SICIM SpA	125
Aegion Corp.	167	Consolidated Contractors Group	17	Lendlease	28	Sinoma International Engineering Co. Ltd.	51
Afcons Infrastructure Ltd.	136	Contracting & Trading Co. C.A.T.	110	Limak Insaat Sanayi Ve Ticaret AS	67	Sinomine Resource Group Co. Ltd.	205
Alarco Contracting Group	105	CTCI Corp.	73	Longxin Construction Group Co. Ltd.	202	Sinopec Engineering (Group) Co. Ltd.	65
Alberici-Flinto	129	D		Lotte Engineering & Construction Co. Ltd.	174	Sinopec Zhongyuan Petroleum Engineering Ltd.	117
American Bridge Co.	247	Daelim Industrial Co. Ltd.	79	M		Sinosteel Equipment & Engineering Co. Ltd.	107
Anel Elektrik Proje Taahhut Tic. AS	175	Daewoo Engineering & Construction Co. Ltd.	55	Maeg Costruzioni Spa	245	SK E&C	61
Anhui Construction Engineering Group Co. Ltd.	180	Danieli & C. O.M. SpA	58	Maire Tecnimont	39	Skanska AB	8
Anhui Foreign Economic Construction (Group) Co. Ltd.	166	dck worldwide	186	MAYKOL Insaat Sanayi Tur. ve Tic. AS	231	SNC-Lavalin Inc.	53
Ansaldi Energia SpA	195	Defekinsan Grup Insaat AS	148	Mapa Insaat ve Ticaret AS	126	Ssangyong Engineering & Construction Co. Ltd.	141
Ant Yapı Industry & Trade Inc.	87	Dogus Insaat ve Ticaret AS	135	MBD Insaat Sanayi ve Ticaret Anonim Sirketi	248	STFA Construction Group	179
APTIM	152	Dongfang Electric Corp.	83	McDermott	41	STO Building Group Inc.	137
The Arab Contractors Co.		DRA Global Ltd.	114	Michels Corp.	210	STRABAG SE	5
"Osman Ahmed Osman & Co."	123	E		Mohammed Abdulmohsin Al-Kharafi & Sons WLL	146	Sumitomo Mitsui Construction Co. Ltd.	183
Arabian Construction Co. SAL	84	Eiffage	26	Mota-Engil	46	Summa Turizm Yatirimciligi AS	188
Atlas Group	104	Electra Ltd.	224	MWH Constructors Inc.	171	T	
B		Engineering for the Petroleum & Process Industries (Enppi)	227	MYTILINEOS SA	169	Taca Insaat ve Ticaret AS	159
Barnard Construction Co. Inc.	160	Enka Insaat ve Sanayi AS	92	Taisei Corp.		Taisei Corp.	157
Barton Malow Co.	243	Eser Contracting	164	Takenaka Corp.		Takenaka Corp.	72
Bauer AG	106	Esta Insaat Sanayi Lojistik ve Dis Ticaret Anonim Sirketi	156	Tata Projects Ltd.		Tata Projects Ltd.	249
Bayburt Group	229	F		Nantong Construction Group Co. Ltd.	199	TAV Construction	71
Bechtel	13	FCC SA	38	Natura Insaat Turizm Tasimacilik Tic. Ve San. AS	193	TBEA Co. Ltd.	80
The Beck Group	244	Ferroval	10	Norinco International Cooperation Ltd.	97	TechnipFMC	11
Beijing Construction Engineering Group Co. Ltd.	120	Fluor Corp.	12	Jan De Nul Group (Sofidra SA)	57	Tekfen Construction and Installation Co. Inc.	69
Beijing Uni-construction Group Co. Ltd.	240	G		Nurul Construction and Trading Co. Inc.	128	Tepe Insaat Sanayi AS	184
Beijing Urban Construction Group Co. Ltd.	154	GAMA	118	N		Thyssenkrupp Industrial Solutions	60
BESIX	64	Gen Insaat Yatirim Ve Dis Ticaret AS	172	Obayashi Corp.	30	Tutor Perini Corp.	173
Black & Veatch	134	Ghella SpA	112	Obrascon Huarte Lain SA	49	U	
bonatti spa	94	Gilbane Building Co.	177	Odebrecht Engenharia & Construcao	63	Ustay Yapi Taahhut ve Ticaret AS	216
BOUYGUES	6	Graham	165	Onur Taahhut Tasimacilik Insaat		V	
Burns & McDonnell	189	Granite Construction Inc.	234	Ticaret ve Sanayi AS	131	Van Oord	59
C		Gray Construction	236	Orascom Construction PLC	42	VINCI	4
Caddell Construction Co. (DE) LLC	161	Grupo Empresarial San Jose SA	140	Ozkar Insaat Sanayi ve Ticaret AS	222	W	
Calik Enerji Sanayi ve Ticaret Anonim Sirketi	119	GS Engineering & Construction	24	P		Walbridge	233
Cengiz Construction Industry & Trade Co. Inc.	211	Gulemkar	127	Parsons Corp.	218	The Walsh Group Ltd.	191
CGCCO Group Co. Ltd.	115	Gurbag Group	190	PCL Construction Enterprises Inc.	34	Weeks Marine Inc.	239
China Aluminum International Engineering Corp. Ltd.	209	H		Penta-Ocean Construction Co. Ltd.	66	Weihai International Economic & Technical Cooperative Co. Ltd.	90
China Bengbu International Technology & Economic Cooperation Ltd. (CBITEC)	250	Hanwha Engineering & Construction	96	Per Aarsleff Holding A/S	124	Wood	50
China Communications Construction Group Ltd.	3	BL Harbert International	113	Permix Group Inc.	215	WorleyParsons Ltd. (trading as Worley)	102
China Dalian International Economic & Technical Cooperation Group Co. Ltd.	238	Harbin Electric International Co. Ltd.	81	Petrofac Ltd.	21	X	
China Electric Power Equipment And Technology Co. Ltd.	101	Haskell	242	The Petroleum Projects and Technical Consultations Co. - PETROJET	206	XPPC Construction & Engineering (Group) Co. Ltd.	109
China Energy Engineering Corp. Ltd.	23	Hazama Ando Corp.	178	Polat Yol Yapi San. ve Tic. AS	219	Y	
China Gansu Int'l Corp. for Economic and Technical Coop'n	213	Huinan Road & Bridge Construction Group Co. Ltd.	232	PORR AG	35	Yanjian Group Co. Ltd.	138
China General Technology (Group) Holding Co.	74	Hyundai Engineering & Construction Co. Ltd.	15	POSCO Engineering & Construction	103	Yantai International Economic & Technical Cooperation Group Co. Ltd.	192
China Geo-Engineering Corp.	108	Hyundai Engineering Co. Ltd.	40	Power Construction Corp. of China	7	Yapi Merkezi Insaat ve Sanayi AS	77
China Henan International Cooperation Group Co. Ltd.	116	I		Primoris Services Corp.	237	Yenigun Construction Industry & Commerce Inc.	163
China International Water & Electric Corp. (CWE)	78	IC Ictas Insaat Sanayi Ve Ticaret AS	139	Q		Yuksel Insaat Co. Inc.	142
China Jiangsu Int'l Eco. and Techn. Cooperation Group Ltd.	130	ICM SpA	221	Qingjian Group Co. Ltd.	56	Yunnan Construction and Investment Holding Group Co. Ltd.	121
China Jiangxi International Eco. and Techn. Cooperation Co. Ltd.	93	ILK Construction	203	R		Zafer Taahhut Insaat ve Ticaret AS	228
China Metallurgical Group Corp.	44	Impresa Pizzarotti & C. SpA	85	RailWorks Corp.	201	Zhejiang Communications Construction Group Co. Ltd.	204
China National Aero-Technology International Engineering Corp.	100	IRCON International Ltd.	235	Ramboll Group A/S	225	Zhejiang Dongyang Third Construction Engineering Co. Ltd.	89
China National Chemical Engineering Group Corp. Ltd.	29	Itineris Spa	149	Renaissance Construction	33	Zhongding International Engineering Co. Ltd.	194
China National Complete Plant Import & Export Group Corp. Ltd.	145	J		Rizzani de Eccher SpA	91	Zhongmei Engineering Group Ltd.	99
China National Machinery Industry Corp.	19	Jacobs	95	Royal BAM Group nv	20	Ed. Züblin	76
China Nonferrous Metal Industry's Foreign Engineering and Construction Co. Ltd.	86	JGC Corp.	31	Royal Boskalis Westminster NV	52		
China Petroleum Engineering Co. Ltd.	43	Jianglian Heavy Industry Group Co. Ltd.	198	S			
China Railway Construction Corp. Ltd.	14	Jiangsu Nantong Sanjian Construction Group Co. Ltd.	133	SACYR	48		
China Railway Group Ltd.	18	Jiangsu Zhongnan Construction Industry Group Co. Ltd.	122	Salfacorp SA	241		
China Shandong Int'l Economic & Technical Cooperation Group Ltd.	208	Jiangxi Water and Hydropower Construction Co. Ltd.	212	Salini Impregilo SpA	16		
			158	Samsung C&T Corp.	27		
				Sener Ingenieria y Sistemas SA	181		
				Shandong Electric Power Engineering Consulting Institute Corp. Ltd.	182		
				Shandong Kerui Petroleum Equipment Co. Ltd.	207		
				Shandong Luqiao Group Co. Ltd.	220		
				Shandong Zijian Construction Group Co. Ltd.	200		

RANK 2019	2018 FIRM	2018 REVENUE \$ MIL.		2018 NEW CONTRACTS \$ MIL	GENERAL BUILDING	MANUFACTURING	POWER	WATER SUPPLY	SEWER / WASTE	INDUS. / PETROLEUM	TRANSPORTATION	HAZARDOUS WASTE	TELECOM	
		TOTAL	INT'L											
1	1 CHINA STATE CONSTRUCTION ENGINEERING CORP. LTD., Beijing, China	170,435.3	12,812.5	342,947.9	68	3	1	2	1	1	23	0	0	0
2	2 CHINA RAILWAY GROUP LTD., Beijing, China	140,090.0	6,181.9	248,847.0	21	3	0	0	0	0	57	0	0	0
3	3 CHINA RAILWAY CONSTRUCTION CORP. LTD., Beijing, China	111,656.0	6,695.0	239,537.0	16	2	1	2	0	0	79	0	0	0
4	4 CHINA COMMUNICATIONS CONSTRUCTION GROUP LTD., Beijing, China	83,278.3	22,727.4	182,646.5	14	3	2	4	2	0	75	0	0	0
5	6 POWER CONSTRUCTION CORP. OF CHINA, Beijing, China	52,982.8	13,775.4	96,805.4	11	0	42	9	4	0	20	0	0	0
6	5 VINCI, Rueil-Malmaison, Hauts-de-Seine, France	52,139.0	22,207.0	45,547.9	11	0	14	2	0	4	36	1	8	0
7	7 ACS, ACTIVIDADES DE CONSTRUCCION Y SERVICIOS SA, Madrid, Spain	44,188.2	38,041.0	51,007.8	32	1	11	3	1	6	30	0	4	0
8	10 CHINA METALLURGICAL GROUP CORP., Beijing, China	37,238.9	2,858.9	93,878.7	42	4	2	1	2	27	17	1	0	0
9	9 SHANGHAI CONSTRUCTION GROUP CO. LTD., Shanghai, China	34,247.9	674.5	45,896.0	72	6	0	0	3	0	17	0	0	0
10	8 BOUYGUES, Paris, France	32,023.0	15,582.0	34,858.0	34	0	4	0	0	3	51	1	2	0
11	11 HOCHTIEF AKTIENGESELLSCHAFT, Essen, NRW, Germany	29,121.0	27,797.0	33,047.0	45	1	1	1	1	5	25	0	6	0
12	12 CHINA ENERGY ENGINEERING CORP. LTD., Beijing, China	26,868.7	5,020.0	70,128.3	6	0	53	7	13	6	10	0	0	0
13	14 STRABAG SE, Vienna, Austria	18,689.0	15,779.0	18,749.0	38	0	0	3	2	6	49	0	0	0
14	24 LARSEN & TOUBLER LTD., Chennai, Tamil Nadu, India	17,630.9	4,875.4	23,871.6	13	12	23	9	3	17	22	0	1	0
15	15 OBAYASHI CORP., Tokyo, Japan	17,529.0	4,213.0	16,881.0	47	7	3	7	4	6	21	1	1	0
16	16 SKANSKA AB, Stockholm, Sweden	17,124.0	13,583.0	17,448.0	52	4	4	2	1	4	32	0	0	0
17	13 BECHTEL, Reston, Va., U.S.A.	16,837.0	7,260.0	7,605.0	0	0	19	2	0	50	23	5	1	0
18	20 EIFFAGE, Vélizy-Villacoublay, France	16,040.0	4,812.0	18,000.0	37	5	17	4	2	8	24	1	2	0
19	18 KAJIMA CORP., Tokyo, Japan	15,986.6	3,734.4	18,088.9	60	10	6	2	2	2	8	0	0	0
20	19 HYUNDAI ENGINEERING & CONSTRUCTION CO. LTD., Seoul, South Korea	15,731.8	6,638.0	17,298.0	46	7	12	0	0	20	14	0	0	0
21	17 FLUOR CORP., Irving, Texas, U.S.A.	15,593.5	8,844.9	27,672.3	8	2	8	0	0	63	8	10	1	0
22	25 JIANGSU NANTONG SANJIAN CONSTR. GROUP CO., Haimen, Jiangsu, China	15,447.0	477.3	6,545.0	100	0	0	0	0	0	0	0	0	0
23	22 FERROVIAL, Madrid, Spain	15,288.0	11,892.0	20,535.6	22	0	8	4	15	0	45	0	0	0
24	28 SHAANXI CONSTRUCTION ENG'G GROUP CO. LTD., Xian, Shaanxi, China	15,203.0	0.0	31,051.3	75	3	1	2	5	8	3	0	2	0
25	23 TAISEI CORP., Tokyo, Japan	13,756.0	350.0	14,056.0	51	8	2	1	3	0	17	0	0	0
26	26 SHIMIZU CORP., Tokyo, Japan	13,503.7	1,033.1	16,267.0	48	12	5	2	1	8	12	2	1	0
27	39 CHINA NATIONAL CHEMICAL ENG'G GROUP CORP. LTD., Beijing, China	13,377.0	4,279.4	31,061.5	26	0	7	0	3	60	0	0	0	0
28	30 ZHEJIANG CONSTRUCTION INVESTMENT GROUP CO. LTD., Hangzhou, China	12,958.9	961.5	17,223.5	81	0	3	1	3	5	8	0	0	0
29	29 CIMIC GROUP LTD., North Sydney, NSW, Australia	12,130.9	3,254.0	12,743.8	17	0	3	2	1	6	37	0	0	0
30	31 BEIJING URBAN CONSTRUCTION GROUP CO. LTD., Beijing, China	12,110.3	358.8	19,660.0	60	1	1	0	4	1	29	0	0	0
31	36 GS ENGINEERING & CONSTRUCTION, Seoul, South Korea	11,898.5	4,978.8	9,926.2	44	11	4	0	3	29	9	0	0	0
32	21 TECHNIPPMC, London, U.K.	11,643.6	11,149.9	10,907.7	0	0	0	0	0	100	0	0	0	0
33	33 AECOM, Los Angeles, Calif., U.S.A.	11,217.5	1,316.0	7,340.0	65	1	8	2	0	9	13	0	2	0
34	34 TAKENAKA CORP., Osaka, Japan	11,188.0	1,271.0	11,611.0	70	22	1	0	0	0	5	0	0	0
35	35 SAMSUNG C&T CORP., Seoul, South Korea	10,967.2	4,599.5	9,557.0	28	37	11	2	0	2	16	0	0	0
36	47 SHANXI CONSTRUCTION INVESTMENT GROUP CO., Taiyuan, Shanxi, China	10,175.2	139.1	18,788.7	60	1	6	1	1	4	17	0	0	0
37	38 ANHUI CONSTRUCTION ENGINEERING GROUP CO. LTD., Hefei, Anhui, China	9,816.0	246.0	13,661.0	41	2	4	11	6	6	31	0	0	0
38	44 JIANGSU ZHONGNAN CONSTR. IND. GROUP, Haimen City, Jiangsu, China	9,815.7	143.3	13,243.2	100	0	0	0	0	0	0	0	0	0
39	** QINGJIAN GROUP CO. LTD., Qingdao, Shandong, China	9,275.6	1,923.4	11,629.6	20	0	0	0	0	0	1	0	0	0
40	32 DAEWOO ENGINEERING & CONSTRUCTION CO. LTD., Seoul, South Korea	9,126.8	1,962.8	7,145.6	64	0	3	1	0	16	16	0	0	0
41	41 LENDLEASE, Barangaroo, NSW, Australia	8,577.3	4,342.7	11,004.8	81	2	0	0	0	0	14	0	2	0
42	45 ROYAL BAM GROUP NV, Bunnik, The Netherlands	8,509.0	5,308.0	NA	56	0	0	0	0	0	44	0	0	0
43	53 THE WHITING-TURNER CONTRACTING CO., Baltimore, Md., U.S.A.	8,445.1	0.0	10,700.0	70	1	1	0	1	3	1	0	22	0
44	43 KIEWIT CORP., Omaha, Neb., U.S.A.	8,245.6	963.6	9,387.1	9	1	22	7	3	23	33	0	0	0
45	46 BEIJING CONSTRUCTION ENGINEERING GROUP CO. LTD., Beijing, China	7,805.2	552.9	15,569.6	72	3	2	1	3	1	20	0	0	0
46	42 CHINA PETROLEUM ENGINEERING CO. LTD., Beijing, China	7,667.5	2,870.0	14,121.7	0	2	0	2	0	96	0	0	0	0
47	37 DAELIM INDUSTRIAL CO. LTD., Seoul, South Korea	7,505.8	1,061.6	6,689.8	68	0	5	1	1	12	14	0	0	0
48	61 SHANGHAI URBAN CONSTRUCTION (GROUP) CORP., Shanghai, China	7,448.8	358.3	10,602.8	10	0	0	2	0	0	87	0	0	0
49	57 CHINA NATIONAL MACHINERY INDUSTRY CORP., Beijing, China	7,186.8	5,449.3	11,759.2	13	12	43	7	0	12	5	0	0	0
50	68 SINOPEC ENGINEERING (GROUP) CO. LTD., Beijing, China	7,105.4	1,555.9	7,695.9	0	0	0	0	0	100	0	0	0	0

RANK 2019	2018 FIRM	2018 REVENUE \$ MIL		2018 NEW CONTRACTS \$ MIL										
		TOTAL	INT'L		GENERAL BUILDING	MANUFACTURING	POWER	WATER SUPPLY	SEWER / WASTE	INDUS. / PETROLEUM	TRANSPORTATION	HAZARDOUS WASTE	TELECOM	
51	48	SALINI IMPREGILO SPA, Milan, Italy	7,044.3	6,462.8	NA	10	0	0	19	4	0	63	0	0
52	51	PCL CONSTRUCTION ENTERPRISES INC., Denver, Colo., U.S.A.	6,957.0	3,769.5	5,521.4	68	1	4	2	1	10	15	0	0
53	50	FCC SA, Madrid, Spain	6,858.3	3,126.1	3,617.3	5	0	0	19	47	0	18	0	1
54	59	SK E&C, Seoul, South Korea	6,764.6	1,719.6	6,369.0	24	31	10	1	1	15	11	0	7
55	58	MCDERMOTT, Houston, Texas, U.S.A.	6,705.0	3,010.0	5,648.7	0	0	13	0	0	81	0	0	0
56	63	PORR AG, Vienna, Austria	6,420.0	3,744.0	7,264.0	37	0	0	0	0	0	63	0	0
57	56	CONSOLIDATED CONTRACTORS GROUP, Athens, Attica, Greece	6,208.5	6,208.5	4,465.3	19	0	3	1	0	47	28	0	0
58	54	POSCO ENGINEERING & CONSTRUCTION, Incheon, South Korea	6,202.5	790.5	6,202.5	65	3	10	0	1	13	7	0	0
59	67	SHAPoorji PALLONJI & CO. PVT. LTD., Mumbai, Maharashtra, India	6,092.4	1,681.1	5,440.0	38	8	28	1	0	2	24	0	0
60	80	DPR CONSTRUCTION, Redwood City, Calif., U.S.A.	5,879.7	12.0	5,943.0	54	5	0	0	0	17	0	0	24
61	66	ACCIONA INFRASTRUCTURE, Madrid, Spain	5,876.5	3,944.3	5,937.8	12	7	13	14	2	0	48	0	1
62	70	GILBANE BUILDING CO., Providence, R.I., U.S.A.	5,785.6	258.2	10,142.3	86	1	0	0	0	10	0	0	3
63	**	HYUNDAI ENGINEERING CO. LTD., Seoul, South Korea	5,713.2	3,085.8	8,548.2	32	20	12	0	1	27	8	0	0
64	85	JIANGSU PROVINCIAL CONSTR. GROUP CO. LTD., Nanjing, Jiangsu, China	5,604.7	548.9	7,554.5	89	0	1	2	0	0	7	0	0
65	49	JGC CORP., Yokohama, Kanagawa, Japan	5,517.0	4,182.0	9,159.0	2	0	13	0	0	85	0	0	0
66	60	TUTOR PERINI CORP., Sylmar, Calif., U.S.A.	5,484.2	274.6	6,468.0	51	0	0	0	0	0	49	0	0
67	64	CLARK GROUP, Bethesda, Md., U.S.A.	5,449.4	0.0	5,013.6	79	0	0	0	2	0	19	0	0
68	76	RENAISSANCE CONSTRUCTION, Ankara, Turkey	5,415.0	3,939.0	5,787.0	66	0	4	0	0	17	10	0	0
69	73	LOTTE ENGINEERING & CONSTRUCTION CO. LTD., Seoul, South Korea	5,297.0	272.0	6,534.0	82	1	2	0	1	5	5	0	1
70	62	PETROFAC LTD., Jersey, Channel Islands, U.K.	5,234.0	5,234.0	4,646.0	0	0	0	0	0	100	0	0	0
71	55	TECNICAS REUNIDAS, Madrid, Spain	5,180.1	5,053.0	9,250.0	0	0	13	0	0	86	0	0	0
72	79	ED. ZUBLIN AG, Stuttgart, Germany	5,040.5	1,191.2	NA	72	0	0	1	4	0	5	0	0
73	71	TBEA CO. LTD., Xinjiang, China	5,040.0	1,059.7	5,718.4	0	50	50	0	0	0	0	0	0
74	87	CHINA ALUMINUM INT'L ENGINEERING CORP. LTD., Beijing, China	5,032.9	150.8	7,266.7	36	0	0	7	0	40	0	0	0
75	83	STO BUILDING GROUP INC., New York, N.Y., U.S.A.	4,904.9	456.6	5,376.3	86	0	0	0	0	4	0	0	10
76	75	KINDEN CORP., Tokyo, Japan	4,827.0	333.0	NA	57	5	18	1	3	2	2	0	12
77	65	DONGFANG ELECTRIC CORP., Chengdu, Sichuan, China	4,811.2	1,026.4	5,591.1	0	0	98	0	0	0	2	0	0
78	96	HENSEL PHELPS, Greeley, Colo., U.S.A.	4,716.4	0.0	4,339.6	39	18	0	0	1	0	35	0	7
79	77	SAMSUNG ENGINEERING CO. LTD., Seoul, South Korea	4,661.7	2,674.1	5,393.2	0	29	0	4	23	44	0	0	0
80	82	PENTA-OCEAN CONSTRUCTION CO. LTD., Tokyo, Japan	4,660.0	1,464.0	4,561.2	37	1	1	1	14	4	41	2	0
81	86	MORTENSON, Minneapolis, Minn., U.S.A.	4,602.3	26.5	4,417.4	63	2	27	0	1	0	4	0	3
82	78	BALFOUR BEATTY US, Dallas, Texas, U.S.A.	4,477.1	1.7	3,368.0	83	0	1	0	2	0	14	0	0
83	84	XPCC CONSTRUCTION & ENG'G (GROUP) CO. LTD., Urumqi, Xinjiang, China	4,413.4	700.0	6,075.8	40	0	8	6	0	0	45	0	0
84	72	THE WALSH GROUP LTD., Chicago, Ill., U.S.A.	4,309.8	208.0	6,703.7	31	0	1	5	8	0	54	0	1
85	90	SACYR, Madrid, Spain	4,253.9	2,544.4	3,906.0	21	0	4	6	13	6	49	0	0
86	103	CHINA GENERAL TECHNOLOGY (GROUP) HOLDING CO. LTD., Beijing, China	4,074.3	1,222.3	5,498.0	70	0	25	0	0	2	1	0	2
87	74	CHIYODA CORP., Yokohama, Kanagawa, Japan	4,037.0	2,585.0	6,763.1	0	79	0	0	0	21	0	0	0
88	110	ALARKO CONTRACTING GROUP, Istanbul, Turkey	3,919.3	740.9	NA	0	0	77	0	0	0	23	0	0
89	92	SWINERTON, San Francisco, Calif., U.S.A.	3,890.0	0.0	NA	78	0	14	0	0	0	8	0	0
90	101	ELLISDON CORP., Mississauga, Ontario, Canada	3,887.8	12.3	7,016.3	58	6	1	2	1	0	29	0	4
91	93	MCCARTHY HOLDINGS INC., St. Louis, Mo., U.S.A.	3,868.0	0.0	5,404.0	81	0	4	0	3	4	8	0	0
92	81	SNC-LAVALIN INC., Montreal, Quebec, Canada	3,779.6	2,217.5	8,435.0	11	0	18	3	0	43	21	0	0
93	94	MAEDA CORP., Tokyo, Japan	3,616.0	49.0	3,835.0	39	15	0	2	0	0	17	0	0
94	107	JE DUNN CONSTRUCTION CO., Kansas City, Mo., U.S.A.	3,577.5	0.0	4,911.7	76	5	1	0	0	0	6	0	13
95	95	MAIRE TECNIMONT, Milan, Italy	3,498.6	3,111.7	2,705.4	2	0	3	0	0	93	1	0	0
96	104	SUFFOLK, Boston, Mass., U.S.A.	3,447.2	0.0	4,275.8	100	0	0	0	0	0	0	0	0
97	**	LONGXIN CONSTRUCTION GROUP CO. LTD., Haimen, Jiangsu, China	3,425.2	171.2	2,463.7	96	0	0	0	0	4	0	0	0
98	91	OBRASCON HUARTE LAIN SA, Madrid, Spain	3,424.9	2,491.1	3,615.5	18	1	0	4	1	6	61	0	0
99	112	HANWHA ENGINEERING & CONSTRUCTION, Seoul, South Korea	3,423.9	844.6	2,591.1	57	0	7	0	2	23	10	0	0
100	117	ZHEJIANG COMMUNICATIONS CONSTR. GROUP, Hangzhou, Zhejiang, China	3,415.2	160.4	3,415.2	0	0	0	0	0	100	0	0	0

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2019 2018 FIRM

			2018 REVENUE \$ MIL.	2018 NEW CONTRACTS \$ MIL	GENERAL BUILDING	MANUFACTURING	POWER	WATER SUPPLY	SEWER / WASTE	INDUS. / PETROLEUM	TRANSPORTATION	HAZARDOUS WASTE	TELECOM
			TOTAL	INT'L									
101	**	SICHUAN ROAD AND BRIDGE (GROUP) CO. LTD., Chengdu, Sichuan, China	3,381.3	70.3	8,240.0	1	0	0	0	0	99	0	0
102	105	GRANITE CONSTRUCTION INC., Watsonville, Calif., U.S.A.	3,318.4	92.2	2,540.0	7	0	3	6	10	0	66	0
103	111	BRASFIELD & GORRIE LLC, Birmingham, Ala., U.S.A.	3,307.3	0.0	4,070.8	80	8	3	0	2	2	3	0
104	108	MOTA-ENGIL, Lisbon, Portugal	3,303.0	2,612.0	3,398.0	17	4	6	8	16	1	47	0
105	99	HOLDER CONSTRUCTION CO., Atlanta, Ga., U.S.A.	3,280.0	0.0	4,687.0	44	0	0	0	0	0	9	0
106	121	LIMAK INSAAT SANAYI VE TICARET AS, Ankara, Turkey	3,261.0	1,400.0	NA	5	0	7	4	0	3	79	0
107	124	AECON GROUP INC., Toronto, Ontario, Canada	3,220.0	220.0	5,840.0	0	0	16	0	0	50	16	0
108	106	SUMITOMO MITSUI CONSTRUCTION CO. LTD., Tokyo, Japan	3,152.7	244.0	5,092.0	48	8	0	4	1	5	32	0
109	**	SINOMA INTERNATIONAL ENGINEERING CO. LTD., Beijing, China	3,119.8	2,346.7	4,509.1	0	72	0	0	0	2	0	7
110	123	CHINA WU YI CO. LTD., Fuzhou, Fujian Prov., China	3,109.5	480.1	6,147.0	68	1	0	0	2	6	21	2
111	**	ROYAL BOSKALIS WESTMINSTER NV, Papendrecht, The Netherlands	3,032.0	2,317.0	3,032.0	0	0	0	0	0	0	18	0
112	89	ORASCOM CONSTRUCTION PLC, Dubai, U.A.E.	3,013.3	2,963.4	2,349.1	51	0	14	1	0	9	19	0
113	115	BESIX, Brussels, Belgium	3,002.1	1,608.3	3,795.8	67	0	0	7	4	0	19	0
114	137	MICHELS CORP., Brownsville, Wis., U.S.A.	3,002.0	149.1	3,276.7	2	0	17	1	5	61	12	0
115	100	HAZAMA ANDO CORP., Tokyo, Japan	2,952.0	257.0	NA	47	8	11	4	1	6	18	5
116	122	PRIMORIS SERVICES CORP., Dallas, Texas, U.S.A.	2,939.0	87.0	2,736.0	1	0	25	0	1	60	12	0
117	119	TURNER INDUSTRIES GROUP LLC, Baton Rouge, La., U.S.A.	2,701.4	0.0	438.0	0	0	1	0	0	98	0	1
118	109	ZACHRY GROUP, San Antonio, Texas, U.S.A.	2,681.1	37.0	2,446.8	0	0	17	0	0	81	0	0
119	129	CLAYCO INC., Chicago, Ill., U.S.A.	2,680.0	0.0	3,100.0	85	13	0	0	0	2	0	0
120	**	WOOD, Aberdeen, Scotland, U.K.	2,571.0	2,479.0	1,526.0	7	0	31	1	0	60	1	0
121	128	BEIJING UNI-CONSTRUCTION GROUP CO. LTD., Beijing, China	2,527.7	79.6	3,225.9	73	0	0	11	1	5	0	10
122	125	AUSTIN INDUSTRIES, Dallas, Texas, U.S.A.	2,464.2	0.0	2,004.6	50	1	3	0	0	13	33	0
123	127	CITIC CONSTRUCTION CO. LTD., Beijing, China	2,375.6	2,013.9	3,921.3	19	0	3	0	0	19	58	0
124	**	SHANDONG LUQIAO GROUP CO. LTD., Jinan, Shandong, China	2,276.2	134.6	3,953.1	0	0	0	0	0	0	100	0
125	138	THE YATES COS. INC., Philadelphia, Miss., U.S.A.	2,254.2	0.0	2,622.5	46	23	5	0	0	18	7	0
126	130	YANJIAN GROUP CO. LTD., Yantai, Shandong, China	2,215.8	450.7	2,594.0	75	4	3	0	0	4	12	0
127	135	HUNAN ROAD & BRIDGE CONSTR. GROUP CO. LTD., Changsha, Hunan, China	2,199.1	95.6	3,093.0	2	0	0	0	0	0	98	0
128	133	ALBERICI-FLINTCO, St. Louis, Mo., U.S.A.	2,191.6	508.2	2,537.0	53	5	2	5	5	24	5	0
129	141	VAN OORD, Rotterdam, Zuid-Holland, The Netherlands	2,138.8	1,882.6	NA	0	0	38	0	0	11	52	0
130	152	KOLIN INSAAT TURIZM SANAYI VE TICARET AS, Ankara, Turkey	2,138.5	366.8	1,785.1	0	0	1	1	0	2	93	0
131	98	ODEBRECHT ENGENHARIA & CONSTRUCAO, Sao Paulo, SP, Brazil	2,025.0	1,630.0	561.0	5	0	22	18	0	1	53	0
132	134	DANIELI & C. O.M. SPA, Buttrio, Udine, Italy	1,998.6	1,898.5	2,469.2	0	0	0	0	0	100	0	0
133	131	THYSSENKRUPP INDUSTRIAL SOLUTIONS, Essen, NRW, Germany	1,986.3	1,869.0	NA	0	0	0	0	0	70	0	0
134	149	HITT CONTRACTING INC., Falls Church, Va., U.S.A.	1,971.1	6.6	1,903.5	65	0	0	0	0	0	0	35
135	136	NANTONG CONSTRUCTION GROUP CO. LTD., Nantong, Jiangsu, China	1,942.8	179.2	3,412.0	68	9	10	0	0	10	2	0
136	118	JACOBS, Dallas, Texas, U.S.A.	1,935.5	874.3	3,204.3	3	4	2	0	0	73	8	10
137	132	JAN DE NUL GROUP (SOFIDRA SA), Capellen, Luxembourg	1,931.0	1,917.0	3,763.0	7	0	0	0	4	26	14	0
138	166	TATA PROJECTS LTD., Secunderabad, Telangana, India	1,920.9	67.3	4,056.7	16	2	31	1	7	9	31	0
139	126	CTCI CORP., Taipei, Taiwan	1,919.9	1,233.3	2,977.7	3	4	25	0	10	52	6	1
140	140	CHINA JIANGSU INT'L ECO. & TECHN. COOP. GROUP, Nanjing, Jiangsu, China	1,911.4	494.8	2,886.1	83	0	0	1	0	0	5	0
141	159	THE ARAB CONTRACTORS CO. "OSMAN AHMED OSMAN & CO.", Cairo, Egypt	1,901.0	546.0	2,812.0	30	0	1	11	15	1	42	0
142	116	BARTON MALOW CO., Southfield, Mich., U.S.A.	1,900.0	71.8	1,950.0	70	25	3	0	0	2	0	0
143	143	PER AARSLEFF HOLDING A/S, Viby J, Denmark	1,893.7	545.3	3,009.6	25	15	5	0	15	2	37	0
144	**	COLAS INC., Morristown, N.J., U.S.A.	1,871.0	0.0	1,528.0	0	0	0	1	1	0	98	0
145	170	TEKFEN CONSTRUCTION AND INSTALLATION CO. INC., Istanbul, Turkey	1,858.0	1,359.0	590.0	4	0	0	0	0	39	57	0
146	142	BLACK & VEATCH, Overland Park, Kan., U.S.A.	1,835.8	468.7	152.9	1	0	56	4	6	3	0	30
147	151	KBR INC., Houston, Texas, U.S.A.	1,818.0	831.0	NA	0	3	4	0	16	72	3	0
148	162	LAYTON CONSTRUCTION CO. LLC, Sandy, Utah, U.S.A.	1,804.2	0.0	1,476.7	97	2	0	0	0	0	0	1
149	161	CENGIZ CONSTRUCTION INDUSTRY & TRADE CO. INC., Istanbul, Turkey	1,796.1	148.6	321.0	0	0	0	5	0	1	95	0
150	146	GRAHAM, Calgary, Alberta, Canada	1,793.0	308.8	2,805.0	44	10	0	0	17	7	23	0

RANK 2019	2018 FIRM	2018 REVENUE \$ MIL. TOTAL	2018 REVENUE \$ MIL. INT'L	2018 NEW CONTRACTS \$ MIL										
					GENERAL BUILDING	MANUFACTURING	POWER	WATER SUPPLY	SEWER / WASTE	INDUS. / PETROLEUM	TRANSPORTATION	HAZARDOUS WASTE	TELECOM	
151	144 ELECTRA LTD., Ramat Gan, Israel	1,732.6	128.0	2,116.2	89	0	4	0	1	0	5	0	0	0
152	158 NORINCO INTERNATIONAL COOPERATION LTD., Beijing, China	1,677.4	833.2	1,168.5	10	3	4	4	0	51	19	0	1	
153	156 ARCO CONSTRUCTION COS., St. Louis, Mo., U.S.A.	1,669.0	0.0	2,268.1	100	0	0	0	0	0	0	0	0	0
154	198 BURNS & MCDONNELL, Kansas City, Mo., U.S.A.	1,667.9	218.9	1,700.0	4	9	51	1	0	28	4	1	1	
155	** SHANDONG ZIJIAN CONSTRUCTION GROUP CO. LTD., Zibo, Shandong, China	1,662.1	177.2	1,108.5	18	9	22	1	32	14	1	2	1	
156	160 PETRO. PROJECTS & TECH. CONSULTATIONS CO. - PETROJET, Cairo, Egypt	1,629.7	154.9	1,626.7	2	11	0	0	0	73	11	0	0	
157	150 RYAN COS. INC., Minneapolis, Minn., U.S.A.	1,586.0	0.0	2,119.0	98	0	0	0	0	0	0	0	0	0
158	171 IMPRESA PIZZAROTTI & C. SPA, Parma, Italy	1,555.9	1,021.4	1,801.1	53	0	0	0	3	0	43	0	0	
159	** ABENGOA, Seville, Spain	1,537.9	1,375.7	1,778.8	9	0	69	15	1	0	7	0	0	
160	147 DEVCON CONSTRUCTION INC., Milpitas, Calif., U.S.A.	1,537.0	0.0	1,800.0	100	0	0	0	0	0	0	0	0	
161	188 SINOPEC ZHONGYUAN PETROLEUM ENG'G LTD., Puyang City, Henan, China	1,500.6	591.8	1,200.5	0	0	0	0	0	100	0	0	0	
162	176 POMERLEAU INC., Saint-Georges-de-Beauce, Quebec, Canada	1,493.0	15.0	1,698.0	67	0	10	5	0	0	18	0	0	
163	** CHINA TRIUMPH INTERNATIONAL ENGINEERING CO. LTD., Shanghai, China	1,474.5	424.5	3,137.8	0	0	37	0	0	63	0	0	0	
164	164 HOFFMAN CONSTRUCTION CORP., Portland, Ore., U.S.A.	1,450.0	0.0	2,700.0	65	3	0	4	0	0	22	0	5	
165	157 VELESSSTROY LLC, Moscow, Russia	1,449.8	0.0	2,150.0	3	0	0	0	0	97	0	0	0	
166	187 SHAWMUT DESIGN AND CONSTRUCTION, Boston, Mass., U.S.A.	1,440.6	0.0	1,149.9	100	0	0	0	0	0	0	0	0	
167	240 APTIM, The Woodlands, Texas, U.S.A.	1,436.3	365.0	2,073.1	3	1	9	2	3	34	2	28	0	
168	191 SUNDT CONSTRUCTION INC., Tempe, Ariz., U.S.A.	1,431.5	0.0	NA	49	8	4	9	12	3	15	0	0	
169	204 HATHAWAY DINWIDDIE CONSTRUCTION CO., San Francisco, Calif., U.S.A.	1,418.0	0.0	2,422.0	100	0	0	0	0	0	0	0	0	
170	247 SINOSTEEL EQUIPMENT & ENGINEERING CO. LTD., Beijing, China	1,394.5	720.0	2,852.8	0	0	0	0	0	100	0	0	0	
171	153 TAV CONSTRUCTION, Istanbul, Yesilkoy, Turkey	1,376.0	1,294.7	343.5	14	0	0	0	0	0	86	0	0	
172	** CHINA RAILWAY DESIGN CORP., Tianjin, China	1,360.3	0.0	10,717.2	0	0	0	0	0	100	0	0	0	
173	175 MANHATTAN CONSTRUCTION GROUP, Naples, Fla., U.S.A.	1,347.3	1.5	1,316.5	84	0	2	0	0	0	15	0	0	
174	155 WALBRIDGE, Detroit, Mich., U.S.A.	1,340.6	93.6	1,685.2	14	70	5	0	0	2	3	0	5	
175	178 CONSIGLI BUILDING GROUP INC., Milford, Mass., U.S.A.	1,340.0	0.0	1,507.0	100	0	0	0	0	0	0	0	0	
176	182 LEVEL 10 CONSTRUCTION, Sunnyvale, Calif., U.S.A.	1,334.0	0.0	2,580.0	100	0	0	0	0	0	0	0	0	
177	192 DAY & ZIMMERMANN, Philadelphia, Pa., U.S.A.	1,321.9	5.7	NA	0	0	100	0	0	0	0	0	0	
178	168 MOHAMMED ABDULMOHSIN AL-KHARAFI & SONS WLL, Kuwait City, Kuwait	1,303.7	399.2	1,086.6	57	0	2	8	5	3	11	0	0	
179	215 AEGION CORP., St. Louis, Mo., U.S.A.	1,291.0	306.0	1,334.0	1	0	0	3	37	56	1	0	0	
180	190 YAPI MERKEZI INSAAT VE SANAYI AS, Istanbul, Turkey	1,283.4	1,161.6	278.9	3	0	0	0	3	0	94	0	0	
181	167 THE KOKOSING GROUP OF COS., Westerville, Ohio, U.S.A.	1,282.0	0.0	1,286.0	16	0	13	4	13	9	39	0	0	
182	214 AFCONS INFRASTRUCTURE LTD., Mumbai, Maharashtra, India	1,273.0	458.2	2,311.5	0	0	0	20	0	3	72	0	0	
183	194 PEPPER CONSTRUCTION GROUP, Chicago, Ill., U.S.A.	1,260.0	0.0	1,357.3	97	0	0	0	0	0	0	1	2	
184	** O'NEIL INDUSTRIES INC., Chicago, Ill., U.S.A.	1,254.0	0.0	361.7	87	8	0	0	0	0	5	0	0	
185	** INFRASTRUCTURE & ENERGY ALTERNATIVES INC., Indianapolis, Ind., U.S.A.	1,252.2	0.0	1,819.6	2	0	55	0	0	2	37	0	0	
186	195 PERFORMANCE CONTRACTORS INC., Baton Rouge, La., U.S.A.	1,240.0	0.0	917.0	0	0	5	0	0	95	0	0	0	
187	206 NUROL CONSTRUCTION AND TRADING CO. INC., Istanbul, Turkey	1,237.0	510.1	174.9	26	0	1	12	0	0	61	0	0	
188	** ITALIAN-THAI DEVELOPMENT PUBLIC CO. LTD., Bangkok, Thailand	1,233.8	183.6	2,618.7	24	0	3	1	2	8	62	0	1	
189	189 CROSSLAND CONSTRUCTION CO. INC., Columbus, Kan., U.S.A.	1,226.0	0.0	1,057.4	80	5	0	7	1	0	6	0	0	
190	220 J.T. MAGEN & CO. INC., New York, N.Y., U.S.A.	1,220.3	0.0	889.3	92	0	0	100	0	0	0	0	0	8
191	228 CHINA ZHONGYUAN ENGINEERING CORP., Beijing, China	1,217.9	1,217.9	NA	0	0	100	0	0	0	0	0	0	0
192	235 SSANGYONG ENGINEERING & CONSTRUCTION CO. LTD., Seoul, S. Korea	1,214.2	425.1	2,892.6	75	0	0	1	0	2	19	0	0	
193	200 MATRIX SERVICE CO., Tulsa, Okla., U.S.A.	1,197.8	52.9	NA	0	0	18	0	0	82	0	0	0	
194	** URBACON TRADING & CONTRACTING WLL, Doha, Qatar	1,182.0	19.1	878.1	49	0	0	6	9	8	20	0	0	
195	174 THE BECK GROUP, Dallas, Texas, U.S.A.	1,181.1	71.0	878.2	80	7	0	0	0	0	0	0	0	12
196	217 DAVID E. HARVEY BUILDERS INC., Houston, Texas, U.S.A.	1,179.0	0.0	822.0	100	0	0	0	0	0	0	0	0	
197	** FORTIS CONSTRUCTION INC., Portland, Ore., U.S.A.	1,155.6	17.1	2,474.2	23	0	0	0	0	0	0	0	0	77
198	186 BI GROUP, Nur-Sultan (Astana), Kazakhstan	1,144.0	32.0	1,053.0	60	0	16	1	0	0	23	0	0	
199	183 BIG-D CONSTRUCTION CORP., Salt Lake City, Utah, U.S.A.	1,135.0	0.0	1,375.0	64	1	0	0	0	7	27	0	1	
200	233 MAKYOL INSAAT SANAYI TUR. VE TIC. AS, Istanbul, Turkey	1,135.0	97.0	131.0	0	0	0	0	0	2	98	0	0	

RANK 2019	2018 FIRM	2018 REVENUE \$ MIL.		2018 NEW CONTRACTS \$ MIL										
		TOTAL	INT'L		GENERAL BUILDING	MANUFACTURING	POWER	WATER SUPPLY	SEWER / WASTE	INDUS. / PETROLEUM	TRANSPORTATION	HAZARDOUS WASTE	TELECOM	
201	181 BAUER AG, Schrobenhausen, Bavaria, Germany	1,123.6	732.3	1,163.5	28	5	16	7	3	13	23	0	4	
202	213 ROBINS & MORTON, Birmingham, Ala., U.S.A.	1,115.5	0.0	1,253.0	100	0	0	0	0	0	0	0	0	
203	205 SHANDONG DEJIAN GROUP CO. LTD., Dezhou City, Shandong, China	1,111.9	228.6	2,355.1	71	5	11	0	0	0	5	0	7	
204	229 CHINA INTERNATIONAL WATER & ELECTRIC CORP. (CWE), Beijing, China	1,101.2	1,101.2	123.3	0	0	73	9	0	0	17	0	0	
205	173 RIZZANI DE ECCHER SPA, Pozzolo del Friuli, Udine, Italy	1,094.8	918.2	240.8	45	0	0	0	0	1	45	0	0	
206	193 CHOATE CONSTRUCTION CO., Atlanta, Ga., U.S.A.	1,092.6	0.0	1,385.0	82	18	0	0	0	0	0	0	0	
207	208 OKLAND CONSTRUCTION CO. INC., Salt Lake City, Utah, U.S.A.	1,091.6	0.0	1,296.3	84	8	0	0	0	0	5	0	3	
208	199 GRAY CONSTRUCTION, Lexington, Ky., U.S.A.	1,090.9	88.1	1,090.9	22	50	0	0	0	29	0	0	0	
209	169 ARABIAN CONSTRUCTION CO. SAL, Beirut, Lebanon	1,085.2	1,021.6	706.3	74	0	4	1	0	16	0	0	0	
210	179 MAPA INSAAT VE TICARET AS, Ankara, Turkey	1,077.6	519.4	1,310.2	11	1	0	12	0	0	76	0	0	
211	210 HUNTER ROBERTS CONSTRUCTION GROUP LLC, New York, N.Y., U.S.A.	1,059.0	0.0	1,103.0	100	0	0	0	0	0	0	0	0	
212	** THE MCSHANE COS., Rosemont, Ill., U.S.A.	1,059.0	0.0	1,376.0	100	0	0	0	0	0	0	0	0	
213	201 MESSER CONSTRUCTION CO., Cincinnati, Ohio, U.S.A.	1,057.0	0.0	1,530.0	86	2	0	0	0	8	5	0	0	
214	223 CLUNE CONSTRUCTION CO., Chicago, Ill., U.S.A.	1,052.0	0.0	1,350.4	86	0	0	0	0	0	0	0	14	
215	207 ANT YAPI INDUSTRY & TRADE INC., Istanbul, Turkey	1,050.7	978.7	1,941.8	87	0	0	0	0	2	11	0	0	
216	227 CORE CONSTRUCTION GROUP, Phoenix, Ariz., U.S.A.	1,048.1	0.0	1,165.4	100	0	0	0	0	0	0	0	0	
217	218 THE BOLDT CO., Appleton, Wis., U.S.A.	1,041.8	0.0	NA	47	8	18	0	0	26	2	0	0	
218	148 HARBIN ELECTRIC INTERNATIONAL CO. LTD., Harbin, Heilongjiang, China	1,040.0	1,040.0	2,190.7	0	0	100	0	0	0	0	0	0	
219	** ZHEJIANG DONGYANG 3RD CONSTR. ENG'G CO, Dongyang, Zhejiang, China	1,039.6	193.8	2,481.2	100	0	0	0	0	0	0	0	0	
220	221 STERLING CONSTRUCTION CO. INC., The Woodlands, Texas, U.S.A.	1,037.7	0.0	936.3	26	0	0	4	2	0	60	0	0	
221	249 AMES CONSTRUCTION INC., Burnsville, Minn., U.S.A.	1,036.0	0.0	1,011.0	6	0	9	6	2	0	55	0	2	
222	202 SALFACORP SA, Santiago, Chile	1,034.0	77.0	714.0	27	0	0	0	0	65	8	0	0	
223	245 WORLEYPARSONS LTD. (WORLEY), North Sydney, NSW, Australia	1,025.6	797.5	2,200.6	0	0	5	0	0	93	0	1	0	
224	184 POWER CONSTRUCTION CO. LLC, Chicago, Ill., U.S.A.	1,020.0	0.0	910.0	100	0	0	0	0	0	0	0	0	
225	185 ENKA INSAAT VE SANAYI AS, Istanbul, Turkey	1,010.5	916.3	2,056.3	31	0	23	0	0	32	14	0	0	
226	196 BL HARBERT INTERNATIONAL, Birmingham, Ala., U.S.A.	1,001.2	624.2	1,554.6	93	6	0	1	0	0	0	0	0	
227	** CHINA GEO-ENGINEERING CORP., Beijing, China	998.3	716.9	1,165.2	31	0	1	27	4	2	29	1	0	
228	219 CHINA NONFERROUS METAL INDUS. FOR. ENG'G & CONSTR., Beijing, China	989.3	988.6	214.9	0	0	0	7	21	72	0	0	0	
229	230 HASKELL, Jacksonville, Fla., U.S.A.	988.1	74.0	NA	19	8	0	0	7	55	11	0	0	
230	** H.A. CONSTRUCTION (HAC), Cairo, Egypt	983.7	38.3	198.7	22	0	21	21	24	9	4	0	0	
231	211 IC ICTAS INSAAT SANAYI VE TICARET AS, Istanbul, Turkey	982.9	439.3	NA	38	0	0	0	0	0	62	0	0	
232	197 MOSS, Fort Lauderdale, Fla., U.S.A.	982.1	0.2	796.3	72	0	14	0	14	0	0	0	0	
233	** THE CHRISTMAN CO., Lansing, Mich., U.S.A.	971.3	0.0	1,171.7	95	0	1	0	2	0	0	0	1	
234	209 CHINA JIANGXI INT'L ECO. AND TECHN. COOP. CO., Nanchang, Jiangxi, China	967.8	911.0	1,635.2	27	0	13	22	0	0	38	0	0	
235	216 MIRON CONSTRUCTION CO. INC., Neenah, Wis., U.S.A.	966.1	0.0	NA	66	1	3	0	4	27	0	0	0	
236	** SAULSBURY INDUSTRIES, Odessa, Texas, U.S.A.	963.0	0.0	880.0	0	0	19	0	0	81	0	0	0	
237	** CHINA SINOGY ELECTRIC ENGINEERING CO. LTD., Shanghai , China	956.2	124.1	1,656.1	0	0	100	0	0	0	0	0	0	
238	224 THE CONLAN CO., Marietta, Ga., U.S.A.	952.8	0.0	1,154.1	100	0	0	0	0	0	0	0	0	
239	236 PJ DICK - TRUMBULL - LINDY PAVING, Pittsburgh, Pa., U.S.A.	951.8	0.0	803.1	38	0	1	0	0	0	54	0	0	
240	** LECHASE CONSTRUCTION SERVICES LLC, Rochester, N.Y., U.S.A.	940.5	0.0	574.0	74	2	3	0	0	16	5	0	0	
241	225 WEIHAI INT'L ECONOMIC & TECHNICAL COOP. CO. LTD., Weihai, China	940.1	940.1	1,156.1	61	0	1	14	0	0	24	0	0	
242	** BONATTI SPA, Parma, Italy	936.0	886.0	860.0	6	0	0	0	0	94	0	0	0	
243	** CHINA NATIONAL AERO-TECHNOLOGY INT'L ENG'G CORP., Beijing, China	935.1	811.7	3,372.0	42	0	0	0	2	0	56	0	0	
244	** GE JOHNSON, Colorado Springs, Colo., U.S.A.	924.5	0.0	846.0	95	0	0	0	0	5	0	0	0	
245	244 GARNEY HOLDING CO., Kansas City, Mo., U.S.A.	920.4	0.0	498.6	0	0	0	62	38	0	0	0	0	
246	238 ALSTON CONSTRUCTION, Sacramento, Calif., U.S.A.	910.0	0.0	776.0	100	0	0	0	0	0	0	0	0	
247	** HERZOG CONTRACTING CORP., St. Joseph, Mo., U.S.A.	898.0	59.0	1,521.0	0	0	0	0	1	0	99	0	0	
248	248 F.A. WILHELM CONSTRUCTION CO. INC., Indianapolis, Ind., U.S.A.	897.5	0.0	500.0	52	9	3	0	6	27	2	0	0	
249	241 VCC LLC, The Colony, Texas, U.S.A.	895.0	0.0	636.0	100	0	0	0	0	0	0	0	0	
250	** ADOLFSON & PETERSON CONSTRUCTION, Minneapolis, Minn., U.S.A.	893.0	0.0	1,650.0	99	0	0	0	0	1	0	0	0	

Where To Find the Top 250

FIRM	RANK	FIRM	RANK	FIRM	RANK	FIRM	RANK
A		Consigli Building Group Inc.	175	Kolin Insaat Turizm Sanayi ve Ticaret AS	130	Shaanxi Construction Engineering Group Co. Ltd.	24
Per Aarsleff Holding A/S	143	Consolidated Contractors Group	57	L		Shandong Luqiao Group Co. Ltd.	124
Abengoa	159	CORE Construction Group	216	Larsen & Toubro Ltd.	14	Shandong Zijian Construction Group Co. Ltd.	155
Acciona Infrastructure	61	Crossland Construction Co. Inc.	189	Layton Construction Co. LLC	148	Shandong Dejian Group Co. Ltd.	203
ACS, Actividades de Construcción y Servicios SA	7	CTCI Corp.	139	LeChase Construction Services LLC	240	Shanghai Construction Group Co. Ltd.	9
Adolfson & Peterson Construction	250	D		Lendlease	41	Shanghai Urban Construction (Group) Corp.	48
AECOM	33	Daelim Industrial Co. Ltd.	47	Level 10 Construction	176	Shanxi Construction Investment Group Co. Ltd.	36
Aecon Group Inc.	107	Daewoo Engineering & Construction Co. Ltd.	40	Limak Insaat Sanayi Ve Ticaret AS	106	Shapoorji Pallonji & Co. Pvt. Ltd.	59
Aegion Corp.	179	Danieli & C. O.M. SpA	132	Longxin Construction Group Co. Ltd.	97	Shawmut Design and Construction	166
Afcons Infrastructure Ltd.	182	Day & Zimmermann	177	Lotte Engineering & Construction Co. Ltd.	69	Shimizu Corp.	26
Alarko Contracting Group	88	Devcon Construction Inc.	160	M		Sichuan Road and Bridge (Group) Co. Ltd.	101
Alberici-Flintco	128	PJ Dick - Trumbull - Lindy Paving	239	Maeda Corp.	93	Sinoma International Engineering Co. Ltd.	109
Alston Construction	246	Dongfang Electric Corp.	77	J.T. Mogen & Co. Inc.	190	Sinopec Engineering (Group) Co. Ltd.	50
Ames Construction Inc.	221	DPR Construction	60	Maire Tecnimont	95	Sinopec Zhongyuan Petroleum Engineering Ltd.	161
Anhui Construction Engineering Group Co. Ltd.	37	JE Dunn Construction Co.	94	MAKYOL Insaat Sanayi Tur. ve Tic. AS	200	Sinosteel Equipment & Engineering Co. Ltd.	170
Ant Yapı Industry & Trade Inc.	215	E		Manhattan Construction Group	173	SK E&C	54
APTM	167	Eiffage	18	Mapa Insaat ve Ticaret AS	210	Skanska AB	16
The Arab Contractors Co.		Electra Ltd.	151	Matrix Service Co.	193	SNC-Lavalin Inc.	92
"Osman Ahmed Osman & Co."	141	EllisDon Corp.	90	McCarthy Holdings Inc.	91	Ssangyong Engineering & Construction Co. Ltd.	192
Arabian Construction Co. SAL	209	Enka Insaat ve Sanayi AS	225	McDermott	55	Sterling Construction Co. Inc.	220
ARCO Construction Cos.	153	F		The McShane Cos.	212	STO Building Group Inc.	75
Austin Industries	122	FCC SA	53	Messer Construction Co.	213	STRABAG SE	13
B		Ferrovial	23	Michels Corp.	114	Suffolk	96
Balfour Beatty US	82	Fluor Corp.	21	Miron Construction Co. Inc.	235	Sumitomo Mitsui Construction Co. Ltd.	108
Barton Malow Co.	142	Fortis Construction Inc.	197	Mohammed Abdulmohsin Al-Kharafi & Sons WLL	178	Sundt Construction Inc.	168
Bauer AG	201	G		Mortenson	81	Swinerton	89
Bechtel	17	Garney Holding Co.	245	Moss	232	T	
The Beck Group	195	Gilbane Building Co.	62	Mota-Engil	104	Taisei Corp.	25
Beijing Construction Engineering Group Co. Ltd.	45	Graham	150	N		Takenaka Corp.	34
Beijing Uni-construction Group Co. Ltd.	121	Granite Construction Inc.	102	Nantong Construction Group Co. Ltd.	135	Tata Projects Ltd.	138
Beijing Urban Construction Group Co. Ltd.	30	Gray Construction	208	Norinco International Cooperation Ltd.	152	TAV Construction	171
BESIX	113	GS Engineering & Construction	31	Jan De Nul Group (Sofidra SA)	137	TBEA Co. Ltd.	73
BI Group	198	H		Nurol Construction and Trading Co. Inc.	187	TechnipFMC	32
Big-D Construction Corp.	199	H.A. Construction (HAC)	230	O		Tecnicas Reunidas	71
Black & Veatch	146	Hanwha Engineering & Construction	99	Obayashi Corp.	15	Teekay Construction and Installation Co. Inc.	145
The Boldt Co.	217	BL Harbert International	226	Obrascon Huarte Lain SA	98	Thyssenkrupp Industrial Solutions	133
Bonatti SpA	242	Harbin Electric International Co. Ltd.	218	Odebrecht Engenharia & Construcao	131	Turner Industries Group LLC	117
BOLYGUES	10	David E. Harvey Builders Inc.	196	Okland Construction Co. Inc.	207	Tutor Perini Corp.	66
Brasfield & Gorrie LLC	103	Haskell	229	O'Neil Industries Inc.	184	U	
Burns & McDonnell	154	Hathaway Dinwiddie Construction Co.	169	Orascom Construction PLC	112	Urbacan Trading & Contracting WLL	194
C		Hazama Ardo Corp.	115	P		V	
Cengiz Construction Industry & Trade Co. Inc.	149	Hensel Phelps	78	PCL Construction Enterprises Inc.	52	Van Oord	129
China Aluminum International Engineering Corp. Ltd.	74	Herzog Contracting Corp.	247	Penta-Ocean Construction Co. Ltd.	80	VCC LLC	249
China Communications Construction Group Ltd.	4	HITT Contracting Inc.	134	Pepper Construction Group	183	Velesstroy LLC	165
China Energy Engineering Corp. Ltd.	12	HOCHTIEF Aktiengesellschaft	11	Performance Contractors Inc.	186	VINCI	6
China General Technology (Group) Holding Co. Ltd.	86	Hoffman Construction Corp.	164	Petrofac Ltd.	70	W	
China Geo-Engineering Corp.	227	Holder Construction Co.	105	The Petroleum Projects and Technical Consultations Co. - PETROJET	156	Walbridge	174
China International Water & Electric Corp. (CWE)	204	Hunan Road & Bridge Construction Group Co. Ltd.	127	Pomerleau Inc.	162	The Walsh Group Ltd.	84
China Jiangsu Int'l Eco. and Techn. Cooperation Group Ltd.	140	Hunter Roberts Construction Group LLC	211	PORR AG	56	Weihai International Economic & Technical Cooperative Co. Ltd.	241
China Jiangxi International Eco. and Techn. Cooperation Co. Ltd.	234	Hyundai Engineering & Construction Co. Ltd.	20	POSCO Engineering & Construction	58	The Whiting-Turner Contracting Co.	43
China Metallurgical Group Corp.	8	Hyundai Engineering Co. Ltd.	63	Power Construction Co. LLC	224	F.A. Wilhelm Construction Co. Inc.	248
China National Aero-Technology International Engineering Corp.	243	I		Power Construction Corp. of China	5	Wood	120
China National Chemical Engineering Group Corp. Ltd.	27	IC Ictas Insaat Sanayi Ve Ticaret AS	231	Primoris Services Corp.	116	WorleyParsons Ltd. (Trading as Worley)	223
China National Machinery Industry Corp.	49	Impresa Pizzarotti & C. SpA	158	Q		X	
China Nonferrous Metal Industry's Foreign Engineering and Construction Co. Ltd.	228	Infrastructure and Energy Alternatives Inc.	185	Qingjian Group Co. Ltd.	39	XPCC Construction & Engineering (Group) Co. Ltd.	83
China Petroleum Engineering Co. Ltd.	46	Italian-Thai Development Public Co. Ltd.	188	R		Y	
China Railway Construction Corp.	3	J		Renaissance Construction	68	Yanjian Group Co. Ltd.	126
China Railway Design Corp.	172	Jacobs	136	Rizzani de Eccher SpA	205	Yapi Merkezi Insaat ve Sanayi AS	180
China Railway Group Ltd.	2	JGC Corp.	65	Robins & Morton	202	The Yates Cos. Inc.	125
China Sinogy Electric Engineering Co. Ltd.	237	Jiangxi Nantong Sanjian Construction Group Co. Ltd.	22	Royal BAM Group nv	42	Z	
China State Construction Engineering Corp. Ltd.	1	Jiangxi Provincial Construction Group Co. Ltd.	64	Royal Boskalis Westminster NV	111	Zachry Group	118
China Triumph International Engineering Co. Ltd.	163	Jiangxi Zhongnan Construction Industry Group Co. Ltd.	38	Ryan Cos. Inc.	157	Zhejiang Communications Construction Group Co. Ltd.	100
China Wu Yi Co. Ltd.	110	GE Johnson	244	S		Zhejiang Construction Investment Group Co. Ltd.	28
China Zhongyuan Engineering Corp.	191	K		SACYR	85	Zhejiang Dongyang Third Construction Engineering Co. Ltd.	219
Chiyo Corp.	87	Kajima Corp.	19	Salfacorp SA	222	Ed. Zublin AG	72
Choate Construction Co.	206	KBR Inc.	147	Salini Impregilo SpA	51		
The Christman Co.	233	Kiewit Corp.	44	Samsung C&T Corp.	35		
CIMC Group Ltd.	29	Kinden Corp.	76	Samsung Engineering Co. Ltd.	79		
CITIC Construction Co. Ltd.	123	The Kokosing Group of Cos.	181	Saulsbury Industries	236		
Clark Group	67						
Clayo Inc.	119						
Clune Construction Co.	214						
Colas Inc.	144						
The Conlan Co.	238						

2019 Top 250 International Contractors – Subsidiaries by Rank

Rank	Company	Subsidiary	Rank	Company	Subsidiary
1	ACS, Actividades de Construcción y Servicios SA	CIECE CIMIC Cobra Dragados Flatiron Hochtief Iridium Turner		CCCC Third Harbor Engineering Co. Ltd. CCCC Third Highway Engineering Co. Ltd. CCCC Tianhe Mechanical Equipment Manufacturing Co. Ltd. CCCC Urban Investment Holding Co. Ltd. CCCC Water Transportation Consultants Co. Ltd. CCCC Xi'an Road Construction Machinery Co. Ltd. CCCC Xiongan Investment Co. Ltd. CCCC Financial Leasing Co. Ltd. CCCC-FHDI Engineering Co. Ltd. CCCG Investment Holding Co. Ltd. CCCG Real Estate Group Co. Ltd. China Communications Construction Financial Co. Ltd.	
2	HOCHTIEF Aktiengesellschaft	CIMIC Group Ltd. Flatiron Construction Corp. Solutions AG Turner Construction		China Communications Construction Group Airport Co. Ltd. China Communications Information Center Co. Ltd. China Communications Materials and Equipment Ltd. China Harbour Engineering Co. Ltd. China Highway Engineering Consultants Corp. China Highway Vehicle and Machinery Co. Ltd. China Road & Bridge Corp. China Urban-Rural Holdings Group Co. Ltd. Chuwa Bussan Co. Ltd. Communiictions Construction News Co. Ltd. Greentown China Holdings Ltd. Road & Bridge International Co. Ltd. Shanghai Zhenhua Heavy Industries Co. Ltd.	
3	China Communications Construction Group Ltd.	CCCC Investment Co. Ltd. CCCC Asset Management Co. Ltd. CCCC Beijing-Tianjin-Hebei Investment & Development Co. Ltd. CCCC Central Investment Co. Ltd. CCCC Chen'zhou Road Construction Machinery Co. Ltd. CCCC Dredging (Group) Co. Ltd. CCCC East China Investment Co. Ltd. CCCC First Habor Consultants Co. Ltd. CCCC First Habor Engineering Co. Ltd. CCCC First Highway Consultants Co. Ltd. CCCC First Highway Engineering Group Co. Ltd. CCCC Foruth Highway Engineering Co. Ltd. CCCC Fourth Habor Engineering Co. Ltd. CCCC Haixi Investment Co. Ltd. CCCC Highway Consultants Co. Ltd. CCCC Infrastructure Maintenance Group Co. Ltd. CCCC International Holding Ltd. CCCC investment Fund Management (Beijing) Co. Ltd. CCCC Mechanical & Electrical Engineering Co. Ltd. CCCC Northeast Investment Co. Ltd. CCCC Northwest Investmest & Development Co. Ltd. CCCC Ocean Investment Holding Co. Ltd. CCCC Railway Consultants Group Co. Ltd. CCCC Second Habor Engineering Co. Ltd. CCCC Second Harbor Consultants Co. Ltd. CCCC Second Highway Consultants Co. Ltd. CCCC Second Highway Engineering Co. Ltd. CCCC South China Investment Co. Ltd. CCCC Southwest Investment and Development Co. Ltd. CCCC Third Harbor Consultants Co. Ltd.	4	VINCI Dodin Campenon Bernard (Civil Engineering) Entropose (Civil Engineering, Oil and Gas Infrastructure Specialist) Eurovia Soletanche Freyssinet (Civil Engineering, Structures, Ground Technologies, Nuclear Activities) Vinci Immobilier (Real Estate) Vinci Autoroutes (Cofiroute, Asf, Escota, Arcour) Vinci Concessions (Airports, Highways, Railways, Stadium And Other Large Public Equipment) Vinci Construction France (Building, Civil Engineering) Vinci Construction Grands Projets (Building, Civil Engineering) Vinci Construction International Network (Building, Civils Engineering; In Africa, Central Europe, New Zealand, Australia And French Overseas Territories) Vinci Construction Terrassement (Civil Engineering, Earthworks) Vinci Construction UK (Building And Civil Engineering) Vinci Energies (Electrical, Mechanical, Communication Engineeering, Industrial Process)	
5	STRABAG SE				

2019 Top 250 International Contractors – Subsidiaries by Rank

Rank	Company	Subsidiary	Rank	Company	Subsidiary
	<i>Ed. Zиiblin AG</i> <i>STRABAG AG (Austria)</i> <i>STRABAG AG (Germany)</i> <i>STRABAG Property and Facilities Service</i> <i>STRABAG Sp. Z.o.o.</i>			<i>China Construction Fourth Engineering Division Corp. Ltd.</i> <i>China Construction Industrial & Energy Engineering Group Co. Ltd.</i> <i>China Construction Infrastructure Co. Ltd.</i> <i>China Construction Science and Technology Co. Ltd.</i> <i>China Construction Second Engineering Bureau Ltd.</i> <i>China Construction Seventh Engineering Division Corp. Ltd.</i> <i>China Construction Sixth Engineering Division Corp. Ltd.</i> <i>China Construction Steel Structure Corp. Ltd.</i> <i>China Construction Third Engineering Bureau Co. Ltd.</i> <i>China Northeast Architectural Design and Research Institute Corp. Ltd.</i> <i>China Northwest Architectural Design and Research Institute Corp. Ltd.</i> <i>China Overseas Holdings Ltd.</i> <i>China Shanghai Architectural Design & Research Institute Co. Ltd.</i> <i>China Southwest Architectural Design and Research Institute Corp. Ltd.</i> <i>China Southwest Geotechnical Investigation and Design Institute Cor.p Ltd.</i> <i>China State Construction Development Corp. Ltd.</i> <i>China State Construction Engrg. Corp. (Middle East) (LLC)</i> <i>China State Construction Harbour Construction Co. Ltd.</i> <i>China State Decoration Group Corp. Ltd.</i> <i>China West Construction Group Co. Ltd.</i> <i>CSCEC AECOM Consultants Co. Ltd.</i> <i>CSCEC Algeria Ltd.</i> <i>CSCEC International Operations</i> <i>CSCEC Xinjiang Construction & Engineering (Group) Co. Ltd.</i>	
6	BOUYGUES <i>Bouygues Construction</i> <i>Bouygues Immobilier</i> <i>Bouygues Telecom</i> <i>Colas</i> <i>TF1</i>				
7	Power Construction Corp. of China <i>Hubei Hongyuan Power Engineering Co. Ltd. (HYPEC)</i> <i>Hydrochina Corp. (Hydrochina)</i> <i>Sepco Electric Power Construction Corp. (SEPCO)</i> <i>SepcoIII Electric Power Construction Corp. (SEPCO III)</i> <i>Shanghai Electric Power Construction Co. Ltd. (SEPC)</i> <i>Sinohydro Tianjin Engineering Co. Ltd. (STECOL)</i> <i>Sinohydro Bureau 14 Co. Ltd.</i> <i>Sinohydro Bureau 8 Co. Ltd.</i> <i>Sinohydro Corp. Ltd. (Sinohydro)</i> <i>Zhongan Engineering Corp. Ltd.</i>				
8	Skanska AB <i>Skanska Czech</i> <i>Skanska Finland</i> <i>Skanska Inc.</i> <i>Skanska Norway</i> <i>Skanska Poland</i> <i>Skanska Sverige</i> <i>Skanska UK</i>				
9	China State Construction Engineering Corp. Ltd. <i>China Construction (South Pacific) Development Co. Pte. Ltd.</i> <i>China Construction America</i> <i>China Construction Communications Engrg. Group Corp. Ltd.</i> <i>China Construction Eighth Engineering Division Corp. Ltd.</i> <i>China Construction Engineering Design Group Corp. Ltd.</i> <i>China Construction Fangcheng Investment and Development Group Cor.p Ltd.</i> <i>China Construction Fifth Engineering Division Corp. Ltd.</i> <i>China Construction First Group Corp. Ltd.</i>		10	Ferrovial <i>Amey</i> <i>Broadspectrum</i> <i>Budimex</i>	
			11	TechnipFMC <i>Technip France</i> <i>Technip UK</i> <i>Technip USA</i>	
			12	Fluor Corp. <i>Fluor Constructors International Inc.</i> <i>Fluor Enterprises Inc.</i>	
			13	Bechtel <i>Bantrel Co.</i> <i>Bechtel Construction Operations Inc.</i>	

2019 Top 250 International Contractors – Subsidiaries by Rank

Rank	Company	Subsidiary	Rank	Company	Subsidiary
	<i>Bechtel Corp.</i>			<i>China Railway Shanghai Design Institute Group Co. Ltd.</i>	
	<i>Bechtel Infrastructure and Power Corp.</i>			<i>China Railway South Construction Investment Co. Ltd.</i>	
	<i>Bechtel Ltd.</i>			<i>China Railway Strait Construction Group Co. Ltd.</i>	
	<i>Bechtel Nuclear, Security & Environmental Inc.</i>			<i>China Railway Urban Construction and Investment Co. Ltd.</i>	
	<i>Bechtel Oil, Gas, & Chemicals</i>			<i>China Railway Urban Construction Group Co. Ltd.</i>	
				<i>CRCC Finance Co. Ltd.</i>	
14	China Railway Construction Corp. Ltd.		16	Salini Impregilo SpA	
	<i>Chenghe Insurance Brokers Co. Ltd.</i>			<i>Civil Work JV</i>	
	<i>China Civil Engineering Construction Corp.</i>			<i>COCIV Consorzio</i>	
	<i>China Railway 11th Bureau Group Co. Ltd.</i>			<i>Copenhagen Metro Team I/S</i>	
	<i>China Railway 12th Bureau Group Co. Ltd.</i>			<i>CSC</i>	
	<i>China Railway 14th Bureau Group Co. Ltd.</i>			<i>Fisia Alkatas JV</i>	
	<i>China Railway 15th Bureau Group Co. Ltd.</i>			<i>Galfar Salimp Cimolai JV</i>	
	<i>China Railway 16th Bureau Group Co. Ltd.</i>			<i>Impregilo Healy UTE</i>	
	<i>China Railway 17th Bureau Group Co. Ltd.</i>			<i>Impregilo SK Galfar JV</i>	
	<i>China Railway 18th Bureau Group Co. Ltd.</i>			<i>Lane Construction</i>	
	<i>China Railway 19th Bureau Group Co. Ltd.</i>			<i>NRW</i>	
	<i>China Railway 20th Bureau Group Co. Ltd.</i>			<i>Salini Nigeria</i>	
	<i>China Railway 21th Bureau Group Co. Ltd.</i>			<i>Salini Saudi Arabia Co.</i>	
	<i>China Railway 22th Bureau Group Co. Ltd.</i>			<i>Thessaloniki Metro CW JV</i>	
	<i>China Railway 23th Bureau Group Co. Ltd.</i>			<i>Ute Abelma Fisia Shualbah</i>	
	<i>China Railway 24th Bureau Group Co. Ltd.</i>			<i>Western Station JV</i>	
	<i>China Railway 25th Bureau Group Co. Ltd.</i>				
	<i>China Railway Asset Management Co. Ltd.</i>				
	<i>China Railway Beibu Gulf Construction and Investment Co. Ltd.</i>				
	<i>China Railway Construction Bridge Engineering Bureau Group Co. Ltd.</i>				
	<i>China Railway Construction Chongqing Investment Co. Ltd.</i>				
	<i>China Railway Construction Corp. (International) Ltd.</i>		17	Consolidated Contractors Group	
	<i>China Railway Construction Group Co. Ltd.</i>			<i>CCC (Underwater Engineering)</i>	
	<i>China Railway Construction Heavy Industry Co. Ltd.</i>			<i>Morganti Group</i>	
	<i>China Railway Construction Kunlun Investment Co. Ltd.</i>			<i>NPCC</i>	
	<i>China Railway Construction North Investment Development Co. Ltd.</i>			<i>Sicon</i>	
	<i>China Railway Construction Southern Investment Group Co. Ltd.</i>		18	China Railway Group Ltd.	
	<i>China Railway Electrification Bureau Group Co. Ltd.</i>			<i>China Railway Construction Engineering Group</i>	
	<i>China Railway Fifth Survey and Design Institute Group Co. Ltd.</i>			<i>China Railway Electrification Engineering Group Co. Ltd.</i>	
	<i>China Railway First Survey and Design Institute Group Co. Ltd.</i>			<i>China Railway First Group Co. Ltd.</i>	
	<i>China Railway Fourth Survey and Design Institute Group Co. Ltd.</i>			<i>China Railway International Group</i>	
	<i>China Railway Goods and Material Group Co. Ltd.</i>			<i>China Railway No. 10 Engineering Group Co. Ltd.</i>	
	<i>China Railway Harbour & Channel Engineering Bureau Group Co. Ltd.</i>			<i>China Railway No. 2 Group Co. Ltd.</i>	
	<i>China Railway Investment Group Co. Ltd.</i>			<i>China Railway No. 3 Engineeing Group Co. Ltd.</i>	
	<i>China Railway Maglev Rail Investment Co. Ltd.</i>			<i>China Railway No. 5 Engineeing Group Co. Ltd.</i>	
	<i>China Railway Network Information Tech Co. Ltd.</i>			<i>China Railway No. 8 Engineering Group Co. Ltd.</i>	
	<i>China Railway North-West Investment and Construction Co. Ltd.</i>			<i>China Railway No. 9 Group Co. Ltd.</i>	
	<i>China Railway Real Estate Group Co. Ltd.</i>			<i>China Railway Oriental International Construction Corp.</i>	

2019 Top 250 International Contractors – Subsidiaries by Rank

<u>Rank</u>	<u>Company</u>	<u>Subsidiary</u>	<u>Rank</u>	<u>Company</u>	<u>Subsidiary</u>
19	China National Machinery Industry Corp.			<i>China Energy Engineering Group Anhui No. 1 Electric Power Construction Co. Ltd.</i>	
	<i>China CAMC Engineering Corp. Ltd.</i>			<i>China Energy Engineering Group Anhui No. 2 Electric Power Construction Co. Ltd.</i>	
	<i>China Machinery Engineering Corp.</i>			<i>China Energy Engineering Group Equipment Co. Ltd.</i>	
	<i>China Machinery Industry Construction Group Inc.</i>			<i>China Energy Engineering Group Gansu Electric Power Design Institute Co. Ltd.</i>	
	<i>China National Automation Control System Corp.</i>			<i>China Energy Engineering Group Guangdong Electric Power Construction Co. Ltd.</i>	
	<i>China National Heavy Machinery Corp.</i>			<i>China Energy Engineering Group Guangdong Electric Power Design Institute Co. Ltd.</i>	
	<i>China SUMEC Group Corp.</i>			<i>China Energy Engineering Group Guangdong Electric Power Engineering Bureau Co. Ltd.</i>	
	<i>China United Engineering Corp.</i>			<i>China Energy Engineering Group Guangxi Electric Power Design Institute Co. Ltd.</i>	
20	Royal BAM Group nv			<i>China Energy Engineering Group Guangxi Hydroelectric Construction Bureau Co. Ltd.</i>	
	<i>BAM Belgium NV</i>			<i>China Energy Engineering Group Hunan Electric Power Construction Co. Ltd.</i>	
	<i>BAM Bouw En Vastgoed Nederland BV</i>			<i>China Energy Engineering Group Hunan Electric Power Design Institute Co. Ltd.</i>	
	<i>BAM Construct UK Ltd.</i>			<i>China Energy Engineering Group Jiangsu No. 1 Electric Power Construction Co. Ltd.</i>	
	<i>BAM Contractors Ltd.</i>			<i>China Energy Engineering Group Jiangsu No. 3 Electric Power Construction Co. Ltd.</i>	
	<i>BAM Deutschland AG</i>			<i>China Energy Engineering Group Jiangsu Power Design Institute Co. Ltd.</i>	
	<i>BAM Infra Nederland BV</i>			<i>China Energy Engineering Group Liaoning Electric Power Survey&Design Institute Co. Ltd.</i>	
	<i>BAM International BV</i>			<i>China Energy Engineering Group Northeast No. 1 Electric Power Construction Co. Ltd.</i>	
	<i>BAM Nuttall Ltd.</i>			<i>China Energy Engineering Group Northeast No. 2 Electric Power Construction Co. Ltd.</i>	
	<i>BAM PPP BV</i>			<i>China Energy Engineering Group Northeast No. 3 Electric Power Construction Co. Ltd.</i>	
	<i>Wayss & Freytag Ingenieurbau AG</i>			<i>China Energy Engineering Group Northwest Power Construction Engineering Co. Ltd.</i>	
21	Petrofac Ltd.			<i>China Energy Engineering Group Shaanxi Electric Power Design Institute Co. Ltd.</i>	
	<i>Petrofac Emirates LLC</i>			<i>China Energy Engineering Group Shanxi Electric Power Construction Co. Ltd.</i>	
	<i>Petrofac Energy Developments International Ltd.</i>			<i>China Energy Engineering Group Shanxi Electric Power Engineering Co. Ltd.</i>	
	<i>Petrofac Energy Developments UK Ltd.</i>			<i>China Energy Engineering Group Tianjin Electric Power Construction Co. Ltd.</i>	
	<i>Petrofac Energy Developments West Africa Ltd.</i>			<i>China Energy Engineering Group Xinjiang Electric Power Design Institute Co. Ltd.</i>	
	<i>Petrofac Engineering Ltd.</i>			<i>China Energy Engineering Group Yunnan Electric Power Design Institute Co. Ltd.</i>	
	<i>Petrofac Facilities Management International Ltd.</i>			<i>China Energy Engineering Group Zhejiang Electric Power Construction Co. Ltd.</i>	
	<i>Petrofac Facilities Management Ltd.</i>			<i>China Energy Engineering Group Zhejiang Electric Power Design Institute Co. Ltd.</i>	
	<i>Petrofac Inc.</i>			<i>China Gezhouba group Co. Ltd.</i>	
	<i>Petrofac Integrated Energy Services Ltd.</i>			<i>China Power Engineering Consulting Group Co. Ltd.</i>	
	<i>Petrofac International (UAE) LLC</i>				
	<i>Petrofac International Ltd.</i>				
	<i>Petrofac Services Ltd.</i>				
	<i>Petrofac Training Inc.</i>				
	<i>Petrofac Training International Ltd.</i>				
	<i>Petrofac Training Ltd.</i>				
	<i>Petrofac UK Holdings Ltd.</i>				
	<i>Petroleum Facilities E & C Ltd.</i>				
22	Tecnicas Reunidas				
	<i>Espindesa</i>				
	<i>Initec Plantas Industriales</i>				
	<i>Termotecnica</i>				
	<i>TR Ecología</i>				
	<i>TR Internacional</i>				
23	China Energy Engineering Corp. Ltd.				
	<i>China Energy Engineering Group Anhui Electric Power Design Institute Co. Ltd.</i>				

2019 Top 250 International Contractors – Subsidiaries by Rank

<u>Rank</u>	<u>Company</u>	<u>Subsidiary</u>	<u>Rank</u>	<u>Company</u>	<u>Subsidiary</u>
	<i>Guangxi Water And Electric Power Construction Group Co. Ltd.</i>			29	China National Chemical Engineering Group Corp. Ltd.
	<i>Heilongjiang Electric Power Design Institute Co. Ltd. Of China Energy Engineering Group</i>				<i>Chemical Industry Geotechnical Engineering Co. Ltd.</i>
	<i>Heilongjiang No. 1 Thermal Power Construction Croporation Of China Energy Engineering Group</i>				<i>China Chemical Guilin Engineering Co. Ltd.</i>
	<i>Heilongjiang Third Electric Power Construction Co. Ltd. Of China Energy Engineering Group</i>				<i>China Chengda Engineering Co. Ltd.</i>
24	GS Engineering & Construction				<i>China National Chemical Engineering Heavy-Mechanized Co. Ltd.</i>
	<i>GS Construction Arabia Co. Ltd.</i>				<i>China Tianchen Engineering Co. Ltd.</i>
	<i>GS E&C Delhi Private Ltd.</i>				<i>China Wuhuan Engineering Co. Ltd.</i>
	<i>GS E&C Nanjing Co. Ltd.</i>				<i>CNCEC 11th Construction Co. Ltd.</i>
	<i>GS Inima Environment SA</i>				<i>CNCEC 13th Construction Co. Ltd.</i>
	<i>Vietnam GS Enterprise One Member LLC</i>				<i>CNCEC 14th Construction Co. Ltd.</i>
	<i>Vietnam GS Industry One-Member LLC</i>				<i>CNCEC 16th Construction Co. Ltd.</i>
25	Larsen & Toubro Ltd.				<i>CNCEC 2nd Construction Co. Ltd.</i>
	<i>Esencia Technologies Inc.</i>				<i>CNCEC 3rd Construction Co. Ltd.</i>
	<i>Esencia Technologies India Private Ltd.</i>				<i>CNCEC 4th Construction Co. Ltd.</i>
	<i>Hi-Tech</i>				<i>CNCEC 6th Construction Co. Ltd.</i>
	<i>L&T Geostructure LLP</i>				<i>CNCEC 7th Construction Co. Ltd.</i>
	<i>L&T Howden</i>				<i>East China Engineering Science and Technology Co. Ltd.</i>
	<i>L&T Mhps Boilers</i>				<i>Hualu Engineering Co. Ltd.</i>
	<i>L&T Mhps Turbine Generators</i>				<i>Sedin Engineering Co. Ltd.</i>
	<i>L&T Sargent & Lundy</i>				
	<i>L&T Special Steels & Heavy Forgings</i>			30	Obayashi Corp.
	<i>L&T Thales Technology Services Private Ltd.</i>				<i>Naigai Technos Corp.</i>
	<i>Larsen & Toubro Arabia</i>				<i>Obayashi Facilities Corp.</i>
	<i>Larsen & Toubro Atco Saudi LLC</i>				<i>Obayashi Road Corp.</i>
	<i>Larsen & Toubro Electromach LLC</i>				<i>Thai Obayashi Corp. Ltd.</i>
	<i>Larsen & Toubro Kuwait Construction General Contracting Co. WLL</i>				
	<i>Larsen & Toubro Modular Fabrication Yard LLC</i>			31	JGC Corp.
	<i>Larsen & Toubro Oman LLC</i>				<i>Japan Fine Ceramics Co. Ltd.</i>
	<i>Larsen Toubro Saudi Arabia</i>				<i>Japan Nus Co. Ltd.</i>
	<i>LTEAFZE</i>				<i>JGC (Malaysia) Sdn. Bhd.</i>
	<i>LTTS LLC</i>				<i>JGC Algeria SpA</i>
	<i>Nabha Power Ltd.</i>				<i>JGC America Inc.</i>
	<i>Tamco</i>				<i>JGC Arabia Ltd.</i>
28	Lendlease				<i>JGC Catalysts & Chemicals Ltd.</i>
	<i>Lendlease (Us) Construction Inc.</i>				<i>JGC China Engineering Co. Ltd.</i>
	<i>Lendlease (Us) Construction LMB Inc.</i>				<i>JGC Construction International Pte. Ltd.</i>
	<i>Lendlease Building Contractors Pty. Ltd.</i>				<i>JGC Corp. (UK) Ltd.</i>
	<i>Lendlease Building Pty. Ltd.</i>				<i>JGC Engineering Consultants(Shanghai) Co. Ltd.</i>
	<i>Lendlease Construction (Europe) Ltd.</i>				<i>JGC Gulf International Co. Ltd.</i>
	<i>Lendlease Construction Holdings (Europe) Ltd.</i>				<i>JGC Italy Srl</i>
	<i>Lendlease Engineering Pty. Ltd.</i>				<i>JGC Korea Corp.</i>
	<i>Lendlease Japan Inc.</i>				<i>JGC Middle East FZE</i>
	<i>Lendlease Services Pty. Ltd.</i>				<i>JGC Nigeria Ltd.</i>
	<i>Lendlease Singapore Pte. Ltd.</i>				<i>JGC Oceania Pty. Ltd.</i>

2019 Top 250 International Contractors – Subsidiaries by Rank

Rank	Company	Subsidiary	Rank	Company	Subsidiary
	<i>PT. JGC Indonesia</i>			<i>PCL Industrial Services Inc.</i>	
	<i>Swing Corp.</i>			<i>PCL Intracon Power Inc.</i>	
	<i>Technoserve Co. Inc.</i>			<i>PCL Investments Canada</i>	
32	Acciona		36	Kajima Corp.	
	Infrastructure			<i>Kajima Australia Pty. Ltd.</i>	
	<i>Acciona Airport Services GmbH</i>			<i>Kajima Europe Ltd.</i>	
	<i>Acciona Industrial Australia Pty. Ltd.</i>			<i>Kajima Overseas Asia Pte. Ltd.</i>	
	<i>Acciona Infraestructuras México SA De CV</i>			<i>Kajima Road Co. Ltd.</i>	
	<i>Acciona Infrastructure Canada Inc.</i>			<i>Kajima U.S.A. Inc.</i>	
	<i>Acciona Infrastructure New Zealand Ltd.</i>			<i>Taiko Trading Co. Ltd.</i>	
	<i>Acciona Infrastructures Australia Pty. Ltd.</i>				
	<i>Acciona Ingeniería Industrial SA De CV</i>				
	<i>Coleman Rail Pty. Ltd.</i>				
	<i>Geotech Pty. Ltd.</i>				
	<i>John Beever Pty. Ltd.</i>				
	<i>Liciastar (Proprietary) Ltd.</i>				
	<i>Mostostal Warszawa SA</i>				
33	Renaissance		37	CIMIC GROUP	
	Construction			Ltd.	
	<i>Ballast Nedam BV</i>			<i>Cpb Contractors Pty. Ltd.</i>	
	<i>Energostroy OOO</i>			<i>Leighton Asia Ltd.</i>	
	<i>Heitkamp Construction Swiss GmbH</i>			<i>Thiess Pty. Ltd.</i>	
	<i>REC Libya JSC For General Constructions</i>			<i>UGL Ltd.</i>	
	<i>Rec Uluslararası San. Yat. Tic. AS</i>				
	<i>Renaissance Construction Zao, Moscow</i>				
	<i>Renaissance Construction Zao, St. Petersburg</i>				
	<i>Renaissance Heavy Industries Ooo</i>				
	<i>Renaissance Heavy Industries SpA</i>				
	<i>Rmi Rönesans Medikal Tahhut ?n?aat AS</i>				
	<i>Ronesans Endustri Tesisleri ?nsaat Sanayi Ve Ticaret AS</i>				
	<i>Ronesans Teknik ?nsaat Sanayi Ve Ticaret AS</i>				
34	PCL Construction Enterprises Inc.		38	FCC SA	
	<i>Melloy Industrial Services Inc.</i>			<i>Cementos Portland Valderrivas SA (Cement Co.)</i>	
	<i>Nordic Pcl Construction Inc.</i>			<i>FCC Aqualia SA (Water Management)</i>	
	<i>PCL Builders Inc.</i>			<i>FCC Construcción SA (Construction Co.)</i>	
	<i>PCL Civil Constructors Inc.</i>			<i>FCC Medio Ambiente SA (Urban Sanitation)</i>	
	<i>PCL Construction Enterprises Inc.</i>			<i>FCC SA Has More Than 200 Subsidiaries or Associated Cos.</i>	
	<i>PCL Construction Inc.</i>			<i>FCC Versia SA (Management Co.)</i>	
	<i>PCL Construction Management Inc.</i>				
	<i>PCL Construction Resources (USA) Inc.</i>				
	<i>PCL Construction Resources Inc.</i>				
	<i>PCL Construction Services Inc.</i>				
	<i>PCL Constructors Canada Inc.</i>				
	<i>PCL Constructors Inc.</i>				
	<i>PCL Constructors Northern Inc.</i>				
	<i>PCL Constructors Westcoast Inc.</i>				
	<i>PCL Energy Inc.</i>				
	<i>PCL Industrial Construction Co.</i>				
	<i>PCL Industrial Constructors Inc.</i>				
	<i>PCL Industrial Management Inc.</i>				
			39	Maire Tecnimont	
				<i>KT</i>	
				<i>Neosia</i>	
				<i>Neosia Renewables</i>	
				<i>Stamicarbon</i>	
				<i>Tcm Hqc Sdn. Bhd.</i>	
				<i>TCM PL</i>	
				<i>TCM Russia</i>	
				<i>TCM-KT JV Srl</i>	
				<i>Tecnimont SpA</i>	
			42	Orascom Construction PLC	
				<i>Contract Watts</i>	
				<i>Orascom Construction</i>	
				<i>The Weitz Co.</i>	
			43	China Petroleum Engineering Co. Ltd.	
				<i>China HuanQiu Contracting & Engineering Corp Ltd.</i>	
				<i>China KunLun Contracting & Engineering Corp.</i>	
				<i>China Petroleum Engineering & Construction Corp.</i>	
				<i>China Petroleum Pipeline Engineering Co. Ltd.</i>	
			44	China Metallurgical Group Corp.	

2019 Top 250 International Contractors – Subsidiaries by Rank

Rank	Company	Subsidiary	Rank	Company	Subsidiary
45	Samsung Engineering Co. Ltd.	<p>Grupo Samsung Ingenieria Mexico SA De CV</p> <p>Muharraq Wastewater Services Co. WLL</p> <p>Samsung Engineering (Thailand) Co. Ltd.</p> <p>Samsung Engineering America Inc.</p> <p>Samsung Engineering Bolivia SA</p> <p>Samsung Engineering Construction (Shanghai) Co. Ltd.</p> <p>Samsung Engineering Construction Xi' An Co. Ltd.</p> <p>Samsung Engineering Hungary Ltd.</p> <p>Samsung Engineering India Private Ltd.</p> <p>Samsung Engineering Italy Srl</p> <p>Samsung Engineering Kazakhstan LLP</p> <p>Samsung Engineering Trinidad Co. Ltd.</p> <p>Samsung Engineering Vietnam Co. Ltd.</p> <p>Samsung Engineering(Malaysia) Sdn. Bhd.</p> <p>Samsung Epc Co. Ltd.</p> <p>Samsung Ingenieria DUBA SA De CV</p> <p>Samsung Ingenieria Energia SA De CV</p> <p>Samsung Ingenieria Manzanillo SA De CV</p> <p>Samsung Ingenieria Mexico Construccion Y Operacion SA De CV</p> <p>Samsung Saudi Arabia Co. Ltd.</p> <p>Sea Construction LLC</p> <p>Sea Louisiana Construction LLC</p>	46	Mota-Engil	<p>ECB</p> <p>Eco Eburnie</p> <p>EGF</p> <p>Glan Agua</p> <p>Mecsa</p> <p>MEIC</p> <p>Mota-Engil Angola</p> <p>Mota-Engil Central Europe</p> <p>Mota-Engil Colombia</p> <p>Mota-Engil Engenharia E Construcao</p> <p>Mota-Engil Ivory Coast</p> <p>Mota-Engil Mexico</p> <p>Mota-Engil Mozambique</p> <p>Mota-Engil Peru</p> <p>SUMA</p> <p>Vista Water</p>
47			47	Chiyoda Corp.	<p>Chiyoda Almana</p> <p>Chiyoda International Corp.</p> <p>Chiyoda Philippines Corp.</p> <p>Chiyoda Singapore (Pte.) Ltd.</p> <p>L&T-Chiyoda Ltd.</p> <p>PT. Chiyoda International</p>
48			48	SACYR	<p>acyr Concesiones</p> <p>Sacyr Engineering and Infrastructures</p> <p>Sacyr Environment</p> <p>Sacyr Facilities</p> <p>Sacyr Industrial</p> <p>Sacyr Neopul</p> <p>Sacyr Services</p> <p>Sacyr Somague</p> <p>Sacyr Water</p> <p>SIS</p>
49			49	Obrascon Huarte Lain SA	<p>Construcciones Colombianas</p> <p>Constructora De Proyectos Viales De Mexico</p> <p>OHL USA</p> <p>OHL ZS</p>
50			50	Wood	<p>Asset Solutions Americas (ASA)</p> <p>Environmental & Infrastructure Services (E&IS)</p> <p>Europe, Asia, Africa, Australia (EAAA)</p> <p>Specialist Technical Solutions (STS)</p>
51			51	Sinoma International Engineering Co. Ltd.	

2019 Top 250 International Contractors – Subsidiaries by Rank

<u>Rank</u>	<u>Company</u>	<u>Subsidiary</u>	<u>Rank</u>	<u>Company</u>	<u>Subsidiary</u>
52	Royal Boskalis Westminster		55	Daewoo Engineering & Construction Co. Ltd.	
	NV				
	<i>Beijing Boskalis Dredging Technology Co. Ltd.</i>			<i>Atkins Energy Federal EPC Inc.</i>	
	<i>Boskalis Australia Pty. Ltd.</i>			<i>Atkins Ltd.</i>	
	<i>Boskalis Do Brasil Dragagem E Servicios Maritimos</i>			<i>Atkins Norge AS</i>	
	<i>Boskalis Dredging & Inland Infra Holding BV</i>			<i>Atkins Nuclear Secured LLC</i>	
	<i>Boskalis Germany Offshore GmbH</i>			<i>Candu Energy Inc.</i>	
	<i>Boskalis Guyana Inc.</i>			<i>Crosslinx Transit Solutions Constructors</i>	
	<i>Boskalis International (S) Pte. Ltd.</i>			<i>Eort Elimination - Construction</i>	
	<i>Boskalis International BV</i>			<i>Faithful+Gould Ltd.</i>	
	<i>Boskalis Maroc SARL</i>			<i>Groupe Nouvrl Partnership</i>	
	<i>Boskalis Nederland BV</i>			<i>Inpower Bc General Partnership</i>	
	<i>Boskalis Nederland Infra BV</i>			<i>Kentz Canada Ltd.</i>	
	<i>Boskalis Offshore As</i>			<i>Kentz Pty. Ltd.</i>	
	<i>Boskalis Offshore International GmbH</i>			<i>Kentz Pty. Ltd. & Ugl Operations And Maintenance Pty. Ltd.</i>	
	<i>Boskalis Offshore International Holding BV</i>			<i>Kentz Russia LLC</i>	
	<i>Boskalis Offshore Marine Contracting BV</i>			<i>Olrt Constructors</i>	
	<i>Boskalis Offshore Marine Services NV</i>			<i>Qatar Kentz WLL</i>	
	<i>Boskalis Offshore Subsea Contracting BV</i>			<i>Saudi Arabian Kentz Co. Ltd.</i>	
	<i>Boskalis Offshore Subsea Services Australia Pty. Ltd.</i>			<i>Signature On St-Lawrence Construction GP</i>	
	<i>Boskalis Offshore Subsea Services BV</i>			<i>SNC -Lavalin Arabia LLC</i>	
	<i>Boskalis Offshore Subsea Services Middle East LLC</i>			<i>SNC -Lavalin Autoroute Holding Inc.</i>	
	<i>Boskalis Panama SA</i>			<i>SNC -Lavalin Engineers & Constructors Inc. - USA</i>	
	<i>Boskalis Smit India LLP</i>			<i>SNC -Lavalin Gem Quebec Inc.</i>	
	<i>Boskalis Sweden</i>			<i>SNC -Lavalin Inc.</i>	
	<i>Boskalis Taiwan Ltd.</i>			<i>Snc Lavalin Inc.Oman</i>	
	<i>Boskalis Westminster Al Rushaid Co. Ltd.</i>			<i>SNC -Lavalin International Inc. - Abu Dhabi</i>	
	<i>Boskalis Westminster International BV</i>			<i>SNC -Lavalin International Inc. - Dubai</i>	
	<i>Boskalis Westminster Middle East</i>			<i>SNC -Lavalin O&M Inc.</i>	
	<i>Boskalis Westminster Oman LLC</i>			<i>SNC -Lavalin Rail & Transit Ab (Sweden)</i>	
	<i>BW Marine BV</i>			<i>SNC -Lavalin Rail & Transit Ltd.</i>	
	<i>Dragamex SA De CV</i>			<i>SNC -Lavalin Sa (Pty.) Ltd.</i>	
	<i>Dredging & Contracting Belgium NV</i>			<i>Snc Lavalin Wbho Joint Venture</i>	
	<i>Gardline Ltd.</i>			<i>SNC-Dragados-Pennecon GP</i>	
	<i>Heinrich Hirdes GmbH</i>			<i>SNC-LAVALIN CHILE Spa.</i>	
	<i>Nigerian Wenstminster Dredging And Marine Ltd.</i>			<i>The Atkins North America Holdings Corp.</i>	
	<i>Smit Singapore Pte. Ltd.</i>			<i>Valerus Field Solutions Holdings LLC</i>	
	<i>Smit Tak Heavy Lift Pte. Ltd.</i>			<i>WS Atkins & Partners Overseas</i>	
	<i>Terramare Eesti Ou</i>			<i>WS Atkins & Partners Overseas (Dubai Branch)</i>	
	<i>Terramare Oy</i>			<i>WS Atkins International Ltd.</i>	
	<i>Vbms Holding BV</i>				
	<i>Westminster Dredging Ltd.</i>				
53	SNC-Lavalin Inc.		56	Qingjian Group Co. Ltd.	
	<i>Atkins China Ltd.</i>			<i>Qingdao Bo Hai Construction Group Co. Ltd.</i>	
	<i>Atkins Danmark A/S</i>			<i>Qingdao Construction Group (Singapore) (Pte.) Ltd.</i>	
				<i>Qingdao Hai Chuan Construction & Engineering Co.Ltd.</i>	
				<i>Qingdao No. 1 Architecture Engineering Co.Ltd.</i>	
				<i>Qingjian Group Algeria Branch</i>	

2019 Top 250 International Contractors – Subsidiaries by Rank

<u>Rank</u>	<u>Company</u>	<u>Subsidiary</u>	<u>Rank</u>	<u>Company</u>	<u>Subsidiary</u>
	<i>Qingjian International (Ghana) Group Development Co. Ltd.</i>			<i>Thyssenkrupp Saudi Arabia Contracting Co. Ltd.</i>	
	<i>Qingjian International (Liberia) Overseas Co. Ltd.</i>			<i>Uhde High Pressure Technologies</i>	
	<i>Qingjian International (Mali) Group Development Co. Ltd.</i>			<i>Uhde Inventa-Fischer GmbH</i>	
57	Jan De Nul Group (Sofidra SA)	<i>Jan De Nul NV</i>	61	SK E&C	<i>Canakkale Highway and Bridge</i>
58	Danieli & C. O.M. SpA	<i>Danieli Automation</i> <i>Danieli Centro Combustion</i> <i>Danieli Co.</i> <i>Danieli Engineering Austria</i> <i>Danieli Germany</i> <i>Danieli India</i> <i>Danieli Metallurgical Changsu</i> <i>Danieli UK</i> <i>Danieli Volga</i> <i>FATA</i> <i>More</i> <i>Rotelec</i> <i>Telerobotlabs</i>	64	BESI	<i>Eurasia Tunnel</i> <i>SBC General Trading & Construction</i> <i>SK Namkyung</i> <i>SK TNS</i> <i>SKEC Anadolu LLC</i> <i>SKEC Consultores Ecuador SA</i> <i>SKEC Thai Ltd.</i> <i>Sunlake Co. Ltd.</i> <i>Thai Woo Ree Engineering Co. Ltd.</i>
59	Van Oord	<i>Van Oord Dredging and Marine Contractors BV</i> <i>Van Oord Nederland BV</i> <i>Van Oord Offshore BV</i> <i>Van Oord Offshore Wind BV</i>	65	Sinopec Engineering (Group) Co. Ltd.	<i>XB6 Soma</i> <i>Besix Park</i> <i>Besix Real Estate Development</i> <i>Besix Saudi</i> <i>Cobelba SA</i> <i>Etablissement Wust SA</i> <i>Franki Foundations Group</i> <i>Jacques Delens</i> <i>Lux TP</i> <i>Six Construct</i> <i>Six International, Cameroon</i> <i>Six International, UAE</i> <i>Socogutra SA</i> <i>Vanhouw NV</i> <i>West Construct</i>
60	Thyssenkrupp Industrial Solutions	<i>000 Thyssenkrupp Industrial Solutions (RUS)</i> <i>Maerz Ofenbau AG</i> <i>Thyssenkrupp Industrial Solutions (Argentina) SA</i> <i>Thyssenkrupp Industrial Solutions (Australia) Pty. Ltd.</i> <i>Thyssenkrupp Industrial Solutions (Canada) Inc.</i> <i>Thyssenkrupp Industrial Solutions (Chile) Ltda.</i> <i>Thyssenkrupp Industrial Solutions (China) Co. Ltd.</i> <i>Thyssenkrupp Industrial Solutions (Egypt) (SAE.)</i> <i>Thyssenkrupp Industrial Solutions (France) SAS</i> <i>Thyssenkrupp Industrial Solutions (India) Pvt. Ltd.</i> <i>Thyssenkrupp Industrial Solutions (México) SA De CV</i> <i>Thyssenkrupp Industrial Solutions (Peru) SA</i> <i>Thyssenkrupp Industrial Solutions (South Africa) (Pty.) Ltd.</i> <i>Thyssenkrupp Industrial Solutions (Thailand) Ltd.</i> <i>Thyssenkrupp Industrial Solutions (USA) Inc.</i> <i>Thyssenkrupp Industrial Solutions (Vietnam) Ltd.</i> <i>Thyssenkrupp Industrial Solutions AG</i> <i>Thyssenkrupp Industrial Solutions Ltda.</i> <i>Thyssenkrupp Industrial Solutions Maroc SARL</i> <i>Thyssenkrupp Industries India Pvt. Ltd.</i>			<i>inopec Engineering Co. Ltd.</i> <i>Sinopec Engineering Group America LLC</i> <i>Sinopec Engineering Group Saudi Co. Ltd.</i> <i>Sinopec Engineering Group Singapore Pte. Ltd.</i> <i>Sinopec Fifth Construction Co. Ltd.</i> <i>Sinopec Fourth Construction Co. Ltd.</i> <i>Sinopec Guangzhou Engineering Co. Ltd.</i> <i>Sinopec Heavy Lifting and Transportation Co. Ltd.</i> <i>Sinopec Luoyang Engineering Co. Ltd.</i> <i>Sinopec Nanjing Engineering Co. Ltd.</i> <i>Sinopec Ningbo Engineering Co. Ltd.</i> <i>Sinopec Shanghai Engineering Co. Ltd.</i> <i>Sinopec Tenth Construction Co. Ltd.</i>
			66	Penta-Ocean Construction Co. Ltd.	<i>Penta-Ocean (Malaysia) Sdn. Bhd.</i> <i>PT. Penta Ocean Construction</i> <i>Thai Penta-Ocean Co. Ltd.</i>

2019 Top 250 International Contractors – Subsidiaries by Rank

Rank	Company	Subsidiary	Rank	Company	Subsidiary
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Rank Company Subsidiary			Rank Company Subsidiary		
68 Abengoa			<i>Ecove Environment Services Corp. Ecove Miaoli Energy Corp. Ecove Solar Energy Corp. Ecove Solar Power Corp. Ecove Solvent Recycling Corp. Ecove South Ltd. Ecove Waste Management Corp. Ecove Wujih Energy Corp. G.D. International LLC Lumberton Solar W2-090 LLC Project Office of CTCI Corp. In Vietnam Sinogal - Waste Services Co. Ltd.</i>		
69 Tekfen Construction and Installation Co. Inc.					
<i>Gate Construction Tekfen Engineering Co. Inc. Tekfen Manufacturing And Engineering Co. Inc.</i>					
72 Takenaka Corp.					
<i>Asahi Facilities Inc. PT. Takenaka Indonesia Takenaka (China) Construction Co. Ltd. Takenaka (Malaysia) Sdn. Bhd. Takenaka Civil Engineering & Construction Co. Ltd. Takenaka Corp. (U.S.A.) Takenaka Europe GmbH Takenaka India Private Ltd. Takenaka Vietnam Co. Ltd. Thai Takenaka International Ltd.</i>					
73 CTCI Corp.					
<i>CCJV P1 Engineering & Construction Sdn. Bhd. Cimas Engineering Company Ltd. Cinda Engineering & Construction Private Ltd. CIPEC Construction Inc. CTCI & HEC Water Business Co. Ltd. CTCI (Thailand) Co. Ltd. CTCI Advanced Systems Inc. CTCI Americas Inc. CTCI Arabia Ltd. CTCI Beijing Co. Ltd. CTCI Chemical Corp. CTCI CMCE JV Sdn. Bhd. CTCI Corp. CTCI Corp. Japan Branch CTCI Development Corp. CTCI Engineering & Construction Sdn. Bhd. CTCI Machinery Corp. CTCI Malaysia Sdn. Bhd. CTCI Netherlands BV CTCI Overseas Co. Ltd. CTCI Resources Engineering Inc. CTCI Shanghai Co. Ltd. CTCI Singapore Pte. Ltd. CTCI Smart Engineering Corp. CTCI Corp. Qatar Branch Ecove Central Ltd. Ecove Environment Consulting Corp.</i>					
76 Ed. Züblin AG					
<i>Züblin Bau GmbH Züblin International GmbH</i>					
77 Yap? Merkezi ?nsaat ve Sanayi AS					
<i>Freysa? Fressinet Yap? Sistemleri San. AS Subor Boru San. Ve Tic. AS</i>					
79 Daelim Industrial Co. Ltd.					
<i>Daelim Insaat Gelistirme AS Daelim Saudi Arabia Co. Ltd.</i>					
80 TBEA Co. Ltd.					
<i>TBEA Hengyang Transformer Co. Ltd. TBEA International Engineering Contraction Co. TBEA Shandong Luneng Wires and Cables Co. Ltd. TBEA Shenyang Transformer Group Co. Ltd. TBEA Xinjiang Sun Oasis Co. Ltd. TBEA Xinjiang Transformer Co. Ltd.</i>					
82 Shimizu Corp.					
<i>PT Shimizu Bangun Cipta Kontraktor Shimizu Corp. China Ltd. Shimizu Corp. India Pte. Ltd. Shimizu North America LLC Shimizu Philippine Contractors Inc. Shimizu Vietnam Co. Ltd. Thai Shimizu Co. Ltd.</i>					
83 Dongfang Electric Corp.					
<i>Dongfang Electric Corp Ltd. Dongfang Electric International Corp.</i>					
84 Arabian Construction Co. SAL					
<i>ACC India Ltd. ACC Med Europe Ltd. Arabian Construction Co. LLC</i>					

2019 Top 250 International Contractors – Subsidiaries by Rank

Rank	Company	Subsidiary	Rank	Company	Subsidiary
	Arabian Construction Co. SAL			Societe Zhengwei Technique Togo	
	Arabian Construction Co. Wll			Uganda Zhengwei Technique Ltd.	
	Arabian Construction Co., Egypt			Zhengwei SA	
	Arabian Construction Co., Jordan			Zhengwei Technique Cooperation Guinee Sarl	
	Lahoud Engineering Co.			Zhengwei Technique Côte d'Ivoire SARL	
	Qatari Arabian Construction Co.			Zhengwei Technique Kenya Ltd.	
	Saudi Arabian Construction Co.				
85	Impresa Pizzarotti & C. SpA		91	Rizzani de Eccher SpA	
	Pizzarotti LLC			Codest International	
	Pizzarotti SA			Deal SpA	
87	Ant Yapı Industry & Trade Inc.			Interbridge Technologies BV	
	Ant Yapı UK			Iride Srl	
	Ant Yapı US Holding Corp			Sacaim	
	Antteq			Sicea Srl	
	Stellar Construction			Tensacciai Srl	
88	Kiewit Corp.		91	Rizzani de Eccher SpA	
	Cherne Contracting Corp.			Tiliaventum SCARL	
	Construction Kiewit Cie				
	Kiewit Building Group Inc.				
	Kiewit Construction Services ULC				
	Kiewit Energy de Mexico				
	Kiewit Energy Group Inc.				
	Kiewit Engineering Group Inc.				
	Kiewit Infrastructure Co.				
	Kiewit Infrastructure South Co.				
	Kiewit Infrastructure West Co.				
	Kiewit Offshore Services Ltd.				
	Kiewit Power Constructors Co.				
	Mass. Electric Construction Co.				
	Peter Kiewit Sons ULC				
	T.E. Ibberson Co.				
	TIC - The Industrial Co.				
89	Zhejiang Construction Investment Group Co. Ltd.		92	Enka ?nsaat ve Sanayi AS	
	China Zhejiang Construction Group (H.K.) Ltd.			Cimtas Group	
	CR Construction(U.K.) Co. Ltd.			Kasktas (Pile Foundation, Deep Excavation, Ground Improvement, Grouting)	
	CR Sea (Malaysia) Sdn. Bhd.				
	Sarl Groupe de Construction et D'investment du Zhejiang				
	Zhejiang Construction Investment (s) Pte. Ltd.				
90	Weihai International Economic & Technical Cooperative Co. Ltd.		93	China Jiangxi International Eco. and Techn. Cooperation Co. Ltd.	
	Madagascar Zhengwei Technique Cooperation Ltd.			China Jiangxi Corp. for International Economic & Technical Cooperation (MOZ) Ltd.	
	Societe Zhengwei Technique Senegal SARL			China Jiangxi Corp. for International Economic and Technical Cooperation Congo Sarl	
	Societe Zhengwei Technique Congo			China Jiangxi Corp. for International Economic and Technical Cooperation Ltd.	
	Societe Zhengwei Technique Cooperation Sarl			China Jiangxi Engineering Ghana Ltd.	
				China Jiangxi International (Zambia) Ltd.	
				China Jiangxi International Namibia Ltd.	
				China Jiangxi International Papua New Guinea Ltd.	
				China Jiangxi International Rwanda Ltd.	
				China Jiangxi International Uganda Ltd.	
				China Jiangxi International(Ethiopia) Ltd.	
				China Jiangxi Kenya Ltd.	
				China Jx International Engineering (Zimbabwe) (Private) Ltd.	
				Jiangxi International (Zimbabwe) (Private) Ltd.	
				Three-C Zambia Ltd.	
				Zambia JX International Engineering Ltd.	
				Zhong Gan Engineering&Construction Corp Ltd.	
94	bonatti spa				
				Bonatti Canada Construction Inc.	
				Bonatti J&P Avax Srl	

2019 Top 250 International Contractors – Subsidiaries by Rank

<u>Rank</u>	<u>Company</u>	<u>Subsidiary</u>	<u>Rank</u>	<u>Company</u>	<u>Subsidiary</u>
	<i>Carlo Gavazzi Arabia Co. Ltd.</i> <i>Carlo Gavazzi Egypt</i> <i>Carlo Gavazzi Impianti</i> <i>Enhl-Bonatti Limitada</i> <i>Eurl Bonatti Algerie</i> <i>Pacific Atlantic Pipeline Construction</i>			103 POSCO Engineering & Construction	<i>Myanmar Posco E&C Co. Ltd.</i>
95	Jacobs	<i>All Jacobs subsidiaries related to Jacobs Engineering Group Inc.</i>		103 POSCO Engineering & Construction	<i>Posco (Dalian) IT Center Development</i> <i>Posco E&C Australia Pty. Ltd.</i> <i>Posco E&C Brazil Ltd.</i> <i>Posco E&C China Co. Ltd.</i> <i>Posco E&C India Private Ltd.</i> <i>Posco E&C Thailand</i> <i>Posco E&C Vietnam Co. Ltd.</i> <i>Pt. Posco E&C Indonesia</i>
97	Norinco International Cooperation Ltd.	<i>China North Vehicle Corp. Ltd.</i>		104 Atlas Group	<i>Atlas Genie Civil</i> <i>Atlas Texas Construction and Trading Inc.</i> <i>Atlas Yapi and Sanayi</i>
98	KBR Inc.	<i>Energo</i> <i>Granherne</i> <i>GVA</i>		106 Bauer AG	<i>Bauer Bangladesh Ltd.</i> <i>Bauer Egypt Sae Specialized Foundation Contractors</i> <i>Bauer Malaysia Sdn. Bhd.</i> <i>Bauer Technologies Ltd.</i> <i>Thai Bauer Co. Ltd.</i>
100	China National Aero-Technology International Engineering Corp.	<i>ACEG-CATIC Green Field Project (JV) Ltd.</i> <i>AVIC Coast Land Development (T) Ltd.</i> <i>AVIC Construction Engineering Corp Ltd.</i> <i>Avic International Engineering (Hong Kong) Ltd.</i> <i>AVIC International Engineering (R) Ltd.</i> <i>AVIC International Hotels Lanka Ltd.</i> <i>AVIC International Investment (Lao) Co. Ltd.</i> <i>AVIC International Real Estate (T) Ltd.</i> <i>AVIC Int'l Engineering Nigeria Ltd.</i> <i>AVIC-Eng Airport Engineering Co. Ltd.</i> <i>AVICInternational Property Nairobi Ltd.</i> <i>AVIC-Intl Airport Construction Co. Ltd.</i> <i>Cardogen Hotel Sdn Bhd</i> <i>Catic International Apartments (T) Ltd.</i> <i>Catic International Engineering (T) Ltd.</i> <i>CATIC Real Estate Corp. Ltd.</i> <i>Chong Qing Branch</i> <i>Da Lian Branch</i> <i>Ling Bao Branch</i> <i>Sarl Catic-Eng Algerie</i> <i>Tian Jin Branch</i> <i>Xi An Branch</i>		108 China Geo-Engineering Corp.	<i>CGC (Hongkong) Industrial Co. Ltd.</i> <i>CGC Shang Hai Ltd.</i> <i>China National Geological & Mining Corp.</i>
101	China Electric Power Equipment And Technology Co. Ltd.	<i>Central China Power Grid International Economic & Trade Co. Ltd.</i> <i>CET Brazil Transmission and Engineering Co. Ltd.</i> <i>Pakistan Matiari-Lahore Transmission Ltd.</i> <i>State Grid International Engineering Ltd.</i>		109 XPCC Construction & Engineering (Group) Co. Ltd.	<i>Xinjiang Beixin Road & Bridge Construction Co. Ltd.</i>
				110 Contracting & Trading Co. C.A.T.	<i>BR. C.A.T. International Co. Ltd.</i> <i>Building & Roads Co. (Barco) WLL</i> <i>C.A.T. International Qatar WLL</i> <i>CAT International Ltd. - Abu Dhabi</i> <i>Contracting and Trading Co. C.A.T. - Lebanon SAL</i> <i>Mothercat Ltd.</i> <i>Niger Construction Ltd. (Nigercat)</i>
				112 Ghella SpA	<i>Ghella Pty. Ltd.</i> <i>Ghella Sogene De Costarica SA</i> <i>Ghella Sogene SA</i>

2019 Top 250 International Contractors – Subsidiaries by Rank

Rank	Company	Subsidiary	Rank	Company	Subsidiary
114	DRA Global Ltd.				
	<i>Dra Africa Holdings (Pty.) Ltd.</i>			<i>BCEGI LLC</i>	
	<i>DRA Americas Inc.</i>			<i>BCEGI Macau Construction & Engineering Co. Ltd.</i>	
	<i>DRA Pacific (Pty.) Ltd.</i>			<i>Beijing Construction Engineering (M) Sdn. Bhd.</i>	
	<i>DRA Projects (Pty.) Ltd.</i>			<i>Beijing Construction Engineering Group (Angola) Co. Lda.</i>	
	<i>DRA Projects Sa (Pty.) Ltd.</i>			<i>Beijing Construction Engineering Group (Macau) Co. Ltd.</i>	
	<i>G&S Engineering Services (Pty.) Ltd.</i>			<i>Beijing Construction Engineering Group (Mongolia) Co. Ltd.</i>	
	<i>Mineral Operations Executive (Pty.) Ltd.</i>			<i>Beijing Construction Engineering Group Co. Ltd.</i>	
115	CGCOC Group Co. Ltd.			<i>Beijing Construction Engineering Group Co. Ltd.</i>	
	<i>CGC Nigeria Ltd.</i>			<i>Beijing Construction Engineering Group Co. Ltd.</i>	
	<i>CGCOC Algeria Ltd.</i>			<i>Beijing Construction Engineering Group Co. Ltd.</i>	
	<i>CGCOC Angola Ltd.</i>			<i>(Singapore Co.)</i>	
	<i>CGCOC Cameroon Ltd.</i>			<i>Beijing Construction Engineering Group Co. Ltd., Abu Dhabi</i>	
	<i>CGCOC Chad Ltd.</i>			<i>Beijing Construction Engineering Group Co. Ltd., KSA</i>	
	<i>CGCOC Ethiopia Ltd.</i>			<i>Beijing Liujian Construcao Grupo Co. Lda. - Sucursal Beijing Liujian Construction Corp. T&T Ltd.</i>	
	<i>CGCOC Senegal Ltd.</i>			<i>Chang Cheng Esquires Co. Ltd.</i>	
117	Sinopec Zhongyuan Petroleum Engineering Ltd.			<i>City View Development Co. Ltd.</i>	
	<i>Ecuador Office</i>			<i>Filiale De La Societe Chinoise Beijing Construction Engineering Group Co. Ltd. En Republique Du Congo</i>	
	<i>Kazakhstan Office</i>			<i>GHJ Construction Inc.</i>	
	<i>Kuwait Office</i>			<i>SARL Beijing Liujian Construction Corp.</i>	
	<i>Saudi Arabia Office</i>			<i>SARL Beijing Liujian Construction Corp. Algerie</i>	
118	GAMA		121	Yunnan Construction and Investment Holding Group Co. Ltd.	
	<i>Gama Arabia</i>			<i>YCIH Installation Co. Ltd.</i>	
	<i>Gama Industry</i>			<i>YCIH No. 2 Installation Engineering Co. Ltd.</i>	
	<i>Gama Nurol JV</i>			<i>YCIH No. 4 Construction Co. Ltd.</i>	
	<i>Gama Power Systems</i>			<i>YCIH No. 5 Construction Co. Ltd.</i>	
	<i>Gama Turkerler JV</i>			<i>YCIH No. 6 Construction Co. Ltd.</i>	
	<i>Gate</i>				
	<i>Rega JV</i>				
	<i>Turkerler Gama JV</i>				
119	Cal?k Enerji Sanayi ve Ticaret Anonim Sirketi		122	Jiangsu Provincial Construction Group Co. Ltd.	
	<i>Cal?k Enerji Dubai FZE</i>			<i>Beijing Jingxi Construction Group Ltd.</i>	
	<i>Onyx Trading Innovation FZE</i>			<i>Jiangsu Construction Group Feng Da Concrete Co. Ltd.</i>	
120	Beijing Construction Engineering Group Co. Ltd.			<i>Jiangsu Provincial Capital Investment and Construction Co. Ltd.</i>	
	<i>BBC Construction</i>			<i>Jiangsu ProvIncial Construction Group (Malaysia) Co. Ltd.</i>	
	<i>BCEG (Rwanda) Ltd.</i>			<i>Jiangsu Transportation Engineering Group Co. Ltd.</i>	
	<i>BCEG International (UK) Co. Ltd.</i>			<i>Nanjing Construction Investment Co. Ltd.</i>	
	<i>BCEG International (Singapore) Pte. Ltd.</i>			<i>Nanjing Tongli Construction Group Co. Ltd.</i>	
	<i>BCEG International Australia Pty. Ltd.</i>			<i>Taizhou huaze Property Co. Ltd.</i>	
	<i>BCEG International Mongolia Co. Ltd.</i>			<i>Xinghua Huayuan Housing Co. Ltd.</i>	
	<i>BCEG International?Malaysia?Sdn. Bhd.</i>			<i>Xuzhou Xinhong Property Co. Ltd.</i>	
	<i>BCEG Landmark Development I Co. Ltd.</i>				
	<i>BCEG Landmark Development II Co. Ltd.</i>				
	<i>BCEG Thai International Co. Ltd.</i>				
	<i>BCEGI (Hong Kong) Co. Ltd.</i>				
123	The Arab Contractors Co. Osman Ahmed Osman & Co.				
				<i>Arab Contractors Côte D'ivoire</i>	

2019 Top 250 International Contractors – Subsidiaries by Rank

<u>Rank</u>	<u>Company</u>	<u>Subsidiary</u>	<u>Rank</u>	<u>Company</u>	<u>Subsidiary</u>
	<i>The Arab Contractors Algeria</i>			<i>SICIM Canada</i>	
	<i>The Arab Contractors Cameroon</i>			<i>SICIM Ireland</i>	
	<i>The Arab Contractors Chad</i>				
	<i>The Arab Contractors Dubai</i>				
	<i>The Arab Contractors Equatorial Guinea</i>				
	<i>The Arab Contractors Ethiopia</i>				
	<i>The Arab Contractors Iraq</i>				
	<i>The Arab Contractors Kuwait</i>				
	<i>The Arab Contractors Morocco</i>				
	<i>The Arab Contractors Nigeria</i>				
	<i>The Arab Contractors Qatar</i>				
	<i>The Arab Contractors Tanzania</i>				
	<i>The Arab Contractors Togo</i>				
	<i>The Arab Contractors Uganda</i>				
124	Per Aarsleff Holding				
	A/S				
	<i>Aarsleff Anläggning AB</i>				
	<i>Aarsleff AS</i>				
	<i>Aarsleff Biz</i>				
	<i>Aarsleff OY</i>				
	<i>Aarsleff Rail A/S</i>				
	<i>Aarsleff Rail Norge A/S</i>				
	<i>Aarsleff Rohrsanierung, Gruppen</i>				
	<i>Aarsleff Rörteknik Ab</i>				
	<i>Aarsleff Sp. Z.o.o., Gruppen</i>				
	<i>Anker AB</i>				
	<i>Banedrift</i>				
	<i>BRDR. Hedegaard</i>				
	<i>Centrum Pæle, Gruppen</i>				
	<i>Dan Jord A/S</i>				
	<i>Danpipe A/S</i>				
	<i>Grundläggnings Ab, Gruppen</i>				
	<i>Hansson & Knudsen A/S</i>				
	<i>Istak Island</i>				
	<i>Olimb, Gruppen</i>				
	<i>Østergaard A/S</i>				
	<i>PAA Project Finance A/S</i>				
	<i>Per Aarsleff A/S</i>				
	<i>Per Aarsleff East Africa A/S</i>				
	<i>Per Aarsleff Grønland Aps (Anlæg & Byggeri)</i>				
	<i>Per Aarsleff Grønland Aps (Fundering)</i>				
	<i>Per Aarsleff Mediterranean A/S</i>				
	<i>Per Aarsleff Polska Sp. Z.o.o.</i>				
	<i>Per Aarsleff Uk, Gruppen</i>				
	<i>Per Aarsleff Zao, Gruppen</i>				
	<i>Petri & Haugsted A/S</i>				
	<i>Rock Armour Trading Ab</i>				
	<i>Uab Aarsleff</i>				
	<i>VG Entreprenør, Gruppen</i>				
	<i>Wicotec Kirkebjerg A/S</i>				
125	SICIM SpA				
	<i>Constructora SICIM</i>				
	<i>SICIM Angola</i>				
126	Mapa Insaat ve Ticaret AS				
				<i>Cengiz - Ozalt?n - Mapa Adi Ortakl?g?</i>	
				<i>Günal ?n?aat Ticaret Ve Sanayi AS</i>	
				<i>?GA Havalimanlar? ?nsaat? Adi Ortakl?g? Ticari ?sletmesi</i>	
				<i>Mapa – Günal for Const. Co., Foreign LLC, Saudi Arabia</i>	
				<i>Mapa – Günal for Const. Co., Foreign LLC, U.A.E.</i>	
				<i>Mapa - Ozalt?n Adi Ortakl?g?</i>	
				<i>Mapa - Yap? Yap? Adi Ortakl?g?</i>	
				<i>MNG Esmas Elektro Sistemler Muhendislik Sanayi Ve Ticaret AS</i>	
127	Gülermak				
				<i>AGN Haga AB</i>	
				<i>Gulermak Sp. Z.o.o.</i>	
128	Nurol Construction and Trading Co. Inc.				
				<i>Nurol Energy Inc.</i>	
				<i>Nurol LLC</i>	
				<i>Nurol Real Estate Trust</i>	
129	Alberici-Flintco				
				<i>Alberici Constructors Inc.</i>	
				<i>Alberici Constructors Ltd.</i>	
				<i>CAS Constructors LLC</i>	
				<i>Flintco LLC</i>	
130	China Jiangsu Int'l Eco. and Techn. Cooperation Group Ltd.				
				<i>China Jiangsu Construction Group Co. Ltd.</i>	
				<i>China Jiangsu Jianda Construction Co. Inc.</i>	
131	Onur Taahhüt Ta?imacilik ?n?aat Ticaret ve Sanayi AS				
				<i>Onur Construction Co.</i>	
				<i>Onur Polska LLC</i>	
				<i>Onur Ukraine SA</i>	
				<i>S.R.L. Onur Taahhut Tasimacilik Insaat Ticaret Ve Sanayi</i>	
132	China Wu Yi Co. Ltd.				
				<i>China Wu Yi (Congo) Co. Ltd.</i>	
				<i>China Wu Yi (Equatorial Guinea) Co. Ltd.</i>	
				<i>China Wu Yi (Ethiopia) Co. Ltd.</i>	
				<i>China Wu Yi (Kenya) Co. Ltd.</i>	

2019 Top 250 International Contractors – Subsidiaries by Rank

Rank	Company	Subsidiary	Rank	Company	Subsidiary
	<i>China Wu Yi (Papua New Guinea) Co. Ltd.</i>			<i>Pavarini Construction</i>	
	<i>China Wu Yi (Philippines) Co. Ltd.</i>			<i>Pavarini McGovern</i>	
	<i>China Wu Yi (South Sudan) Co. Ltd.</i>			<i>Structure Tone Global Services</i>	
	<i>China Wu Yi (Tanzania) Co. Ltd.</i>			<i>Structure Tone International</i>	
	<i>China Wu Yi (Uganda) Co. Ltd.</i>			<i>Structure Tone LLC</i>	
				<i>Structure Tone Southwest</i>	
133	Jiangsu Nantong Sanjian Construction Group Co. Ltd.		138	Yanjian Group Co. Ltd.	
	<i>Jiangsu Nantong Sanjian Construction Engineering General Contracting Co. Ltd.</i>			<i>Design Institute of Yanjian Group Co. Ltd.</i>	
	<i>Jiangsu Nantong Sanjian Construction Equipment Engineering Co. Ltd.</i>			<i>International Co. of Yanjian Group Co. Ltd.</i>	
	<i>Jiangsu Nantong Sanjian Construction Real Estate Development Co. Ltd.</i>			<i>Jin Xiang Tai Real Estate Development Co. Of Yanjian Group Co. Ltd.</i>	
	<i>Jiangsu Nantong Sanjian Construction Decoration and Fitment Engineering Co. Ltd.</i>			<i>Jinan Co. of Yanjian Group Co. Ltd.</i>	
	<i>Jiangsu Nantong Sanjian Construction Equipment Engineering Co. Ltd.</i>			<i>Qingdao Co. of Yanjian Group Co. Ltd.</i>	
	<i>Jiangsu Nantong Sanjian Construction Labor Co. Ltd.</i>			<i>Shanghai Co. of Yanjian Group Co. Ltd.</i>	
	<i>Jiangsu Nantong Sanjian Construction Overseas Labour Co. Ltd.</i>			<i>The Fifth Construction and Installation Co. of Yanjian Group Co. Ltd.</i>	
	<i>Nantong Chenyukun Industrial Co. Ltd.</i>			<i>The Fourth Construction and Installation Co. of Yanjian Group Co. Ltd.</i>	
	<i>Nantong Third Construction Vocational School</i>			<i>The Seventeenth Construction and Installation Co. of Yanjian Group Co. Ltd.</i>	
134	Black & Veatch			<i>The Seventh Construction And Installation Co. Of Yanjian Group Co. Ltd.</i>	
	<i>Black & Veatch Contracting</i>			<i>The Sixth Construction and Installation Co. of Yanjian Group Co. Ltd.</i>	
	<i>Black & Veatch Management Consulting</i>			<i>The Tenth Construction and Installation Co. of Yanjian Group Co. Ltd.</i>	
	<i>Black & Veatch Oil & Gas</i>			<i>The Third Construction and Installation Co. of Yanjian Group Co. Ltd.</i>	
	<i>Black & Veatch Power</i>			<i>Yanjian Group (Mackay) Pty. Ltd.</i>	
	<i>Black & Veatch Special Projects</i>			<i>Yanjian Group Beijing Co.</i>	
	<i>Black & Veatch Telecom</i>			<i>Yanjian Group Lanka Private Ltd.</i>	
	<i>Black & Veatch Water</i>			<i>Yanjian Malaysia Sdn. Bhd.</i>	
135	Dogus Insaat ve Ticaret AS			<i>Yanjian Peru SAC</i>	
	<i>Ayson Geoteknik Ve Deniz ?nsaat AS</i>			<i>Yanjian Tajikistan Co.</i>	
	<i>Dogus Construction Doha LLC</i>			<i>Yanjian Tonga Ltd.</i>	
	<i>Dogus Construction Oman LLC</i>			<i>Yanjian Uganda Co. Ltd.</i>	
	<i>Dogus EODD</i>			<i>Yanjian Group (Fiji) Co. Ltd.</i>	
	<i>Dogus Insaat Ltd. Sti.</i>			<i>Yanjian Group Cambodia Co. Ltd.</i>	
	<i>Dogus Insaat Maroc Sarl</i>			<i>Yanjian Group Ghana Ltd.</i>	
	<i>Dogus LLC</i>			<i>Yanjian(Australia) Pty. Ltd.</i>	
	<i>Teknik Muhendislik Ve Musavirlik AS</i>				
136	Afcons Infrastructure Ltd.		139	IC Ictas Insaat Sanayi Ve Ticaret AS	
	<i>Afcons Construction Mideast LLC</i>			<i>IC ?cmak Makine ?n?aat Ve Lojistik AS</i>	
137	STO Building Group Inc.			<i>IC ?ctas Altyap? Yat?r?mlar? Ve ?sletme AS</i>	
	<i>Ajax Building Corp.</i>			<i>IC ?ctas Astaldi Ucuncu Kopru Adi Ortak?g?</i>	
	<i>Govan Brown</i>			<i>IC ?ctas Saudi Arabia Co.</i>	
	<i>LF Driscoll</i>			<i>IC ?ctas Uluslararas? ?nsaat Turizm Enerji Ve Ticaret AS</i>	
				<i>IC ?ctas Havaliman? ?nsaatlar? AS</i>	
				<i>IC Ictas US Inc.</i>	
				<i>IC ?ctas Astaldi Ica ?nsaat AS</i>	
				<i>Ica Astaldi-Ic ?ctas Whsd ?nsaat AS</i>	

2019 Top 250 International Contractors – Subsidiaries by Rank

Rank	Company	Subsidiary	Rank	Company	Subsidiary
	<i>ICA IC ?ctas Astaldi Ucuncu Bogaz Koprusu Ve Kuzey Marmara Otoyolu Yat?r?m Ve ?sletme AS</i>			<i>Arab Aluminum</i>	
	<i>IC?ctas Astaldi ?nsaat AS</i>			<i>Arabian Modern Technology</i>	
	<i>?ctas Kalyon Astaldi ?zmir Otoyol Yap?m Adi Ortal?g?</i>			<i>Cybermak International for Information</i>	
	<i>?ctas Kalyon Astaldi ?zmir Otoyol Yat?r?m Ve ?sletme AS</i>			<i>Emak Agencies & Trading</i>	
	<i>RTCC- IC ?ctas Joint Venture Ic ?ctas Suudi Arabia LLC</i>			<i>Emak Paper Manufacturing</i>	
	<i>Treysan ?nsaat Taahhut Sanayi Ve Ticaret AS</i>			<i>Envision Tec General Trading and Contracting</i>	
140	Grupo Empresarial San Jose SA			<i>Kharafi Construction (KCMAK)</i>	
	<i>Constructora San José Cabo Verde SA</i>			<i>Kharafi Holdings</i>	
	<i>Constructora San Jose SA</i>			<i>Kharafi Paper & Equipment</i>	
	<i>San José Perú Constructora SA</i>			<i>Kharafi Trading</i>	
	<i>SJ Contracting LLC</i>			<i>KN</i>	
141	Ssangyong Engineering & Construction Co. Ltd.			<i>KUMAK For Photocopying & Computer Services</i>	
	<i>Jungam 3rd Co. Ltd.</i>			<i>Kuwait United Co.</i>	
	<i>Jungam H&D Ltd.</i>			<i>Kuwaiti British Readymix (KBRC)</i>	
	<i>Pt. SSY Konstruksi Indonesia</i>			<i>Lebanese Utilities</i>	
	<i>Ssangyong E&C GE SA</i>			<i>LIMAK For Agencies & Trading</i>	
143	China Triumph International Engineering Co. Ltd.			<i>MAK Industry Holdings</i>	
	<i>China Building Material International Technology Investment Co. Ltd.</i>			<i>MAK Foods</i>	
	<i>China Triumph International Engineering Japan Co. Ltd.</i>			<i>MAK Investment Holdings</i>	
	<i>CNBM Triumph MSK Technology LLC</i>			<i>MAK Tourism Holdings</i>	
	<i>CTF Solar GmbH</i>			<i>MAK For Consultation And Asset Management</i>	
	<i>PT. Damai Indah Kacatipis</i>			<i>MAK Information And Imaging Services</i>	
	<i>Triumph Engineering (UK) Co. Ltd.</i>			<i>MAK United For General Trading</i>	
144	Zhongding International Engineering Co. Ltd.			<i>Marsa Alam</i>	
	<i>Construction and Installation Engineering Co. of ZIEC</i>			<i>MEDIA Phone Plus For General Trading</i>	
	<i>Mine and Tunnel Construction Co. of ZIEC</i>			<i>Modern Technology</i>	
	<i>Zhongding International ?Ghana?Engineering Co. Ltd.</i>			<i>Nordex Egypt Import and Export</i>	
	<i>Zhongding International (Kingdom of Saudi Arabia) Engineering Co. Ltd.</i>			<i>Remak International Real Estate</i>	
145	China National Complete Plant Import & Export Group Corp. Ltd.			<i>Technology Age</i>	
	<i>China National Complete Plant Import & Export Corp. Ltd.</i>			<i>Uniexpo</i>	
	<i>Al Mal Investments</i>			<i>Utilities Development Co. (UDC)</i>	
	<i>Alamiahbuilding Co.</i>				
	<i>Al-Kharafi For Paper and Equipment</i>				
	<i>Al-Kharafi Landscaping</i>				
147	Kuzu Grup				
		<i>Kuzu Algeria Branch Office</i>			
		<i>Kuzu Iran Branch Office</i>			
150	Shikun & Binui S.B.I. Infrastructure Ltd.				
		<i>Reynolds Construction Co. (Nigeria) Ltd.</i>			
		<i>SBI International Holdings AG</i>			
		<i>Solel Boneh Guatemala SA</i>			
		<i>SONITRA – Société Nationale Ivoirienne De Travaux</i>			
153	Shenyang Yuanda Aluminum Industry Engineering Co. Ltd.				
		<i>CNYD Aluminium Industry Engineering Malaysia Sdn. Bhd.</i>			
		<i>PT Shenyang Yuanda Aluminium Industry Engineering</i>			
		<i>Yuanda (UK) Co. Ltd.</i>			
		<i>Yuanda Australia Pty. Ltd.</i>			
		<i>Yuanda Curtain Wall Vietnam Co. Ltd.</i>			
		<i>Yuanda Qatar Aluminium Industry Engineering WLL</i>			
		<i>Yuanda USA Corp.</i>			

2019 Top 250 International Contractors – Subsidiaries by Rank

<u>Rank</u>	<u>Company</u>	<u>Subsidiary</u>	<u>Rank</u>	<u>Company</u>	<u>Subsidiary</u>
154	Beijing Urban Construction Group Co. Ltd.		159	Taca Insaat ve Ticaret AS	
	<i>Beijing Landscape & Forestry Group Co. Ltd.</i>			<i>Tacaemirates</i>	
	<i>Beijing Urban Construction Design&Development Group Co. Ltd.</i>				
	<i>Beijing Urban Construction Design and Development Co. Ltd.</i>				
	<i>Beijing Urban Construction Group Co. Ltd. Engineering Contract Dept.</i>				
	<i>Beijing Urban Construction Group International</i>				
	<i>Beijing Urban Construction Installation Co. Ltd.</i>				
	<i>Beijing Urban Construction No. 1 Co. Ltd.</i>				
	<i>Beijing Urban Construction No. 10 Co. Ltd.</i>				
	<i>Beijing Urban Construction No. 16 Co. Ltd.</i>				
	<i>Beijing Urban Construction No. 2 Co. Ltd.</i>				
	<i>Beijing Urban Construction No. 5 Co. Ltd.</i>				
	<i>Beijing Urban Construction No. 6 Co. Ltd.</i>				
	<i>Beijing Urban Construction No. 7 Co. Ltd.</i>				
	<i>Beijing Urban Construction No. 8 Co. Ltd.</i>				
	<i>Beijing Urban Construction No. 9 Co. Ltd.</i>				
	<i>Beijing Urban Construction North Construction Co. Ltd.</i>				
	<i>Beijing Urban Construction Road & Bridge Group Co. Ltd.</i>				
	<i>Beijing Urban Construction Wuwei Co. Ltd.</i>				
	<i>Beijing Urban Construction Yatai Group Co. Ltd.</i>				
	<i>Beijing Urban Construction Yuandong Group Of Construction Investment Co. Ltd.</i>				
	<i>Civil Engineering General Contracting Dept., Beijing Urban Construction Group</i>				
	<i>Construction Engineering General Contracting Dept. Beijing Urban Construction Group</i>				
155	Shanghai Urban Construction (Group) Corp.		165	Graham	
	<i>hanghai Tunnel Engineering Co. Ltd.</i>			<i>Gracorp Capital Advsrs Ltd.</i>	
	<i>Shanghai Underground Space Development Co.</i>			<i>Graham Business Trust</i>	
	<i>Shanghai Urban Construction Material Co. Ltd.</i>			<i>Graham Group US</i>	
	<i>Shanghai Urban Construction Operation & Management (Group) Co. Ltd.</i>				
	<i>Shanghai Urban Construction Water Engineering Co. Ltd.</i>				
	<i>Shanghai Urban Properties Development Co. Ltd.</i>				
	<i>Shanghai Water Construction & Engineering Co. Ltd.</i>				
157	Taisei Corp.		166	Anhui Foreign Economic Construction (Group) Co. Ltd.	
	<i>eiwa Renewal Works Co. Ltd.</i>			<i>ociété de Génie-civil et de Commerce de Anhui-Chine en RDC</i>	
	<i>Taisei Housing Corp.</i>			<i>Societe Genie Civil Et Commerce De L'anhuï-Chine</i>	
	<i>Taisei Rotec Corp.</i>			<i>SOGECOA (Moçambique) Lda.</i>	
	<i>Taisei Setsubi Co. Ltd.</i>			<i>Sogecoa (Zambia) Ltd.</i>	
	<i>Taisei U-Rec Co. Ltd.</i>			<i>Sogecoa Co. Ltd.</i>	
	<i>Taisei-Yuraku Real Estate Co. Ltd.</i>				
	<i>Vinata International Co. Ltd.</i>				
169	MYTILINEOS SA		167	Aegion Corp.	
				<i>Aegion Coating Services</i>	
				<i>Brinderson LLC</i>	
				<i>Corrpro Cos. Inc.</i>	
				<i>Fibrwrap Construction Services</i>	
				<i>Insituform Technologies</i>	
				<i>Schultz Industrial Services Inc.</i>	
				<i>Underground Solutions</i>	
				<i>United Pipeline Systems</i>	
168	Kayi Insaat Sanayi ve Ticaret AS				
				<i>Bilyap ?nsaat AS</i>	
				<i>Kay? Insaat Sanayi Ve Ticaret AS, Iraq</i>	
				<i>Kay? Insaat Sanayi Ve Ticaret AS, Kazakhstan</i>	
				<i>Kay? Insaat Sanayi Ve Ticaret AS, Lithuania</i>	

2019 Top 250 International Contractors – Subsidiaries by Rank

<u>Rank</u>	<u>Company</u>	<u>Subsidiary</u>	<u>Rank</u>	<u>Company</u>	<u>Subsidiary</u>
171	MWH Constructors Inc.	<i>MWH Treatment Slayden Constructors Inc.</i>	180	Anhui Construction Engineering Group Co. Ltd.	<i>ACEG Industrial Development Co. ACEG Overseas Manpower Service Co. Ltd. Anhui Architectural Research & Design Institute Anhui Architectural Research & Design Institute Anhui Jiangong Technician's College Anhui Construction Engineering Group Domestic Co. Anhui Construction Engineering Group Overseas Co. Anhui Construction Machinery Co. Ltd. Anhui First Construction Engineering Co. Ltd. Anhui Highway & Port Engineering Co. Ltd. Anhui Industrial Equipment Installation Co. Anhui Jiangong Real-Estate Development Co. Ltd. Anhui Road & Bridge Engineering Co. Ltd. Anhui Road & Bridge Group Co. Ltd. Anhui Sanjian Construction Engineering Co. Ltd. Anhui Second Construction Engineering Co. Ltd. Anhui Transportation & Navigation Engineering Co. Ltd. Anhui Water Resource Development Co. Ltd.</i>
172	Gap Insaat Yatirim Ve Dis Ticaret AS	<i>Calik Insaat AS Gap Insaat Dubai Fze</i>			
173	Tutor Perini Corp.	<i>Becho Inc. Black Construction Frontier - Kemper Lunda Construction Perini Management Services Roy Anderson Corp. Rudolph and Sletten Tutor Perini Building Corp. Tutor Perini Civil Construction</i>			
174	Lotte Engineering & Construction Co. Ltd.	<i>Lotte E&C Beijing Co. Ltd. Lotte E&C Malaysia Sdn. Bhd.</i>	181	Sener Ingeniería y Sistemas SA	<i>Eurl Sener (Argelia) III SA De CV Insegoco SA De CV Sener (Ses) Canada Inc. Sener (Shangai) Systems Co. Ltd. Sener Arabia Saudi Sener Engineering and Constructions South Africa Proprietary Ltd. Sener Engineering and Systems Inc. Sener Engineering and Systems Ltd. Sener Engineering and Systems Proprietary Ltd. Sener Engivia-Consultores De Engenharia SA Sener Ingeniería Y Sistemas Argentina SA Sener Ingeniería Y Sistemas Chile Ltda. Sener Ingeniería Y Sistemas Colombia SA Sener Korea Engineering and Systems Co. Ltd. Sener Maroc Sarl Sener Operación Y Mantenimiento SL Sener Spolka Z Ograniczona Odpowiedzialnoscia (Sener Sp. Z.o.o.) Senermex Ingeniería Y Sistemas SA De CV Setepla Tecnometal Engenharia SA</i>
175	Anel Elektrik Proje Taahhüt Tic. AS	<i>Anel Dar Libya Constructing & Services LLC Anel Emirates General Contracting Ltd. LLC Anel Enerji Elektrik Uretim Sanayi Ve Ticaret AS Anel Engineering & Contracting Ltd. Anel Engineering-Technological Co. LLC Anelmarin Gemi Elektrik Elektronik Sistemleri Tic.Ve San. AS Anelmep Maintenance and Operations LLC DAG-08 Ood Golden Sun Ood</i>			
176	AE Arma-Elektropanc Electromech. Industry Eng'g Contr. & Tade Inc.	<i>AE Arma-Elektropanc Building Services Ltd. AE Arma-Elektropanc D.o.o. AE Arma-Elektropanc Elektromechanical Contracting Arma Elektropanc Electromechanical Co. LLC OOO AE Arma-Elektropanc Elektromekanik</i>	182	Shandong Electric Power Engineering Consulting Institute Corp. Ltd.	<i>Brazilian Subsidiary Of Shandong Electric Power Engineering Consulting Institute Co. Ltd. Indonesia Subsidiaryof Shandong Electric Power Engineering Consulting Institute Co. Ltd. Shandong Ludian International Trade Co. Ltd.</i>
177	Gilbane Building Co.	<i>G.O. Services Gilbane Federal</i>			

2019 Top 250 International Contractors – Subsidiaries by Rank

<u>Rank</u>	<u>Company</u>	<u>Subsidiary</u>	<u>Rank</u>	<u>Company</u>	<u>Subsidiary</u>
183	Sumitomo Mitsui Construction Co. Ltd.				<i>Walsh Construction</i>
	<i>PT. SMCC Utama Indonesia</i>				
	<i>SMCC (Thailand) Co. Ltd.</i>				
	<i>SMCC Construction India Ltd.</i>				
	<i>SMCC Construction India Ltd., Saket Dist.</i>				
	<i>SMCC Malaysia Sdn.Bhd.</i>				
	<i>SMCC Overseas Singapore Pte. Ltd.</i>				
	<i>SMCC Overseas Singapore Pte. Ltd., Singapore</i>				
	<i>SMCC Philippines Inc.</i>				
	<i>SMCC Taiwan Co. Ltd.</i>				
184	Tepe Insaat Sanayi AS				
	<i>Bilbak Bilkent Ins. Tic. Ve Bakim Hizm.</i>				
	<i>Tepe - Mesa</i>				
	<i>Tepe Akfen Yatirim Ins. Ve Tic. AS</i>				
	<i>Tepe Turkmen Ins. Ve Tic.</i>				
186	dck worldwide				
	<i>dck Bahamas</i>				
	<i>dck Bermuda</i>				
	<i>dck california construction</i>				
	<i>dck Dominica</i>				
	<i>dck FWF</i>				
	<i>dck international LLC</i>				
	<i>dck Jamaica</i>				
	<i>dck pacific</i>				
	<i>dck St. Maarten</i>				
	<i>dck worldwide LLC</i>				
188	Summa Turizm Yatirimciligi AS				
	<i>ICS Summa Srl</i>				
	<i>Summa Construction Niger Sarlu</i>				
	<i>Summa Rwanda Ltd.</i>				
	<i>Summa Tur Yat Sa Succursala</i>				
	<i>Summa Tur Yat Senegal Sarl</i>				
189	Burns & McDonnell				
	<i>Ref-Chem</i>				
190	Gurbag Group				
	<i>Gurbag ?ns. Muh. Mad. San. Tic. AS, Algeria</i>				
	<i>Gurbag ?ns. Muh. Mad. San. Tic. AS, Ankara</i>				
	<i>Gurbag ?ns. Muh. Mad. San. Tic. AS, Iraq</i>				
	<i>Gürbag-Öhitian JV</i>				
	<i>Öhitian ?ns. Müh. San. Tic. AS</i>				
191	The Walsh Group Ltd.				
	<i>Archer Western</i>				
					<i>Walsh Construction</i>
192	Yantai International Economic & Technical Cooperation Group Co. Ltd.				
					<i>Yantai International Ghana Co. Ltd.</i>
194	Zhejiang Dongyang Third Construction Engineering Co. Ltd.				
					<i>CEDY Third Contracting and Trading(M) Sdn. Bhd.</i>
					<i>SARL No. 3 Construction Et Engineering De Dongyang Zhejiang</i>
195	Ansaldo Energia SpA				
					<i>Ansaldo Energia SpA</i>
196	Chongqing International Construction Corp.				
					<i>Bengal Co. Ltd.</i>
					<i>Chongqing Commercial Building Design Institute Co. Ltd.</i>
					<i>Chongqing Yongjian Construction Management Co. Ltd.</i>
					<i>Chongqing Yuxin Road &Bridge Development Co. Ltd.</i>
					<i>East Timor Co. Ltd.</i>
					<i>Kenya Co. Ltd.</i>
					<i>Liberia Co. Ltd.</i>
					<i>Sudan Co. Ltd.</i>
					<i>Tanzania Africa Co. Ltd.</i>
					<i>Uganda Co. Ltd.</i>
197	Italian-Thai Development Public Co. Ltd.				
					<i>APPC Holding Co. Ltd.</i>
					<i>Asia Industrial And Port Corp. Co. Ltd.</i>
					<i>Asia Logistics Development Co. Ltd.</i>
					<i>Asian Steel Product Co. Ltd.</i>
					<i>Bhaka Bhumi Development Co. Ltd.</i>
					<i>First Dhaka Elevated Expressway Co. Ltd.</i>
					<i>Italian-Thai Development (Myanmar) Co. Ltd.</i>
					<i>Italian-Thai Development Vietnam Co. Ltd.</i>
					<i>Italian-Thai Hongsa Co. Ltd.</i>
					<i>Italian-Thai International Co. Ltd.</i>
					<i>Italian-Thai Land Co. Ltd.</i>
					<i>Italian-Thai Power Co. Ltd.</i>
					<i>Italthai Marine Co. Ltd.</i>
					<i>Italthai Trevi Co. Ltd.</i>
					<i>ITD Cementation India Ltd.</i>
					<i>ITD Construction Sdn. Bhd.</i>
					<i>ITD Mozambique Ltda.</i>
					<i>ITD Bangladesh Co. Ltd.</i>
					<i>ITD -Madagascar SA Co. Ltd.</i>

2019 Top 250 International Contractors – Subsidiaries by Rank

<u>Rank</u>	<u>Company</u>	<u>Subsidiary</u>	<u>Rank</u>	<u>Company</u>	<u>Subsidiary</u>
	<i>Myanmar Italian-Thai Power I Co. Ltd.</i>			209	China Aluminum International Engineering Corp. Ltd.
	<i>Nah Pralan Crushing Plant Co. Ltd.</i>				<i>Beijing Zichen Investment& Development Co. Ltd.</i>
	<i>Palang Thai Kaowna Co. Ltd.</i>				<i>Chalco Shandong Engineering Technology Co. Ltd.</i>
	<i>Palit Palang Ngan Co. Ltd.</i>				<i>CHALIECO (Tianjin)Construction Co. Ltd.</i>
	<i>PT Thailindo Bara Pratama Co. Ltd.</i>				<i>CHALIECO Trading Co. Ltd.</i>
	<i>Saraburi Construction Technology Co. Ltd.</i>				<i>Changsha Engineering & Research Institute Ltd. of Nonferrous Metallurgy</i>
	<i>Siam Concrete and Brick Product Co. Ltd.</i>				<i>China Nonferrous Metal Industry's 12th Metallurgical Construction Co. Ltd.</i>
	<i>Thai Maruken Co. Ltd.</i>				<i>China Nonferrous Metal Processing Technology Co. Ltd.</i>
	<i>Thai Mozambique Logistica SA</i>				<i>China Sixth Metallurgical Construction Co. Ltd.</i>
	<i>Thai Pride Cement Co. Ltd.</i>				<i>Chinese Nonferrous Metal Metal Survey and Design Institute of Changsha Co. Ltd.</i>
	<i>Hunan Songhui Bamboo Technology Co. Ltd.</i>				<i>Guangzhou Aluminum and Magnesium Engineering Design Institute Co. Ltd.</i>
	<i>Jianglian International Engineering Co. Ltd.</i>				<i>Guangzhou Aluminum International Technology Development Co. Ltd.</i>
	<i>Jiangxi Jianglian Construction Co. Ltd.</i>				<i>Kunming Survey and Design Institute Co. Ltd. of China Nonferrous Metals Industry</i>
	<i>Jiangxi Jianglian Energy Environmental Protection Co. Ltd.</i>				<i>No. 9 Metallurgical Construction Group Co. Ltd.</i>
	<i>Jiangxi Jianglian Environmental Engineering Equipment Manufacturing Co. Ltd.</i>				<i>Shenyang Aluminum & Magnesium Engineering & Research Institute Co. Ltd.</i>
	<i>Jiangxi Zhilan Construction Technology Collaborative Innovation Co. Ltd.</i>				
	<i>Zhongcheng International Engineering(Tianjin) Co. Ltd.</i>				
199	Nantong Construction Group Co. Ltd.			212	Jiangsu Zhongnan Construction Industry Group Co. Ltd.
	<i>Nantong Architect & Decoration Co. Ltd.</i>				<i>Jinfeng Global Decoration (Tianjin) Co. Ltd.</i>
	<i>Nantong Architect Science Research Co. Ltd.</i>				<i>Nantong Zhongnan Construction Equipment Installation Co. Ltd.</i>
	<i>Nantong Construction & Installation Co. Ltd.</i>				<i>Shandong Jinsheng Steel Structure Co. Ltd.</i>
	<i>Nantong Construction Manpower Service Co. Ltd.</i>				
	<i>Nantong Construction Real Estate Co. Ltd.</i>				
	<i>Nantong Huaxia Silicate Products Co. Ltd.</i>				
	<i>Nantong Zhenban Real Estate Co. Ltd.</i>				
201	RailWorks Corp.			213	China Gansu Int'l Corp. for Economic and Technical Coop'n
	<i>HSQ Technologies</i>				<i>CGICOP-BEL Co. Ltd.</i>
	<i>L.K. Comstock National Transit</i>				<i>China Gansu International Corp. for Economic and Technical Cooperation (Kenya) Co. Ltd.</i>
	<i>RailWorks Corp.</i>				<i>China Gansu International Corp. for Economic and Technical Cooperation (Pakistan Branch Office)</i>
	<i>RailWorks Maintenance of Way</i>				<i>China Gansu International Corp. for Economic and Technical Cooperation (Saudi Branch)</i>
	<i>RailWorks Track Services</i>				<i>China Gansu International Corp. for Economic and Technical Cooperation Ltd. (Ethiopia Branch)</i>
204	Zhejiang Communications Construction Group Co. Ltd.				<i>China Gansu International Domestic Engineering Corp.</i>
	<i>Zhejiang Hongtu Transportation Construction Co. Ltd.</i>				<i>China State Hualong Construction(Gh) Co. Ltd.</i>
	<i>Zhejiang Jinzhu Transportation Construction Co. Ltd.</i>				<i>Gansu Hualong Overseas Engineering Corp. (Mozambique) Ltd.</i>
	<i>Zhejiang Qianchao Construction Co. Ltd.</i>				<i>Gansu Overseas Engineering Corp. (Angola) Ltd.</i>
	<i>Zhejiang Road & Bridge Construction Co. Ltd.</i>				<i>Hualong Malawi Construction (Pvt.) Ltd.</i>
205	Sinomine Resource Group Co. Ltd.				<i>Hualong Zimbabwe Construction (Pvt.) Ltd.</i>
	<i>inomine DRC Resource Exploration SARL</i>				
	<i>Sinomine Resource (Malaysia) Sdn. Bhd.</i>				
	<i>Sinomine Resource Geological Engineering Co. Ltd.</i>				
	<i>Zambian Nonferrous Metals Exploration Construction Co. Ltd.</i>				

2019 Top 250 International Contractors – Subsidiaries by Rank

<u>Rank</u>	<u>Company</u>	<u>Subsidiary</u>	<u>Rank</u>	<u>Company</u>	<u>Subsidiary</u>
		<i>PT.CG International Construction</i>			
214	Shanxi Construction Investment Group Co. Ltd.				
		<i>China Shanxi International Economic and Technical Cooperation Co. Ltd.</i>			<i>Overseas Co. of Shandong Luqiao Group Co. Ltd.</i>
		<i>Shanxi Construction Engineering Co. Ltd.</i>			<i>Pavement Engineering Co. of Shandong Luqiao Group Co. Ltd.</i>
		<i>Shanxi Eighth Construction Group Co. Ltd.</i>			<i>Railway Engineering Co. of Shandong Luqiao Group Co. Ltd.</i>
		<i>Shanxi Engineering Machinery Co. Ltd.</i>			<i>Shandong Highway&Bridge Construction Co. Ltd.</i>
		<i>Shanxi Fifth Group Co. Ltd.</i>			<i>Shandong Hi-Speed Road & Bridge Maintenance Co. Ltd.</i>
		<i>Shanxi First Construction Group Co. Ltd.</i>			<i>Shandong Luqiao Construction Co. Ltd.</i>
		<i>Shanxi Industrial Equipment Installation Group Co. Ltd.</i>			<i>Shandong Luqiao Group Engineering Design&Construction Co. Ltd.</i>
		<i>Shanxi International Economic and Technical Cooperation Co. Ltd.</i>			<i>Traffic Engineering Co. of Shandong Luqiao Group Co. Ltd.</i>
		<i>Shanxi Mechanized Construction Group Co. Ltd.</i>			
		<i>Shanxi Second Construction Group Co. Ltd.</i>			
		<i>Shanxi Sijian Group Co. Ltd.</i>			
		<i>Shanxi Sixth Construction Group Co. Ltd.</i>			
		<i>Shanxi Third Construction Group Co. Ltd.</i>			
215	Pernix Group Inc.				
		<i>BE&K Building Group, Charleston</i>			
		<i>BE&K Building Group, Charlotte</i>			
		<i>BE&K Building Group, Chicago</i>			
		<i>BE&K Building Group, Greenville</i>			
		<i>BE&K Building Group, Houston</i>			
		<i>BE&K Building Group, Raleigh</i>			
		<i>Pernix (Fiji) Ltd.</i>			
		<i>Pernix Guam LLC</i>			
		<i>Vanuatu Utilities & Infrastructure</i>			
216	Ustay Yapi Taahhut ve Ticaret AS				
		<i>Intay Engineering Contracting And Trading Ltd.</i>			
		<i>Ustay Uluslararası Yapi Taahhut Ve Tic. As</i>			
		<i>Vision Insaat FzC</i>			
219	Polat Yol Yapi San. ve Tic. AS				
		<i>PolatYol-Atinak Joint Venture</i>			
		<i>PolatYol-Ergunler Joint Venture</i>			
		<i>PolatYol-Tesan Joint Venture</i>			
220	Shandong Luqiao Group Co. Ltd.				
		<i>Bridge Engineering Co. of Shandong Luqiao Group Co. Ltd.</i>			
		<i>Construction Co. of Shandong Luqiao Group Co. Ltd.</i>			
		<i>Equipment Manufacturing Co. of Shandong Luqiao Group Co. Ltd.</i>			
		<i>Ganghang Co. of Shandong Luqiao Group Co. Ltd.</i>			
		<i>Municipal Engineering Co. of Shandong Luqiao Group Co. Ltd.</i>			
221	ICM SpA				
		<i>Delma Lybia</i>			
		<i>Delma Qatar</i>			
		<i>ICGM LLC</i>			
224	Electra Ltd.				
		<i>Electra Construction</i>			
		<i>Electra Elevators</i>			
		<i>Electra Infrastructure & Energy</i>			
		<i>Electra M&E</i>			
		<i>Electra M&E Polska</i>			
		<i>EtcO Nigeria</i>			
225	Ramboll Group A/S				
		<i>O'Brien & Gere Engineers Inc.</i>			
		<i>Ramboll As Corp.</i>			
		<i>Ramboll Danmark A/S</i>			
		<i>Ramboll Finland Oy</i>			
		<i>Ramboll GmbH</i>			
		<i>Ramboll India Private Ltd.</i>			
		<i>Ramboll Middle East Ltd.</i>			
		<i>Ramboll Norge AS</i>			
		<i>Ramboll Sweden AB</i>			
		<i>Ramboll UK Ltd.</i>			
226	China Sinogy Electric Engineering Co. Ltd.				
		<i>China Sinogy Zhejiang Engineering Co. Ltd.</i>			
		<i>Sinomec Energy Technology Guangxi Co. Ltd.</i>			
		<i>Sinomec Huaxin Electric Engineering Co. Ltd.</i>			
227	Engineering for the Petroleum & Process Industries (Enppi)				
		<i>Engineering For The Petroleum & Process Industries Enppi - KSA</i>			
229	Bayburt Group				
		<i>Bayburt Grup AS</i>			

2019 Top 250 International Contractors – Subsidiaries by Rank

Rank	Company	Subsidiary	Rank	Company	Subsidiary
	<i>Bayburt Insaat Nak. San. Tic Ltd. Sti.</i>			<i>Timberwolff Construction Inc.</i>	
	<i>Özgün Yapı Sanayi Ve Ticaret AS</i>				
	<i>Senbay Madencilik Turizm Ins. Nak. San. Tic. AS</i>				
231	MAKYOL ?n?aat Sanayi Tur. ve Tic. AS		237	Primoris Services Corp.	
	<i>Atlas Madencilik Taahhüt Ve Denizcilik Tic. AS</i>			<i>ARB</i>	
	<i>Makenerji AS</i>			<i>OnQuest</i>	
	<i>Makliman Liman ?sletmeleri AS</i>			<i>Primoris AV</i>	
	<i>Maktur Turizm Ve Seyahat ?sletmeleri Tic. AS</i>			<i>Primoris Design and Cosntruction</i>	
	<i>Makyol Gayrimenkul Yat?r?m Ve Proje Yonetim AS</i>			<i>Primoris Distribution Services</i>	
232	Hunan Road & Bridge Construction Group Co. Ltd.			<i>Primoris Fabrication</i>	
	<i>Fujian Shaoguang Highway Co. Ltd.</i>			<i>Primoris Field Services</i>	
	<i>Guangxi Xiangsheng Investment, Construction and Development Co. Ltd.</i>			<i>Primoris Heavy Civil</i>	
	<i>Hunan Fengmao Reals Estate Co. Ltd.</i>			<i>Primoris Industrial Constructors</i>	
	<i>Hunan Haiwei Investment Co. Ltd.</i>			<i>Primoris Mechanical</i>	
	<i>Hunan Jialian Property Management Co. Ltd.</i>			<i>Primoris Pipeline</i>	
	<i>Hunan TongChang Materials Co. Ltd.</i>			<i>Primoris Power</i>	
	<i>Hunan Tongda Engineering Test Co. Ltd.</i>			<i>Primoris Renewables</i>	
	<i>Hunan Tonghe Engineering Co. Ltd.</i>			<i>Primoris T&D</i>	
	<i>Hunan Tongsheng Engineering Co. Ltd.</i>			<i>Q3C</i>	
	<i>Hunan Tongtai Construction Co. Ltd.</i>			<i>Rockford</i>	
	<i>Hunan Xiangchuang Archiectural Engineering Co. Ltd.</i>			<i>Vadnais</i>	
	<i>Hunan Xiangjiaoyan Development and Construction Co. Ltd.</i>			<i>Willbros Canada</i>	
	<i>Hunan Xiangtongtu Construction Co. Ltd.</i>				
	<i>Hunan Xiangzhu Engineering Co. Ltd.</i>				
	<i>Hunan Zhuxing Transportation Engineering Co. Ltd.</i>				
	<i>Zhangjiajie Xianglu Construction Development Co. Ltd.</i>				
234	Granite Construction Inc.		238	China Dalian International Economic & Technical Cooperation Group Co. Ltd.	
	<i>Garco Testing Laboratories</i>			<i>CGN Nuclear Technology Development Co. Ltd.</i>	
	<i>Granite Construction Co.</i>				
	<i>Granite Construction Northeast</i>				
	<i>Granite Inliner</i>				
	<i>IDS</i>				
	<i>Intermountain Slurry Seal Inc.</i>				
	<i>Kenny Construction</i>				
	<i>Layne</i>				
	<i>Liner Products</i>				
	<i>LiquiForce</i>				
236	Gray Construction		239	Weeks Marine Inc.	
	<i>Gray Development</i>			<i>Healy Tibbitts Builders Inc.</i>	
	<i>Gray Ohio Valley</i>			<i>M.P. Howlett</i>	
	<i>Gray West</i>			<i>McNally Construction</i>	
	<i>GraySolutions</i>			<i>North American Aggregates</i>	
	<i>InLine Engineers, a Gray Co.</i>				
	<i>Spencer Bristol Engineering</i>		241	Salfacorp SA	
				<i>Consalfa</i>	
				<i>Constructora Fe Grande</i>	
				<i>Constructora Salfa</i>	
				<i>Geovita</i>	
				<i>HV Contratistas</i>	
				<i>ICEM</i>	
				<i>Immobiliaria Aconcagua</i>	
				<i>Intercoastal Marine Inc.</i>	
				<i>Novatec</i>	
				<i>Propuerto</i>	
				<i>Salfa Industrial</i>	
				<i>Salfa Mantenciones</i>	
				<i>Salfa Montajes</i>	
				<i>Tecsa</i>	
			242	Haskell	
				<i>Benham, A Haskell Co.</i>	
				<i>FreemanWhite, A Haskell Co.</i>	
				<i>H.R. Gray, a Haskell Co.</i>	

2019 Top 250 International Contractors – Subsidiaries by Rank

<u>Rank</u>	<u>Company</u>	<u>Subsidiary</u>
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*Seiberling, a Haskell Co.
The Haskell Co. de Mexico*

**247 American Bridge
Co.**

*American Bridge Bahamas
American Bridge Canada Co.
American Bridge International*

249 Tata Projects Ltd.

Artson Engineering Ltd.

Where the 2019 Top 250 International Contractors Worked

Where the 2019 Top 250 International Contractors Worked

Where the 2019 Top 250 International Contractors Worked

Region	Country	Company	Region	Country	Company	Region	Country	Company
		<i>Power Construction Corp. of China</i>			HONDURAS			<i>Samsung Engineering Co. Ltd.</i>
		<i>Royal BAM Group NV</i>			<i>Fluor Corp.</i>			<i>Sener Ingenieria y Sistemas SA</i>
		<i>Van Oord</i>			<i>BL Harbert International</i>			<i>Shimizu Corp.</i>
		<i>VINCI</i>			<i>Hazama Ando Corp.</i>			<i>SICIM SpA</i>
ECUADOR					<i>Per Aarsleff Holding A/S</i>			<i>TBEA Co. Ltd.</i>
		<i>ACCIONA Infraestructuras</i>			<i>Power Construction Corp. of China</i>			<i>TechnipFMC</i>
		<i>ACS, Actividades de Construcción y Servicios SA</i>			<i>VINCI</i>			<i>Tecnicas Reunidas</i>
		<i>China Communications Construction Group Ltd.</i>						<i>Van Oord</i>
		<i>China International Water & Electric Corp. (CWE)</i>						<i>VINCI</i>
		<i>China National Machinery Industry Corp.</i>						<i>Walbridge</i>
		<i>China Petroleum Engineering Co.</i>						
		<i>China Railway Construction Corp. Ltd.</i>						
		<i>China Railway Group Ltd.</i>						
		<i>China State Construction Engineering Corp. Ltd.</i>						
		<i>Harbin Electric International Co. Ltd.</i>						
		<i>Jan De Nul Group (Sofidra SA)</i>						
		<i>OHL SA (Obrascon Huarte Lain SA)</i>						
		<i>Power Construction Corp. of China</i>						
		<i>Sacyr</i>						
		<i>SK E&C</i>						
		<i>SNC-Lavalin</i>						
EL SALVADOR								
		<i>ACS, Actividades de Construcción y Servicios SA</i>						
		<i>China Communications Construction Group Ltd.</i>						
		<i>TBEA Co. Ltd.</i>						
		<i>VINCI</i>						
GUATEMALA								
		<i>ACS, Actividades de Construcción y Servicios SA</i>						
		<i>China Energy Corp. Ltd.</i>						
		<i>BL Harbert International</i>						
		<i>Power Construction Corp. of China</i>						
		<i>Shikun & Binui SBI Infrastructure Ltd.</i>						
		<i>VINCI</i>						
GUYANA								
		<i>China General Technology (Group) Holding Co. Ltd.</i>						
		<i>China Railway Construction Corp. Ltd.</i>						
		<i>China Railway Group Ltd.</i>						

Where the 2019 Top 250 International Contractors Worked

Region	Country	Company	Region	Country	Company	Region	Country	Company
Americas	Argentina	Abeinsa SA ACCIONA Infraestructuras ACS, Actividades de Construcción y Servicios SA APTIM Bechtel Bouygues China Communications Construction Group Ltd. China Energy Corp. Ltd. China International Water & Electric Corp. (CWE) China Petroleum Engineering Co. China Railway Construction Corp. Ltd. Eiffage FCC SA Fluor Corp. Grupo Empresarial San Jose SA Impresa Pizzarotti & C SpA Mota-Engil Jan De Nul Group (Sofidra SA) OHL SA (Obrascon Huarte Lain SA) POSCO Engineering & Construction Sacyr Salfacorp SA Salini Impregilo SpA SICIM SpA SNC-Lavalin Tecnicas Reunidas VINCI	Americas	Bolivia	China Petroleum Engineering Co. China Railway Group Ltd. CITIC Construction Co. Ltd. Fluor Corp. Ghella SpA Hyundai Engineering & Construction Co. Ltd. Hyundai Engineering Co. Ltd. Power Construction Corp. of China Rizzani de Eccher SpA Salini Impregilo SpA Shandong Kerui Petroleum Equipment Co. Ltd. SK E&C XPCC Construction & Engineering (Group) Co. Ltd.	Americas	Chile	China National Machinery Industry Corp. China Petroleum Engineering Co. Dongfang Electric Corp. Gilbane Building Co. Power Construction Corp. of China Shanxi Construction Investment Group Co. Ltd. TBEA Co. Ltd. Van Oord
URUGUAY			SURINAME		China Dalian Int'l Economic & Technical Coop'n Group Co. Ltd.	Lesser Antilles		
VENEZUELA			C. CARIBBEAN ISLANDS			D. EUROPE		
			GREATER ANTILLES		China National Complete Plant Import & Export Group Corp. Ltd. China Railway Construction Corp. Ltd. Salini Impregilo SpA	ALBANIA		
			PUERTO RICO		AECOM APTIM China Communications Construction Group Ltd. Fluor Corp. Haskell Jacobs OHL SA (Obrascon Huarte Lain SA) SNC-Lavalin Tutor Perini Corp. The Walsh Group	ARMENIA		
			CUBA		Bouygues China Communications Construction Group Ltd. China Jiangsu Int'l Economic Technical Coop'n Group Ltd. China National Complete Plant Import & Export Group Corp. Ltd.	AUSTRIA		
						AZERBAIJAN		

Where the 2019 Top 250 International Contractors Worked

Region	Country	Company
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*AE Arma-Elektrorpanc
Electromech. Industry Eng'g
Contr. & Trade Inc.
Bayburt Grup AS
China Petroleum Engineering Co.
China Railway Construction Corp.
Ltd.
China Railway Group Ltd.
Danieli & C O.M. SpA
Eser Contracting
Fluor Corp.
HOCHTIEF Aktiengesellschaft
ILK Construction
Kolin Insaat Turizm Sanayi ve
Ticaret AS
Maire Tecnimont SpA
Polat Yol Yapi San. Ve Tic. AS
Samsung Engineering Co. Ltd.
Shenyang Yuanda Aluminum
Industry Eng'g Co. Ltd.
TechnipFMC
Tecnicas Reunidas
Tekfen Construction and
Installation Co. Inc.
Ustay Yapi Taahhut Ve Ticaret AS
Van Oord
VINCI
Yapi Merkezi Insaat ve Sanayi AS*

BELARUS

*Anhui Foreign Economic
Construction (Group) Co. Ltd.
Beijing Uni-Construction Group
Co. Ltd.
China Communications
Construction Group Ltd.
China Energy Corp. Ltd.
China Gansu International Corp.
for Economic and Technical
Coop'n
China National Machinery
Industry Corp.
China Railway Construction Corp.
Ltd.
CITIC Construction Co. Ltd.
Power Construction Corp. of
China
Rizzani de Eccher SpA
Shanxi Construction Investment
Group Co. Ltd.
VINCI*

BELGIUM

*Abeinsa SA
BESI
Bouygues
Caddell Construction Co. (DE)
LLC*

Region	Country	Company
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*China Communications
Construction Group Ltd.
Danieli & C O.M. SpA
Ed. Züblin AG
Eiffage
FCC SA
Fluor Corp.
KBR Inc.
Maire Tecnimont SpA
Jan De Nul Group (Sofidra SA)
Parsons
Royal BAM Group NV
Sener Ingenieria y Sistemas SA
SNC-Lavalin
STRABAG SE
Takenaka Corp.
Tecnicas Reunidas
Van Oord
VINCI*

BULGARIA

*Bauer AG
Dogus Insaat Ve Ticaret AS
Ed. Züblin AG
Electra Ltd.
STRABAG SE
VINCI
WorleyParsons Ltd.
Yapi Merkezi Insaat ve Sanayi AS*

CZECH REP.

*ACS, Actividades de Construcción
y Servicios SA
Bauer AG
Bouygues
Danieli & C O.M. SpA
Enka Insaat ve Sanayi AS
FCC SA
HOCHTIEF Aktiengesellschaft
Hyundai Engineering &
Construction Co. Ltd.
Hyundai Engineering Co. Ltd.
Kajima Corp.
KBR Inc.
Mota-Engil
OHL SA (Obrascon Huarte Lain
SA)
PORR AG
Rizzani de Eccher SpA
Samsung Engineering Co. Ltd.
Shimizu Corp.
Skanska AB
STRABAG SE
Takenaka Corp.
TechnipFMC
VINCI*

DENMARK

Region	Country	Company
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*Abeinsa SA
ACCIONA Infraestructuras
ACS, Actividades de Construcción
y Servicios SA
Aegion Corp.
BESI
Bouygues
China Railway Construction Corp.
Ltd.
Ed. Züblin AG
Eiffage
HOCHTIEF Aktiengesellschaft
CB&I
Jan De Nul Group (Sofidra SA)
Rizzani de Eccher SpA
Royal BAM Group NV
Salini Impregilo SpA
Skanska AB
VINCI*

ESTONIA

*Danieli & C O.M. SpA
Skanska AB
STRABAG SE
VINCI*

FINLAND

*Bouygues
FCC SA
Fluor Corp.
Jan De Nul Group (Sofidra SA)
Renaissance Construction
Skanska AB
STRABAG SE
TechnipFMC
Tecnicas Reunidas
VINCI*

FRANCE

*Abeinsa SA
Bauer AG
BESI
China Communications
Construction Group Ltd.
China Energy Corp. Ltd.
China State Construction
Engineering Corp. Ltd.
Danieli & C O.M. SpA
Ed. Züblin AG
Enka Insaat ve Sanayi AS
FCC SA
Ferrovial
Fluor Corp.
Ghella SpA
Impresa Pizzarotti & C SpA
Jan De Nul Group (Sofidra SA)
Rizzani de Eccher SpA
Salini Impregilo SpA*

Where the 2019 Top 250 International Contractors Worked

Region	Country	Company	Region	Country	Company	Region	Country	Company
Sener Ingenieria y Sistemas SA			Enka Insaat ve Sanayi AS			OHL SA (Obrascon Huarte Lain SA)		
SNC-Lavalin			FCC SA			Samsung Engineering Co. Ltd.		
STRABAG SE			Fluor Corp.			SK E&C		
Takenaka Corp.			Hyundai Engineering & Construction Co. Ltd.			Skanska AB		
TAV Construction			Hyundai Engineering Co. Ltd.			STRABAG SE		
TechnipFMC			KBR Inc.			Takenaka Corp.		
Tecnicas Reunidas			Maire Tecnimont SpA			VINCI		
Tepe Insaat Sanayi AS			Mytilineos SA					
Van Oord			Norinco International Cooperation Ltd.					
VINCI			Jan De Nul Group (Sofidra SA)					
GEORGIA			Parsons			IRELAND		
Bauer AG			Pernix Group Inc.			Abeinsa SA		
Bechtel			Petrofac Ltd.			ACS, Actividades de Construcción y Servicios SA		
China Energy Corp. Ltd.			PORR AG			Aegion Corp.		
China Railway Construction Corp. Ltd.			Renaissance Construction			Bouygues		
China Tianchen Engineering Corp.			Royal BAM Group NV			FCC SA		
Dogus Insaat Ve Ticaret AS			Sener Ingenieria y Sistemas SA			Fluor Corp.		
Dongfang Electric Corp.			SICIM SpA			KBR Inc.		
Enka Insaat ve Sanayi AS			Skanska AB			Mota-Engil		
Hunan Road & Bridge Construction Group Co. Ltd.			STRABAG SE			OHL SA (Obrascon Huarte Lain SA)		
Nurol Construction and Trading Co.			Takenaka Corp.			Royal BAM Group NV		
Parsons			TechnipFMC			Sacyr		
Polat Yol Yapi San. Ve Tic. AS			Van Oord			SNC-Lavalin		
Power Construction Corp. of China			VINCI			Structure Tone		
Salini Impregilo SpA						STRABAG SE		
Shanghai Construction Group						VINCI		
STRABAG SE								
TAV Construction								
Van Oord								
VINCI								
Yapi Merkezi Insaat ve Sanayi AS								
GERMANY								
Abeinsa SA								
ACCIONA Infraestructuras								
ACS, Actividades de Construcción y Servicios SA								
Bonatti SpA								
Bouygues								
China Communications Construction Group Ltd.								
China Energy Corp. Ltd.								
China National Machinery Industry Corp.								
China Petroleum Engineering Co.								
China Shandong Int'l Economic & Technical Coop'n Group Ltd.								
China State Construction Engineering Corp. Ltd.								
Danieli & C O.M. SpA								
Ed. Züblin AG								
Eiffage								
Electra Ltd.								
Fluor Corp.								
Hyundai Engineering & Construction Co. Ltd.								
Hyundai Engineering Co. Ltd.								
Nurol Construction and Trading Co.								

GREECE
 ACS, Actividades de Construcción y Servicios SA
 Bonatti SpA
 Caddell Construction Co. (DE) LLC
 China State Construction Engineering Corp. Ltd.
 Eiffage
 Enka Insaat ve Sanayi AS
 Ghella SpA
 HOCHTIEF Aktiengesellschaft
 Mytilineos SA
 Salini Impregilo SpA
 VINCI
 Yapi Merkezi Insaat ve Sanayi AS

HUNGARY
 ACCIONA Infraestructuras
 AECOM
 Bauer AG
 Bouygues
 Ed. Züblin AG
 Eiffage
 Electra Ltd.
 Fluor Corp.
 Hyundai Engineering & Construction Co. Ltd.
 Hyundai Engineering Co. Ltd.
 Nurol Construction and Trading Co.

ITALY
 ACCIONA Infraestructuras
 ACS, Actividades de Construcción y Servicios SA
 BESI
 Bonatti SpA
 Bouygues
 China National Chemical Engineering Group Corp. Ltd.
 China National Machinery Industry Corp.
 Danieli & C O.M. SpA
 Ed. Züblin AG
 Eiffage
 Enka Insaat ve Sanayi AS
 FCC SA
 ICM SpA
 Impresa Pizzarotti & C SpA
 Lendlease Corp. Ltd.
 Maire Tecnimont SpA
 Jan De Nul Group (Sofidra SA)
 Parsons
 Rizzani de Eccher SpA
 Sacyr
 Sener Ingenieria y Sistemas SA
 Shenyang Yuanda Aluminum Industry Eng'g Co. Ltd.
 STRABAG SE
 Takenaka Corp.
 TBEA Co. Ltd.

Where the 2019 Top 250 International Contractors Worked

Region	Country	Company	Region	Country	Company	Region	Country	Company
	Tecnicas Reunidas VINCI			STRABAG SE Takenaka Corp. TAV Construction TechnipFMC Tepe Insaat Sanayi AS VINCI			Power Construction Corp. of China Salini Impregilo SpA Sener Ingenieria y Sistemas SA Shimizu Corp. Skanska AB SNC-Lavalin STRABAG SE Takenaka Corp. Tecnicas Reunidas Tutor Perini Corp. Van Oord VINCI	
LATVIA	China Communications Construction Group Ltd. Ed. Züblin AG STRABAG SE VINCI		NORWAY	ACCIONA Infraestructuras Aegion Corp. China Nonferrous Metal Ind.'s Foreign Eng'g & Constr. Co. Ltd. Fluor Corp. Ghella SpA HOCHTIEF Aktiengesellschaft Jan De Nul Group (Sofidra SA) OHL SA (Obrascon Huarte Lain SA) PORR AG Skanska AB STRABAG SE TechnipFMC Tecnicas Reunidas Van Oord VINCI			Yapi Merkezi Insaat ve Sanayi AS Zafer Taahhut Insaat Ve Ticaret AS	
LITHUANIA	Abeinsa SA Bouygues Ed. Züblin AG Kayi Insaat Sanayi Ve Ticaret AS Jan De Nul Group (Sofidra SA) STRABAG SE Van Oord VINCI		POLAND	Abeinsa SA ACCIONA Infraestructuras ACS, Actividades de Construcción y Servicios SA Aegion Corp. BESI Bouygues Caddell Construction Co. (DE) LLC Ed. Züblin AG Eiffage Enka Insaat ve Sanayi AS FCC SA Fluor Corp. HOCHTIEF Aktiengesellschaft Hyundai Engineering & Construction Co. Ltd. Maire Tecnimont SpA Jan De Nul Group (Sofidra SA) Petrofac Ltd. Renaissance Construction Royal BAM Group NV Sener Ingenieria y Sistemas SA Shimizu Corp.			ACCIONA Infraestructuras ACS, Actividades de Construcción y Servicios SA Aegion Corp. Bouygues China Triumph International Engineering Co. Ltd. Danieli & C O.M. SpA Ed. Züblin AG Eiffage Enka Insaat ve Sanayi AS FCC SA Grupo Empresarial San Jose SA Mota-Engil Sacyr STRABAG SE TechnipFMC Van Oord VINCI	
MOLDOVA	Impresa Pizzarotti & C SpA OHL SA (Obrascon Huarte Lain SA) Onur Taahhut Tasimacilik Insaat Ticaret Ve Sanayi AS Shanxi Construction Investment Group Co. Ltd. STRABAG SE Summa Turizm Yatirimciliği AS					ROMANIA	ACCIONA Infraestructuras Bauer AG Bonatti SpA Bouygues China Energy Corp. Ltd. China Petroleum Engineering Co. China Railway Construction Corp. Ltd. Ed. Züblin AG Eiffage Electra Ltd. Enka Insaat ve Sanayi AS FCC SA Ferrovial Fluor Corp. GS Engineering & Construction Gulermak HOCHTIEF Aktiengesellschaft Impresa Pizzarotti & C SpA Kajima Corp. KBR Inc. Maire Tecnimont SpA Mota-Engil Nurol Construction and Trading Co. PORR AG POSOCO Engineering & Construction	
NETHERLANDS	Abeinsa SA ACS, Actividades de Construcción y Servicios SA Aegion Corp. Anel Elektrik Proje Taahhut Tic. AS Bauer AG BESI Bouygues Caddell Construction Co. (DE) LLC Ed. Züblin AG Eiffage Enka Insaat ve Sanayi AS FCC SA Fluor Corp. HOCHTIEF Aktiengesellschaft Hyundai Engineering & Construction Co. Ltd. Maire Tecnimont SpA Jan De Nul Group (Sofidra SA) Petrofac Ltd. Renaissance Construction Royal BAM Group NV Sener Ingenieria y Sistemas SA Shimizu Corp.						Salini Impregilo SpA Skanska AB SNC-Lavalin	

Where the 2019 Top 250 International Contractors Worked

Region	Country	Company	Region	Country	Company	Region	Country	Company
		<i>STRABAG SE</i>			<i>Power Construction Corp. of China</i>			<i>Sacyr</i>
		<i>Takenaka Corp.</i>			<i>Renaissance Construction</i>			<i>STRABAG SE</i>
		<i>VINCI</i>			<i>Rizzani de Eccher SpA</i>			<i>Takenaka Corp.</i>
		<i>Yapi Merkezi Insaat ve Sanayi AS</i>			<i>Samsung C&T Corp.</i>			<i>TechnipFMC</i>
		<i>Zafer Taahhut Insaat Ve Ticaret AS</i>			<i>Sener Ingenieria y Sistemas SA</i>			<i>Tecnicas Reunidas</i>
RUSSIA								
		<i>AE Arma-Elekctropanc</i>			<i>Shenyang Yuanda Aluminum Industry Eng'g Co. Ltd.</i>			<i>Van Oord</i>
		<i>Electromech. Industry Eng'g Contr. & Trade Inc.</i>			<i>Sinopec Engineering (Group) Co. Ltd.</i>			<i>VINCI</i>
		<i>Ant Yapi Industry & Trade Corp.</i>			<i>Sinosteel Equipment & Engineering Co. Ltd.</i>			<i>Yapi Merkezi Insaat ve Sanayi AS</i>
		<i>Bauer AG</i>			<i>SNC-Lavalin</i>			
		<i>Bouygues</i>			<i>STRABAG SE</i>			
		<i>Caddell Construction Co. (DE) LLC</i>			<i>TechnipFMC</i>			
		<i>China Communications Construction Group Ltd.</i>			<i>Tecnicas Reunidas</i>			
		<i>China Energy Corp. Ltd.</i>			<i>Van Oord</i>			
		<i>China National Chemical Engineering Group Corp. Ltd.</i>			<i>VINCI</i>			
		<i>China National Machinery Industry Corp.</i>						
		<i>China Petroleum Engineering Co.</i>						
		<i>China Railway Construction Corp. Ltd.</i>						
		<i>China Shandong Int'l Economic & Technical Coop'n Group Ltd.</i>						
		<i>China State Construction Engineering Corp. Ltd.</i>						
		<i>Chiyoda Corp.</i>						
		<i>Daelim Industrial Co. Ltd.</i>						
		<i>Danieli & C O.M. SpA</i>						
		<i>Dongfang Electric Corp.</i>						
		<i>Ed. Züblin AG</i>						
		<i>Eiffage</i>						
		<i>Electra Ltd.</i>						
		<i>Enka Insaat ve Sanayi AS</i>						
		<i>Esta Insaat Sanayi Lojistik ve Dis Ticaret Anonim Sirketi</i>						
		<i>Fluor Corp.</i>						
		<i>GAMA</i>						
		<i>GS Engineering & Construction</i>						
		<i>HOCHTIEF Aktiengesellschaft</i>						
		<i>Hyundai Engineering & Construction Co. Ltd.</i>						
		<i>Hyundai Engineering Co. Ltd.</i>						
		<i>Ic Ictas Insaat Sanayi Ve Ticaret AS</i>						
		<i>Impresa Pizzarotti & C SpA</i>						
		<i>JGC Corp.</i>						
		<i>KBR Inc.</i>						
		<i>Limak Insaat Sanayi Ve Ticaret AS</i>						
		<i>Lotte Engineering & Construction Co. Ltd.</i>						
		<i>Maire Tecnimont SpA</i>						
		<i>Jan De Nul Group (Sofidra SA)</i>						
		<i>Petrofac Ltd.</i>						
SLOVAKIA								
		<i>Bauer AG</i>						
		<i>Bouygues</i>						
		<i>Ferrovial</i>						
		<i>HOCHTIEF Aktiengesellschaft</i>						
		<i>Hyundai Engineering & Construction Co. Ltd.</i>						
		<i>OHL SA (Obrascon Huarte Lain SA)</i>						
		<i>PORR AG</i>						
		<i>Salini Impregilo SpA</i>						
		<i>Skanska AB</i>						
		<i>SNC-Lavalin</i>						
		<i>STRABAG SE</i>						
		<i>Takenaka Corp.</i>						
		<i>TBEA Co. Ltd.</i>						
		<i>TechnipFMC</i>						
		<i>VINCI</i>						
SPAIN								
		<i>ACCIONA Infraestructuras</i>						
		<i>ACS, Actividades de Construcción y Servicios SA</i>						
		<i>Aegion Corp.</i>						
		<i>APTIM</i>						
		<i>Bouygues</i>						
		<i>China Petroleum Engineering Co.</i>						
		<i>Danieli & C O.M. SpA</i>						
		<i>Ed. Züblin AG</i>						
		<i>Eiffage</i>						
		<i>FCC SA</i>						
		<i>Gilbane Building Co.</i>						
		<i>Grupo Empresarial San Jose SA</i>						
		<i>GS Engineering & Construction</i>						
		<i>JGC Corp.</i>						
		<i>Mota-Engil</i>						
		<i>Mytilineos SA</i>						
		<i>OHL SA (Obrascon Huarte Lain SA)</i>						
SWITZERLAND								
		<i>Bauer AG</i>						
		<i>BESI</i>						
		<i>Bouygues</i>						
		<i>China State Construction Engineering Corp. Ltd.</i>						
		<i>Ed. Züblin AG</i>						
		<i>Eiffage</i>						
		<i>FCC SA</i>						
		<i>Impresa Pizzarotti & C SpA</i>						
		<i>PORR AG</i>						
		<i>Rizzani de Eccher SpA</i>						
		<i>Royal BAM Group NV</i>						
		<i>Salini Impregilo SpA</i>						
		<i>Sener Ingenieria y Sistemas SA</i>						
		<i>Shenyang Yuanda Aluminum Industry Eng'g Co. Ltd.</i>						
		<i>Skanska AB</i>						
		<i>SNC-Lavalin</i>						
		<i>STRABAG SE</i>						
		<i>VINCI</i>						
UKRAINE								
		<i>Abeinsa SA</i>						

Where the 2019 Top 250 International Contractors Worked

Region	Country	Company	Region	Country	Company	Region	Country	Company
Bouygues China Petroleum Engineering Co. Danieli & C O.M. SpA Limak Insaat Sanayi Ve Ticaret AS Onur Taahhut Tasimacilik Insaat Ticaret Ve Sanayi AS STRABAG SE Takenaka Corp. VINCI Yapi Merkezi Insaat ve Sanayi AS	Norinco International Cooperation Ltd. Jan De Nul Group (Sofidra SA) OHL SA (Obrascon Huarte Lain SA) Parsons PORR AG Royal BAM Group NV Sacyr Samsung C&T Corp. Sener Ingenieria y Sistemas SA Shenyang Yuanda Aluminum Industry Eng'g Co. Ltd. Shimizu Corp. SICIM SpA Skanska AB SNC-Lavalin Structure Tone STRABAG SE Takenaka Corp. TechnipFMC Tecnicas Reunidas Van Oord VINCI Zhejiang Construction Investment Group Co. Ltd.	SLOVENIA ACS, Actividades de Construcción y Servicios SA Bauer AG Bouygues Danieli & C O.M. SpA OHL SA (Obrascon Huarte Lain SA) Power Construction Corp. of China STRABAG SE VINCI						
UNITED KINGDOM Abeinsa SA ACCIONA Infraestructuras ACS, Actividades de Construcción y Servicios SA AE Arma-Elekctropanc Electromech. Industry Eng'g Contr. & Tade Inc. AECOM Aegion Corp. American Bridge Co. Anel Elektrik Proje Taahhut Tic. AS Anhui Foreign Economic Construction (Group) Co. Ltd. Ant Yapi Industry & Trade Corp. Bauer AG Bechtel Beijing Construction Engineering Group Co. Ltd. BESI Black & Veatch Bouygues China Communications Construction Group Ltd. China Petroleum Engineering Co. CITIC Construction Co. Ltd. Danieli & C O.M. SpA Ed. Züblin AG Eiffage FCC SA Ferrovial Fluor Corp. Gilbane Building Co. BL Harbert International HOCHTIEF Aktiengesellschaft Hyundai Engineering & Construction Co. Ltd. Hyundai Engineering Co. Ltd. Jacobs JGC Corp. KBR Inc. Lendlease Corp. Ltd. Mota-Engil Slayden Construction Group Inc. Mytilineos SA	SERBIA China Railway Construction Corp. Ltd. China Shandong Int'l Economic & Technical Coop'n Group Ltd. Jiangsu Nantong Sanjian Construction Group Co. Ltd. STRABAG SE	E. MIDDLE EAST AFGHANISTAN Caddell Construction Co. (DE) LLC China Energy Corp. Ltd. China Petroleum Engineering Co. China Railway Construction Corp. Ltd. Enka Insaat ve Sanayi AS Fluor Corp. Gilbane Building Co. KBR Inc. SNC-Lavalin XPCC Construction & Engineering (Group) Co. Ltd.						
BOSNIA & HERZEGOVINA China Shandong Int'l Economic & Technical Coop'n Group Ltd. Dongfang Electric Corp. Power Construction Corp. of China STRABAG SE	CROATIA Bouygues Ed. Züblin AG Maire Tecnimont SpA Norinco International Cooperation Ltd. STRABAG SE Yapi Merkezi Insaat ve Sanayi AS	BAHRAIN Bechtel BESI XCombined Group Contracting Co. (KSC) Danieli & C O.M. SpA GAMA GS Engineering & Construction Jacobs JGC Corp. KBR Inc. Mohammed Abdulmohsin Al-Kharafi for Gen. Trading and Contr. & Ind'l Structures WLL Orascom Construction Ltd. Petrofac Ltd. POSCO Engineering & Construction Samsung Engineering Co. Ltd. SNC-Lavalin TAV Construction TBEA Co. Ltd. TechnipFMC Tecnicas Reunidas Tepe Insaat Sanayi AS Van Oord						
FYR MACEDONIA Limak Insaat Sanayi Ve Ticaret AS STRABAG SE VINCI Yapi Merkezi Insaat ve Sanayi AS								

Where the 2019 Top 250 International Contractors Worked

Region	Country	Company	Region	Country	Company	Region	Country	Company
VINCI		Gurbag Group				OHL SA (Obrascon Huarte Lain SA)		
Arabian Construction Co. SAL		Hanwha Engineering & Construction				Sener Ingenieria y Sistemas SA		
ICM SpA		BL Harbert International				STRABAG SE		
Limak Insaat Sanayi Ve Ticaret AS		HOCHTIEF Aktiengesellschaft				VINCI		
IRAN		Hyundai Engineering & Construction Co. Ltd.				JORDAN		
Beijing Urban Construction Group Co. Ltd.		Hyundai Engineering Co. Ltd.				Arabian Construction Co. SAL		
China Communications Construction Group Ltd.		Jiangsu Zhongnan Construction Industry Group Co. Ltd.				Bauer AG		
China Energy Corp. Ltd.		Kayi Insaat Sanayi Ve Ticaret AS				China Energy Corp. Ltd.		
China National Chemical Engineering Group Corp. Ltd.		KBR Inc.				China Geo-Engineering Corp.		
China Nonferrous Metal Ind.'s Foreign Eng'g & Constr. Co. Ltd.		Limak Insaat Sanayi Ve Ticaret AS				Consolidated Contractors Group		
China Petroleum Engineering Co.		Maire Tecnimont SpA				Daewoo Engineering & Construction Co. Ltd.		
China Railway Construction Corp. Ltd.		Makyol Insaat Sanayi Turizm ve Ticaret AS				Engineering for the Petroleum & Process Industries (Enppi)		
China State Construction Engineering Corp. Ltd.		Mohammed Abdulmohsin Al-Kharafi for Gen. Trading and Contr. & Ind'l Structures WLL				BL Harbert International		
Daelim Industrial Co. Ltd.		Mytilineos SA				HOCHTIEF Aktiengesellschaft		
Dongfang Electric Corp.		Norinco International Cooperation Ltd.				Mapa Insaat ve Ticaret AS		
GS Engineering & Construction		Orascom Construction Ltd.				OHL SA (Obrascon Huarte Lain SA)		
Kuzu Group		Petrofac Ltd.				The Petroleum Projects and Technical Consultations Co. (PETROJET)		
Power Construction Corp. of China		The Petroleum Projects and Technical Consultations Co. (PETROJET)				Shanghai Construction Group		
Sinosteel Equipment & Engineering Co. Ltd.		POSCO Engineering & Construction				Shenyang Yuanda Aluminum Industry Eng'g Co. Ltd.		
SNC-Lavalin		Renaissance Construction				SNC-Lavalin		
TBEA Co. Ltd.		Samsung Engineering Co. Ltd.				VINCI		
IRAQ		Shapoorji Pallonji Co. Private Ltd.				Yapi Merkezi Insaat ve Sanayi AS		
AECOM		SICIM SpA				KUWAIT		
The Arab Contractors Co. Osman Ahmed Osman & Co.		SK E&C				Abeinsa SA		
Bonatti SpA		Ssangyong Engineering & Construction Co. Ltd.				AECOM		
Calik Enerji San. Ve Tic. AS		Tekfen Construction and Installation Co. Inc.				Aegion Corp.		
China Communications Construction Group Ltd.		VINCI				Afcons Infrastructure Ltd.		
China Energy Corp. Ltd.		Yapi Merkezi Insaat ve Sanayi AS				The Arab Contractors Co. Osman Ahmed Osman & Co.		
China Jiangsu Int'l Economic Technical Coop'n Group Ltd.		ISRAEL				Bouygues		
China National Machinery Industry Corp.		Abeinsa SA				Cengiz Construction Industry & Trade Co. Inc.		
China Petroleum Engineering Co.		China Railway Construction Corp. Ltd.				China Communications Construction Group Ltd.		
China Railway Construction Corp. Ltd.		China Shandong Int'l Economic & Technical Coop'n Group Ltd.				China Energy Corp. Ltd.		
China Shandong Int'l Economic & Technical Coop'n Group Ltd.		China State Construction Engineering Corp. Ltd.				China Jiangsu Int'l Economic Technical Coop'n Group Ltd.		
CIMIC Ltd.		Ed. Züblin AG				China Petroleum Engineering Co.		
Consolidated Contractors Group		Electra Ltd.				China Railway Construction Corp. Ltd.		
Daewoo Engineering & Construction Co. Ltd.		Enka Insaat ve Sanayi AS				China State Construction Engineering Corp. Ltd.		
Enka Insaat ve Sanayi AS		Gilbane Building Co.				Combined Group Contracting Co. (KSC)		
Fluor Corp.		Impresa Pizzarotti & C SpA				Consolidated Contractors Group Contracting and Trading Co.		
GAMA		Jiangsu Zhongnan Construction Industry Group Co. Ltd.				C.A.T.		
GS Engineering & Construction		Slayden Construction Group Inc.				Daelim Industrial Co. Ltd.		

Where the 2019 Top 250 International Contractors Worked

Where the 2019 Top 250 International Contractors Worked

Region	Country	Company	Region	Country	Company	Region	Country	Company
Power Construction Corp. of China	China	Larsen & Toubro Ltd.	China Jiangsu Int'l Economic Technical Coop'n Group Ltd.					
Shanghai Construction Group	China	Lotte Engineering & Construction Co. Ltd.	China National Chemical					
Shenyang Yuanda Aluminum Industry Eng'g Co. Ltd.	China	CB&I	Engineering Group Corp. Ltd.					
SinoSteel Equipment & Engineering Co. Ltd.	China	Jan De Nul Group (Sofidra SA)	China Petroleum Engineering Co.					
SNC-Lavalin	Canada	Obayashi Corp.	China Railway Construction Corp.					
Ssangyong Engineering & Construction Co. Ltd.	Korea	OHL SA (Obrascon Huarte Lain SA)	Ltd.					
STRABAG SE	Austria	Onur Taahhut Tasimacilik Insaat Ticaret Ve Sanayi AS	China Tianchen Engineering Corp.					
TAISEI Corp.	Japan	PORR AG	CIMIC Ltd.					
VINCI	France	Power Construction Corp. of China	Combined Group Contracting Co. (KSC)					
XPCC Construction & Engineering (Group) Co. Ltd.	China	Rizzani de Eccher SpA	Consolidated Contractors Group Contracting and Trading Co.					
Zhejiang Communications Construction Group Co. Ltd.	China	Sacyr	C.A.T.					
Zhongmei Engineering Group Ltd.	China	Salini Impregilo SpA	CTCI Corp.					
QATAR		Samsung C&T Corp.	Daelim Industrial Co. Ltd.					
ACCIONA Infraestructuras	Spain	Shapoorji Pallonji Co. Private Ltd.	Daewoo Engineering & Construction Co. Ltd.					
AECOM	USA	Shenyang Yuanda Aluminum Industry Eng'g Co. Ltd.	Danieli & C O.M. SpA					
Anel Elektrik Proje Taahhut Tic. AS	Turkey	SK E&C	Dogus Insaat Ve Ticaret AS					
The Arab Contractors Co. Osman Ahmed Osman & Co.	Egypt	SNC-Lavalin	DRA Group Holdings					
Arabian Construction Co. SAL	Egypt	STFA Construction Group	Ed. Züblin AG					
Bauer AG	Germany	STRABAG SE	Eiffage					
BESI	Italy	TAISEI Corp.	Engineering for the Petroleum & Process Industries (Enppi)					
Bouygues	France	TechnipFMC	Enka Insaat ve Sanayi AS					
China Communications Construction Group Ltd.	China	Tekfen Construction and Installation Co. Inc.	Eser Contracting					
China Energy Corp. Ltd.	China	Van Oord	FCC SA					
China Railway Construction Corp. Ltd.	China	VINCI	Fluor Corp.					
China State Construction Engineering Corp. Ltd.	China	Yapi Merkezi Insaat ve Sanayi AS	GAMA					
Chiyoda Corp.	Japan		Gilbane Building Co.					
CIMIC Ltd.	Australia		GS Engineering & Construction					
Combined Group Contracting Co. (KSC)	Australia	SAUDI ARABIA	H.A. Construction					
Consolidated Contractors Group Contracting and Trading Co. C.A.T.	UAE	Abeinsa SA	Hanwha Engineering & Construction					
CTCI Corp.	UAE	ACCIONA Infraestructuras	HOCHTIEF Aktiengesellschaft					
Daewoo Engineering & Construction Co. Ltd.	South Korea	ACS, Actividades de Construcción y Servicios SA	Hyundai Engineering & Construction Co. Ltd.					
Danieli & C O.M. SpA	Italy	Aegeon Corp.	Hyundai Engineering Co. Ltd.					
Dogus Insaat Ve Ticaret AS	Turkey	The Arab Contractors Co. Osman Ahmed Osman & Co.	Ic Ictas Insaat Sanayi Ve Ticaret AS					
Ed. Züblin AG	Germany	Arabian Construction Co. SAL	Impresa Pizzarotti & C SpA					
FCC SA	Spain	Bauer AG	JGC Corp.					
Fluor Corp.	USA	Bechtel	Jiangsu Provincial Construction Group Co. Ltd.					
GS Engineering & Construction	USA	Beijing Construction Engineering Group Co. Ltd.	Jiangsu Zhongnan Construction Industry Group Co. Ltd.					
BL Harbert International	USA	BESI	KBR Inc.					
HOCHTIEF Aktiengesellschaft	Germany	XBonatti SpA	Kolin Insaat Turizm Sanayi ve Ticaret AS					
Hyundai Engineering & Construction Co. Ltd.	South Korea	Bouygues	Larsen & Toubro Ltd.					
ICM SpA	UAE	Caddell Construction Co. (DE) LLC	Limak Insaat Sanayi Ve Ticaret AS					
		China Communications Construction Group Ltd.	Maire Tecnimont SpA					
		China Energy Corp. Ltd.	Mapa Insaat ve Ticaret AS					
		China Gansu International Corp. for Economic and Technical Coop'n	CB&I					
		China Geo-Engineering Corp.	Mohammed Abdulmohsin Al-Kharafi for Gen. Trading and Contr. & Ind'l Structures WLL					

Where the 2019 Top 250 International Contractors Worked

Region	Country	Company
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Jan De Nul Group (Sofidra SA)
OHL SA (Obrascon Huarte Lain SA)
Onur Taahhut Tasimacilik Insaat Ticaret Ve Sanayi AS
Orascom Construction Ltd.
Petrofac Ltd.
The Petroleum Projects and Technical Consultations Co. (PETROJET)
POSCO Engineering & Construction
Power Construction Corp. of China
Rizzani de Eccher SpA
Salini Impregilo SpA
Samsung C&T Corp.
Samsung Engineering Co. Ltd.
Shapoorji Pallonji Co. Private Ltd.
Sinopec Engineering (Group) Co. Ltd.
Sinopec Zhongyuan Petroleum Engineering Ltd.
SK E&C
SNC-Lavalin
STRABAG SE
TAV Construction
TechnipFMC
Tecnicas Reunidas
Tekfen Construction and Installation Co. Inc.
Tepe Insaat Sanayi AS
Tutor Perini Corp.
Ustay Yapi Taahhut Ve Ticaret AS
Van Oord
VINCI
WorleyParsons Ltd.
Yapi Merkezi Insaat ve Sanayi AS
Yenigun Construction Inc.
Zhongding International Engineering Co. Ltd.

TURKEY

Abeinsa SA
ACCIONA Infraestructuras
Alarko Contracting Group
Anel Elektrik Proje Taahhut Tic. AS
Ant Yapi Industry & Trade Corp.
Atlas Group
Bayburt Grup AS
Bouygues
China Communications Construction Group Ltd.
China Electric Power Equipment and Technology Co. Ltd.
China Energy Corp. Ltd.

Region	Country	Company
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China National Chemical Engineering Group Corp. Ltd.
China National Machinery Industry Corp.
China Petroleum Engineering Co.
China Tianchen Engineering Corp.
Daelim Industrial Co. Ltd.
Danieli & C O.M. SpA
Dogus Insaat Ve Ticaret AS
Eiffage
Enka Insaat ve Sanayi AS
Eser Contracting
Fluor Corp.
GAMA
Gap Insaat Yatirim Ve Dis Ticaret AS
Gilbane Building Co.
GS Engineering & Construction
Gulermak
Gurbag Group
BL Harbert International
Harbin Electric International Co. Ltd.
Hazama Ando Corp.
HOCHTIEF Aktiengesellschaft
Hyundai Engineering & Construction Co. Ltd.
Kayi Insaat Sanayi Ve Ticaret AS
Kuzu Group
Makyol Insaat Sanayi Turizm ve Ticaret AS
Mapa Insaat ve Ticaret AS
Norinco International Cooperation Ltd.
Jan De Nul Group (Sofidra SA)
Nurol Construction and Trading Co.
OHL SA (Obrascon Huarte Lain SA)
Petrofac Ltd.
Power Construction Corp. of China
Renaissance Construction
Salini Impregilo SpA
Samsung C&T Corp.
Shimizu Corp.
SICIM SpA
Sinosteel Equipment & Engineering Co. Ltd.
SK E&C
STFA Construction Group
STRABAG SE
Summa Turizm Yatirimciliği AS
TACA Construction Inc.
TAISEI Corp.
TAV Construction
TBEA Co. Ltd.
Tecnicas Reunidas

Region	Country	Company
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Ustay Yapi Taahhut Ve Ticaret AS
VINCI
Yapi Merkezi Insaat ve Sanayi AS
Yenigun Construction Inc.
Zafer Taahhut Insaat Ve Ticaret AS

U.A.E.
AE Arma-Elekctropanc Electromech. Industry Eng'g Contr. & Tade Inc.
Beijing Construction Engineering Group Co. Ltd.
China Communications Construction Group Ltd.
China Energy Corp. Ltd.
China General Technology (Group) Holding Co. Ltd.
China Jiangsu Int'l Economic Technical Coop'n Group Ltd.
China National Aero-Technology International Engineering Corp.
China National Machinery Industry Corp.
China Petroleum Engineering Co.
China Railway Construction Corp. Ltd.
China State Construction Engineering Corp. Ltd.
Harbin Electric International Co. Ltd.
Petrofac Ltd.
Power Construction Corp. of China
Salini Impregilo SpA
Shenyang Yuanda Aluminum Industry Eng'g Co. Ltd.
STRABAG SE
Zhongding International Engineering Co. Ltd.

YEMEN, NORTH

China Communications Construction Group Ltd.

F. ASIA/AUSTRALIA

AUSTRALIA

ACCIONA Infraestructuras
ACS, Actividades de Construcción y Servicios SA
AECOM
Aegion Corp.
Bauer AG
Bechtel
Beijing Construction Engineering Group Co. Ltd.

Where the 2019 Top 250 International Contractors Worked

Region	Country	Company	Region	Country	Company	Region	Country	Company
BESI		Afcons Infrastructure Ltd.	BRUNEI					
Black & Veatch		Bauer AG	Aegion Corp.					
Bouygues		Beijing Construction Engineering Group Co. Ltd.	China Communications					
China Communications Construction Group Ltd.		Beijing Urban Construction Group Co. Ltd.	Construction Group Ltd.					
China Petroleum Engineering Co.		China Communications	China Energy Corp. Ltd.					
China Shandong Int'l Economic & Technical Coop'n Group Ltd.		China Communications Construction Group Ltd.	China National Chemical Engineering Group Corp. Ltd.					
China State Construction Engineering Corp. Ltd.		China Energy Corp. Ltd.	China Petroleum Engineering Co.					
Chiyoda Corp.		China General Technology (Group) Holding Co. Ltd.	China State Construction Engineering Corp. Ltd.					
CIMIC Ltd.		China Geo-Engineering Corp.	Daelim Industrial Co. Ltd.					
Consolidated Contractors Group		China National Chemical Engineering Group Corp. Ltd.	Shanghai Construction Group					
Danieli & C O.M. SpA		China National Complete Plant Import & Export Group Corp. Ltd.	Shanxi Construction Investment Group Co. Ltd.					
Dongfang Electric Corp.		China National Machinery Industry Corp.	Sinopec Engineering (Group) Co. Ltd.					
Ed. Züblin AG		China Petroleum Engineering Co.						
Eiffage		China Railway Construction Corp. Ltd.						
Ferrovial		China Triumph International Engineering Co. Ltd.						
Fluor Corp.		China Wu Yi Co. Ltd.						
Ghella SpA		Chongqing International Construction Corp.						
GS Engineering & Construction		Dongfang Electric Corp.						
HOCHTIEF Aktiengesellschaft		Enka Insaat ve Sanayi AS						
Impresa Pizzarotti & C SpA		GS Engineering & Construction						
Italian-Thai Development PCL		Harbin Electric International Co. Ltd.						
JGC Corp.		Hyundai Engineering & Construction Co. Ltd.						
Jiangsu Zhongnan Construction Industry Group Co. Ltd.		Hyundai Engineering Co. Ltd.						
Kajima Corp.		Ircon International Ltd.						
KBR Inc.		Italian-Thai Development PCL						
Lendlease Corp. Ltd.		Jiangsu Provincial Construction Group Co. Ltd.						
CB&I		Larsen & Toubro Ltd.						
Mytilineos SA		Norinco International Cooperation Ltd.						
Jan De Nul Group (Sofidra SA)		Jan De Nul Group (Sofidra SA)						
Obayashi Corp.		Obayashi Corp.						
OHL SA (Obrascon Huarte Lain SA)		Penta-Ocean Construction Co. Ltd.						
POSCO Engineering & Construction		POSCO Engineering & Construction						
Rizzani de Eccher SpA		Power Construction Corp. of China						
Royal BAM Group NV		Shimizu Corp.						
Sacyr		SNC-Lavalin						
Salini Impregilo SpA		Sumitomo Mitsui Construction Co. Ltd.						
Samsung C&T Corp.		TBEA Co. Ltd.						
Shanxi Construction Investment Group Co. Ltd.		Tecnicas Reunidas						
Shenyang Yuanda Aluminum Industry Eng'g Co. Ltd.		VINCI						
Sinosteel Equipment & Engineering Co. Ltd.		Weihai Int'l Eco. & Tech. Coop. Co. Ltd.						
SNC-Lavalin								
STRABAG SE								
Sumitomo Mitsui Construction Co. Ltd.								
TechnipFMC								
Van Oord								
VINCI								
BANGLADESH								

Where the 2019 Top 250 International Contractors Worked

Region	Country	Company	Region	Country	Company	Region	Country	Company
Sumitomo Mitsui Construction Co. Ltd.		Anhui Construction Engineering Group Co. Ltd.				Bouygues		
TAISEI Corp.		Beijing Construction Engineering Group Co. Ltd.				Caddell Construction Co. (DE) LLC		
Takenaka Corp.		Bouygues				China Communications Construction Group Ltd.		
Van Oord		China Communications Construction Group Ltd.				China Energy Corp. Ltd.		
Yunnan Construction and Investment Holding Group Co. Ltd.		China Energy Corp. Ltd.				China National Machinery Industry Corp.		
Zhongmei Engineering Group Ltd.		China Petroleum Engineering Co.				China Nonferrous Metal Ind.'s Foreign Eng'g & Constr. Co. Ltd.		
CHINA (P.R.C.)		China Railway Construction Corp. Ltd.				China Petroleum Engineering Co.		
Abeinsa SA		China State Construction Engineering Corp. Ltd.				China Railway Construction Corp. Ltd.		
Beijing Construction Engineering Group Co. Ltd.		CIMIC Ltd.				China State Construction Engineering Corp. Ltd.		
Beijing Urban Construction Group Co. Ltd.		HOCHTIEF Aktiengesellschaft				China Wu Yi Co. Ltd.		
Bouygues		Shanghai Construction Group				Chongqing International Construction Corp.		
China Communications Construction Group Ltd.		VINCI				CIMIC Ltd.		
China Petroleum Engineering Co.		DIEGO GARCIA				CTCI Corp.		
China Railway Construction Corp. Ltd.		Gilbane Building Co.				Daewoo Engineering & Construction Co. Ltd.		
China Tianchen Engineering Corp.		Parsons				Danieli & C O.M. SpA		
China Triumph International Engineering Co. Ltd.		Tutor Perini Corp.				Dogus Insaat Ve Ticaret AS		
CTCI Corp.		HONG KONG				Dongfang Electric Corp.		
Danieli & C O.M. SpA		Beijing Construction Engineering Group Co. Ltd.				Ed. Züblin AG		
Ed. Züblin AG		China Communications Construction Group Ltd.				Enka Insaat ve Sanayi AS		
Eiffage		China Geo-Engineering Corp.				Fluor Corp.		
Enka Insaat ve Sanayi AS		China International Water & Electric Corp. (CWE)				Grupo Empresarial San Jose SA		
Fluor Corp.		China National Chemical Engineering Group Corp. Ltd.				GS Engineering & Construction		
GS Engineering & Construction		China National Machinery Industry Corp.				Gulermak		
Haskell		China Petroleum Engineering Co.				BL Harbert International		
Hyundai Engineering & Construction Co. Ltd.		China Railway Construction Corp. Ltd.				Harbin Electric International Co.		
Hyundai Engineering Co. Ltd.		China State Construction Engineering Corp. Ltd.				HOCHTIEF Aktiengesellschaft		
JGC Corp.		Dongfang Electric Corp.				Hyundai Engineering & Construction Co. Ltd.		
Kajima Corp.		Power Construction Corp. of China				Hyundai Engineering Co. Ltd.		
Lendlease Corp. Ltd.		Sinosteel Equipment & Engineering Co. Ltd.				Italian-Thai Development PCL		
Lotte Engineering & Construction Co. Ltd.		Zhejiang Construction Investment Group Co. Ltd.				JGC Corp.		
Jan De Nul Group (Sofidra SA)		INDIA				Jiangsu Nantong Sanjian Construction Group Co. Ltd.		
POSCO Engineering & Construction		Abeinsa SA				Kajima Corp.		
Power Construction Corp. of China		ACS, Actividades de Construcción y Servicios SA				Kinden Corp.		
Samsung C&T Corp.		AECOM				Larsen & Toubro Ltd.		
Samsung Engineering Co. Ltd.		Aegion Corp.				Maire Tecnimont SpA		
Shimizu Corp.		Afcons Infrastructure Ltd.				CB&I		
SK E&C		Arabian Construction Co. SAL				Jan De Nul Group (Sofidra SA)		
SNC-Lavalin		Bauer AG				Petrofac Ltd.		
STRABAG SE		Bechtel				POSCO Engineering & Construction		
Takenaka Corp.						Power Construction Corp. of China		
TechnipFMC						Rizzani de Eccher SpA		
VINCI						Samsung C&T Corp.		
MACAU						Shapoorji Pallonji Co. Private Ltd.		
						Shimizu Corp.		

Where the 2019 Top 250 International Contractors Worked

Region	Country	Company	Region	Country	Company	Region	Country	Company
Sinosteel Equipment & Engineering Co. Ltd.		Hyundai Engineering Co. Ltd.	JGC Corp.		China Shandong Int'l Economic & Technical Coop'n Group Ltd.			
SNC-Lavalin		Jiangxi Water and Hydropower Construction Co. Ltd.	Kajima Corp.		Danieli & C O.M. SpA			
Ssangyong Engineering & Construction Co. Ltd.		KBR Inc.	STRABAG SE		Ed. Züblin AG			
STRABAG SE		Kinden Corp.	Sumitomo Mitsui Construction Co. Ltd.		Enka Insaat ve Sanayi AS			
Sumitomo Mitsui Construction Co. Ltd.		Larsen & Toubro Ltd.	TAISEI Corp.		Gilbane Building Co.			
TAISEI Corp.		Lotte Engineering & Construction Co. Ltd.	Takenaka Corp.		Hazama Ando Corp.			
Takenaka Corp.		Nantong Construction Group Co. Ltd.	TBEA Co. Ltd.		Kajima Corp.			
TBEA Co. Ltd.		Jan De Nul Group (Sofidra SA)	TechnipFMC		Lendlease Corp. Ltd.			
TechnipFMC		Obayashi Corp.	Van Oord		Lotte Engineering & Construction Co. Ltd.			
Van Oord		Penta-Ocean Construction Co. Ltd.	VINCI		Obayashi Corp.			
VINCI		POSCO Engineering & Construction			Parsons			
		Power Construction Corp. of China			Shenyang Yuanda Aluminum Industry Eng'g Co. Ltd.			
INDONESIA		Royal BAM Group NV			Shimizu Corp.			
ACS, Actividades de Construcción y Servicios SA		Samsung C&T Corp.			STRABAG SE			
Aegion Corp.		Shanghai Construction Group			Sumitomo Mitsui Construction Co. Ltd.			
Bauer AG		Shenyang Yuanda Aluminum Industry Eng'g Co. Ltd.			VINCI			
Beijing Urban Construction Group Co. Ltd.		Shimizu Corp.						
Black & Veatch		Sinosteel Equipment & Engineering Co. Ltd.			KAZAKHSTAN			
Bouygues		Ssangyong Engineering & Construction Co. Ltd.			Alarko Contracting Group			
China Communications Construction Group Ltd.		Sumitomo Mitsui Construction Co. Ltd.			Bechtel			
China Energy Corp. Ltd.		TAISEI Corp.			Beijing Urban Construction Group Co. Ltd.			
China Gansu International Corp. for Economic and Technical Coop'n		Takenaka Corp.			Bonatti SpA			
China General Technology (Group) Holding Co. Ltd.		TBEA Co. Ltd.			Cengiz Construction Industry & Trade Co. Inc.			
China National Chemical Engineering Group Corp. Ltd.		TechnipFMC			China Communications Construction Group Ltd.			
China National Machinery Industry Corp.		Van Oord			China Energy Corp. Ltd.			
China Petroleum Engineering Co.		VINCI			China National Chemical Engineering Group Corp. Ltd.			
China Railway Construction Corp. Ltd.		Yunnan Construction and Investment Holding Group Co. Ltd.			China National Machinery Industry Corp.			
China Railway Group Ltd.		Zhongding International Engineering Co. Ltd.			China Nonferrous Metal Ind.'s Foreign Eng'g & Constr. Co. Ltd.			
China State Construction Engineering Corp. Ltd.					China Petroleum Engineering Co.			
China Triumph International Engineering Co. Ltd.					China Railway Construction Corp. Ltd.			
China Wu Yi Co. Ltd.					China Railway Group Ltd.			
CIMIC Ltd.					China Tianchen Engineering Corp.			
Daelim Industrial Co. Ltd.					China Triumph International Engineering Co. Ltd.			
Dongfang Electric Corp.					CITIC Construction Co. Ltd.			
DRA Group Holdings					Consolidated Contractors Group			
Fluor Corp.					Danieli & C O.M. SpA			
GS Engineering & Construction					Dogus Insaat Ve Ticaret AS			
BL Harbert International					Eiffage			
Harbin Electric International Co. Ltd.					Enka Insaat ve Sanayi AS			
Hazama Ando Corp.					Fluor Corp.			
HOCHTIEF Aktiengesellschaft					GAMA			
Hyundai Engineering & Construction Co. Ltd.					HOCHTIEF Aktiengesellschaft			

Where the 2019 Top 250 International Contractors Worked

Region	Country	Company	Region	Country	Company	Region	Country	Company
Makayol Insaat Sanayi Turizm ve Ticaret AS		Parsons				China State Construction Engineering Corp. Ltd.		
Mytilineos SA		Pernix Group Inc.				China Wu Yi Co. Ltd.		
Norinco International Cooperation Ltd.		POSCO Engineering & Construction				CIMIC Ltd.		
Jan De Nul Group (Sofidra SA)		Samsung C&T Corp.				CTCI Corp.		
POSCO Engineering & Construction		Samsung Engineering Co. Ltd.				Daelim Industrial Co. Ltd.		
Power Construction Corp. of China		Sener Ingenieria y Sistemas SA				Daewoo Engineering & Construction Co. Ltd.		
Renaissance Construction		SK E&C				Danieli & C O.M. SpA		
Salini Impregilo SpA		SNC-Lavalin				Ed. Züblin AG		
Samsung C&T Corp.		Ssangyong Engineering & Construction Co. Ltd.				Enka Insaat ve Sanayi AS		
Shanghai Construction Group		VINCI				Fluor Corp.		
Shanxi Construction Investment Group Co. Ltd.		China Communications Construction Group Ltd.				GS Engineering & Construction		
SICIM SpA						Haskell		
Sinopec Engineering (Group) Co. Ltd.						Hazama Ando Corp.		
Sinopec Zhongyuan Petroleum Engineering Ltd.						HOCHTIEF Aktiengesellschaft		
STRABAG SE						Hyundai Engineering & Construction Co. Ltd.		
TBEA Co. Ltd.						Hyundai Engineering Co. Ltd.		
Tekfen Construction and Installation Co. Inc.						Ircon International Ltd.		
Van Oord						JGC Corp.		
VINCI						Jiangsu Provincial Construction Group Co. Ltd.		
XPCC Construction & Engineering (Group) Co. Ltd.						Kajima Corp.		
KOREA, SOUTH						KBR Inc.		
AECOM						Kinden Corp.		
Anhui Construction Engineering Group Co. Ltd.						Larsen & Toubro Ltd.		
APTIM						Lendlease Corp. Ltd.		
Bouygues						Lotte Engineering & Construction Co. Ltd.		
China Communications Construction Group Ltd.						Penta-Ocean Construction Co. Ltd.		
China National Machinery Industry Corp.						Petrofac Ltd.		
China Petroleum Engineering Co.						POSCO Engineering & Construction		
China State Construction Engineering Corp. Ltd.						Power Construction Corp. of China		
Daelim Industrial Co. Ltd.						Salini Impregilo SpA		
Daewoo Engineering & Construction Co. Ltd.						Samsung C&T Corp.		
Danieli & C O.M. SpA						Samsung Engineering Co. Ltd.		
Enka Insaat ve Sanayi AS						Shanghai Construction Group		
Gilbane Building Co.						Shanxi Construction Investment Group Co. Ltd.		
GS Engineering & Construction						Shenyang Yuanda Aluminum Industry Eng'g Co. Ltd.		
Hanwha Engineering & Construction						Shimizu Corp.		
BL Harbert International						Sinopec Engineering (Group) Co. Ltd.		
Hyundai Engineering & Construction Co. Ltd.						Sinosteel Equipment & Engineering Co. Ltd.		
Hyundai Engineering Co. Ltd.						Ssangyong Engineering & Construction Co. Ltd.		
Lotte Engineering & Construction Co. Ltd.						STRABAG SE		

Where the 2019 Top 250 International Contractors Worked

Region Country Company

Tecnicas Reunidas
Van Oord
VINCI
Yanjian Group Co. Ltd.
Yunnan Construction and Investment Holding Group Co. Ltd.
Zhejiang Communications Construction Group Co. Ltd.
Zhejiang Construction Investment Group Co. Ltd.
Zhongding International Engineering Co. Ltd.

NEPAL

Abeinsa SA
China Energy Corp. Ltd.
China International Water & Electric Corp. (CWE)
China Railway Construction Corp. Ltd.
China Railway Group Ltd.
China State Construction Engineering Corp. Ltd.
Chongqing International Construction Corp.
Daelim Industrial Co. Ltd.
Hazama Ando Corp.
Ircon International Ltd.
Power Construction Corp. of China
Shanghai Construction Group
TBEA Co. Ltd.
Zhongding International Engineering Co. Ltd.

NEW ZEALAND

ACCIONA Infraestructuras
ACS, Actividades de Construcción y Servicios SA
Aegion Corp.
Beijing Urban Construction Group Co. Ltd.
China State Construction Engineering Corp. Ltd.
CIMIC Ltd.
Fluor Corp.
HOCHTIEF Aktiengesellschaft
Kajima Corp.
Obayashi Corp.
SNC-Lavalin
Takenaka Corp.
VINCI
WorleyParsons Ltd.
Yapi Merkezi Insaat ve Sanayi AS

Region Country Company

Anhui Foreign Economic Construction (Group) Co. Ltd.
China Communications Construction Group Ltd.
China Petroleum Engineering Co.
Gilbane Building Co.
Jiangsu Provincial Construction Group Co. Ltd.
Kinden Corp.
Parsons
Pernix Group Inc.
Shanghai Construction Group
TAISEI Corp.
Yanjian Group Co. Ltd.

PAPUA N.GUINEA

China Communications Construction Group Ltd.
China Energy Corp. Ltd.
China Jiangsu Int'l Economic Technical Coop'n Group Ltd.
China Jiangxi Int'l Economic and Technical Coop'n Co. Ltd.
China Petroleum Engineering Co.
China Railway Construction Corp. Ltd.
China Railway Group Ltd.
China State Construction Engineering Corp. Ltd.
China Wu Yi Co. Ltd.
Dongfang Electric Corp.

PHILIPPINES

ACCIONA Infraestructuras
ACS, Actividades de Construcción y Servicios SA
AECOM
Bauer AG
Black & Veatch
Bouygues
China Communications Construction Group Ltd.
China Energy Corp. Ltd.
China Geo-Engineering Corp.
China International Water & Electric Corp. (CWE)
China National Chemical Engineering Group Corp. Ltd.
China National Complete Plant Import & Export Group Corp. Ltd.
China National Machinery Industry Corp.
China Petroleum Engineering Co.
China Railway Construction Corp. Ltd.
China State Construction Engineering Corp. Ltd.

PACIFIC ISLANDS

Region Country Company

China Wu Yi Co. Ltd.
CIMIC Ltd.
CTCI Corp.
Daelim Industrial Co. Ltd.
Eiffage
Fluor Corp.
GS Engineering & Construction
HOCHTIEF Aktiengesellschaft
Hunan Road & Bridge Construction Group Co. Ltd.
Hyundai Engineering & Construction Co. Ltd.
Hyundai Engineering Co. Ltd.
JGC Corp.
Kajima Corp.
Kinden Corp.
Maire Tecnimont SpA
Norinco International Cooperation Ltd.
Jan De Nul Group (Sofidra SA)
OHL SA (Obrascon Huarte Lain SA)
POSCO Engineering & Construction
Power Construction Corp. of China
Samsung C&T Corp.
Shanghai Construction Group
Shimizu Corp.
Sumitomo Mitsui Construction Co. Ltd.
TAISEI Corp.
TBEA Co. Ltd.
Tutor Perini Corp.
VINCI

SINGAPORE

ACS, Actividades de Construcción y Servicios SA
Aegion Corp.
Beijing Construction Engineering Group Co. Ltd.
Bouygues
China Communications Construction Group Ltd.
China Energy Corp. Ltd.
China Jiangsu Int'l Economic Technical Coop'n Group Ltd.
China National Chemical Engineering Group Corp. Ltd.
China National Complete Plant Import & Export Group Corp. Ltd.
China Petroleum Engineering Co.
China Railway Construction Corp. Ltd.
China Railway Group Ltd.

Where the 2019 Top 250 International Contractors Worked

Region	Country	Company	Region	Country	Company	Region	Country	Company
China State Construction		Engineering Corp. Ltd.	China National Chemical		Engineering Group Corp. Ltd.	Yanjian Group Co. Ltd.		
CIMIC Ltd.		CTCI Corp.	China National Machinery		Industry Corp.	THAILAND		
Daelim Industrial Co. Ltd.		Daewoo Engineering &	China Petroleum Engineering Co.		China Railway Construction Corp.	ACS, Actividades de Construcción		
Ed. Züblin AG		Construction Co. Ltd.		Ltd.	China Railway Group Ltd.	y Servicios SA		
Fluor Corp.			China State Construction		China Railway Group Ltd.	AECOM		
GS Engineering & Construction		Engineering Corp. Ltd.	China State Construction		China Railway Group Ltd.	Bauer AG		
HOCHTIEF Aktiengesellschaft			Engineering Corp. Ltd.		China Railway Group Ltd.	Bechtel		
Hyundai Engineering &		Construction Co. Ltd.	Dongfang Electric Corp.		China Railway Group Ltd.	Beijing Construction Engineering		
Construction Co. Ltd.			Enka Insaat ve Sanayi AS		China Railway Group Ltd.	Group Co. Ltd.		
Hyundai Engineering Co. Ltd.			Hazama Ando Corp.		China Railway Group Ltd.	Beijing Urban Construction Group		
JGC Corp.			Hunan Road & Bridge		China Railway Group Ltd.	Co. Ltd.		
Jiangsu Nantong Sanjian		Construction Group Co. Ltd.	Construction Group Co. Ltd.		China Railway Group Ltd.	Black & Veatch		
Kajima Corp.			Hyundai Engineering &		China Railway Group Ltd.	Bouygues		
Kinden Corp.			Construction Co. Ltd.		China Communications	China Communications		
Larsen & Toubro Ltd.			Hyundai Engineering Co. Ltd.		Construction Group Ltd.	Construction Group Ltd.		
Lendlease Corp. Ltd.			Ircon International Ltd.		China Energy Corp. Ltd.	China Energy Corp. Ltd.		
Obayashi Corp.			Kinden Corp.		China National Chemical	China National Chemical		
Penta-Ocean Construction Co. Ltd.			Larsen & Toubro Ltd.		Engineering Group Corp. Ltd.	Engineering Group Corp. Ltd.		
Power Construction Corp. of		China	Power Construction Corp. of		China National Machinery	China National Machinery		
China			China		Industry Corp.	Industry Corp.		
Royal BAM Group NV			Shanxi Construction Investment		China Petroleum Engineering Co.	China Petroleum Engineering Co.		
Samsung C&T Corp.			Group Co. Ltd.		China Railway Construction Corp.	China Railway Construction Corp.		
Shenyang Yuanda Aluminum		Industry Eng'g Co. Ltd.			Ltd.			
Industry Eng'g Co. Ltd.			Shenyang Yuanda Aluminum		China State Construction	China State Construction		
Shimizu Corp.			Industry Eng'g Co. Ltd.		Engineering Corp. Ltd.	Engineering Corp. Ltd.		
SK E&C			Sumitomo Mitsui Construction Co.		China Wu Yi Co. Ltd.	China Wu Yi Co. Ltd.		
Ssangyong Engineering &		Ltd.	Ltd.		CITIC Construction Co. Ltd.	CITIC Construction Co. Ltd.		
Construction Co. Ltd.			Yanjian Group Co. Ltd.		CTCI Corp.	CTCI Corp.		
STRABAG SE			Yunnan Construction and		Danieli & C O.M. SpA	Danieli & C O.M. SpA		
Sumitomo Mitsui Construction Co.			Investment Holding Group Co.		Dongfang Electric Corp.	Dongfang Electric Corp.		
Ltd.			Ltd.		Fluor Corp.	Fluor Corp.		
TAISEI Corp.					GS Engineering & Construction	GS Engineering & Construction		
Takenaka Corp.					Hazama Ando Corp.	Hazama Ando Corp.		
Van Oord					HOCHTIEF Aktiengesellschaft	HOCHTIEF Aktiengesellschaft		
VINCI					Hyundai Engineering &	Hyundai Engineering &		
Zhejiang Construction Investment		Group Co. Ltd.			Construction Co. Ltd.	Construction Co. Ltd.		
SRI LANKA					Hyundai Engineering Co. Ltd.	Hyundai Engineering Co. Ltd.		
BESI					JGC Corp.	JGC Corp.		
Caddell Construction Co. (DE)					Jiangsu Provincial Construction	Jiangsu Provincial Construction		
LLC					Group Co. Ltd.	Group Co. Ltd.		
CGCOC Group Co. Ltd.					Jiangxi Water and Hydropower	Jiangxi Water and Hydropower		
China Communications					Construction Co. Ltd.	Construction Co. Ltd.		
Construction Group Ltd.					Kajima Corp.	Kajima Corp.		
China Energy Corp. Ltd.					Kinden Corp.	Kinden Corp.		
China General Technology					Larsen & Toubro Ltd.	Larsen & Toubro Ltd.		
(Group) Holding Co. Ltd.					Obayashi Corp.	Obayashi Corp.		
China Geo-Engineering Corp.					Penta-Ocean Construction Co. Ltd.	Penta-Ocean Construction Co. Ltd.		
China National Aero-Technology					Petrofac Ltd.	Petrofac Ltd.		
International Engineering					POSCO Engineering &	POSCO Engineering &		
Corp.					Construction	Construction		
					Power Construction Corp. of	Power Construction Corp. of		
					China	China		
					Salini Impregilo SpA	Salini Impregilo SpA		
					TBEA Co. Ltd.	TBEA Co. Ltd.		
					XPCC Construction & Engineering	XPCC Construction & Engineering		
					(Group) Co. Ltd.	(Group) Co. Ltd.		

Where the 2019 Top 250 International Contractors Worked

Region	Country	Company	Region	Country	Company	Region	Country	Company
SK E&C		TBEA Co. Ltd.				Power Construction Corp. of China		
STRABAG SE		<i>Yapi Merkezi Insaat ve Sanayi AS</i>				Rizzani de Eccher SpA		
<i>Sumitomo Mitsui Construction Co. Ltd.</i>						Samsung C&T Corp.		
TAISEI Corp.						Samsung Engineering Co. Ltd.		
Takenaka Corp.						Shanghai Construction Group		
TBEA Co. Ltd.						Shenyang Yuanda Aluminum Industry Eng'g Co. Ltd.		
TechnipFMC						Shimizu Corp.		
VINCI						SK E&C		
Zhongding International Engineering Co. Ltd.						SNC-Lavalin		
						Ssangyong Engineering & Construction Co. Ltd.		
TURKMENISTAN						STRABAG SE		
Bouygues						Sumitomo Mitsui Construction Co. Ltd.		
Caddell Construction Co. (DE) LLC						TAISEI Corp.		
Calik Enerji San. Ve Tic. AS						Takenaka Corp.		
China Petroleum Engineering Co.						TBEA Co. Ltd.		
Enka Insaat ve Sanayi AS						TechnipFMC		
Eser Contracting						Van Oord		
Gap Insaat Yatirim Ve Dis Ticaret AS						VINCI		
Hyundai Engineering & Construction Co. Ltd.						Yanjian Group Co. Ltd.		
Hyundai Engineering Co. Ltd.						Yunnan Construction and Investment Holding Group Co. Ltd.		
ILK Construction								
Nata Construction Tourism Trade and Industry Co.						LAOS		
POSCO Engineering & Construction						Beijing Uni-Construction Group Co. Ltd.		
Renaissance Construction						China Communications Construction Group Ltd.		
STFA Construction Group						China Dalian Int'l Economic & Technical Coop'n Group Co. Ltd.		
Tepe Insaat Sanayi AS						China Electric Power Equipment and Technology Co. Ltd.		
						China Energy Corp. Ltd.		
UZBEKISTAN						China International Water & Electric Corp. (CWE)		
AECOM						China National Chemical Engineering Group Corp. Ltd.		
Calik Enerji San. Ve Tic. AS						China National Complete Plant Import & Export Group Corp. Ltd.		
China National Chemical Engineering Group Corp. Ltd.						China National Machinery Industry Corp.		
China Petroleum Engineering Co.						China Petroleum Engineering Co.		
China Railway Construction Corp. Ltd.						China Railway Construction Corp. Ltd.		
China Railway Group Ltd.						China Railway Group Ltd.		
Danieli & C O.M. SpA						China State Construction Engineering Corp. Ltd.		
Dongfang Electric Corp.						Hazama Ando Corp.		
Enka Insaat ve Sanayi AS						HOCHTIEF Aktiengesellschaft		
GS Engineering & Construction						Hyundai Engineering & Construction Co. Ltd.		
Harbin Electric International Co. Ltd.						Hyundai Engineering Co. Ltd.		
Hyundai Engineering & Construction Co. Ltd.						Italian-Thai Development PCL		
Hyundai Engineering Co. Ltd.						JGC Corp.		
ILK Construction						Jiangsu Provincial Construction Group Co. Ltd.		
POSCO Engineering & Construction						Kajima Corp.		
Shanxi Construction Investment Group Co. Ltd.						Kinden Corp.		
Shimizu Corp.						Larsen & Toubro Ltd.		
						Lotte Engineering & Construction Co. Ltd.		
						Jan De Nul Group (Sofidra SA)		
						Obayashi Corp.		
						OHL SA (Obrascon Huarte Lain SA)		
						Penta-Ocean Construction Co. Ltd.		
						POSCO Engineering & Construction		

Where the 2019 Top 250 International Contractors Worked

Where the 2019 Top 250 International Contractors Worked

Where the 2019 Top 250 International Contractors Worked

Region	Country	Company	Region	Country	Company	Region	Country	Company
	Zhejiang Communications Construction Group Co. Ltd.		Nurol Construction and Trading Co.			China Shandong Int'l Economic & Technical Coop'n Group Ltd.		
	Zhongmei Engineering Group Ltd.		POSCO Engineering & Construction			Chongqing International Construction Corp.		
LIBYA	The Arab Contractors Co. Osman Ahmed Osman & Co.		Power Construction Corp. of China			Gurbag Group		
	Bechtel		Samsung C&T Corp.			Harbin Electric International Co. Ltd.		
	Bonatti SpA		Sener Ingenieria y Sistemas SA			Nantong Construction Group Co. Ltd.		
	Calik Enerji San. Ve Tic. AS		SNC-Lavalin			Power Construction Corp. of China		
	China Communications Construction Group Ltd.		STFA Construction Group			Shandong Dejian Group Co. Ltd.		
	China Railway Construction Corp. Ltd.		VINCI			Shanghai Urban Construction (Group) Corp.		
	Daewoo Engineering & Construction Co. Ltd.		Yapi Merkezi Insaat ve Sanayi AS					
	Enka Insaat ve Sanayi AS							
	GAMA							
	H.A. Construction							
	Hyundai Engineering & Construction Co. Ltd.							
	Hyundai Engineering Co. Ltd.							
	ICM SpA							
	Impresa Pizzarotti & C SpA							
	Mytilineos SA							
	Renaissance Construction							
	STFA Construction Group							
	Ustay Yapi Taahhut Ve Ticaret AS							
	Van Oord							
	VINCI							
MOROCCO	Abeinsa SA							
	ACCIONA Infraestructuras							
	The Arab Contractors Co. Osman Ahmed Osman & Co.							
	BESI							
	Bouygues							
	China Communications Construction Group Ltd.							
	China Energy Corp. Ltd.							
	China National Machinery Industry Corp.							
	China Railway Construction Corp. Ltd.							
	China Railway Group Ltd.							
	Consolidated Contractors Group							
	Daewoo Engineering & Construction Co. Ltd.							
	Eiffage							
	Impresa Pizzarotti & C SpA							
	Jiangsu Nantong Sanjian Construction Group Co. Ltd.							
	Larsen & Toubro Ltd.							
	Makyol Insaat Sanayi Turizm ve Ticaret AS							
	Jan De Nul Group (Sofidra SA)							
NIGER	CGCOC Group Co. Ltd.							
	China Communications Construction Group Ltd.							
	China Energy Corp. Ltd.							
	China National Machinery Industry Corp.							
	China Railway Construction Corp. Ltd.							
	China Railway Group Ltd.							
	China Shandong Int'l Economic & Technical Coop'n Group Ltd.							
	BL Harbert International							
	Jiangsu Zhongan Construction Industry Group Co. Ltd.							
	Power Construction Corp. of China							
	Summa Turizm Yatirimciliği AS							
	VINCI							
	XPCC Construction & Engineering (Group) Co. Ltd.							
SOMALIA	China Railway Construction Corp. Ltd.							
	KBR Inc.							
SUDAN	The Arab Contractors Co. Osman Ahmed Osman & Co.							
	Beijing Urban Construction Group Co. Ltd.							
	China Communications Construction Group Ltd.							
	China Energy Corp. Ltd.							
	China Geo-Engineering Corp.							
	China International Water & Electric Corp. (CWE)							
	China Jiangsu Int'l Economic Technical Coop'n Group Ltd.							
	China Petroleum Engineering Co.							
	China Railway Construction Corp. Ltd.							
	China Railway Group Ltd.							

Where the 2019 Top 250 International Contractors Worked

Region	Country	Company	Region	Country	Company	Region	Country	Company
H. CENTRAL AND SOUTHERN AFRICA								
ANGOLA			BENIN			BURUNDI		
ACS, Actividades de Construcción y Servicios SA			The Arab Contractors Co. Osman Ahmed Osman & Co.			China Dalian Int'l Economic & Technical Coop'n Group Co. Ltd.		
Anhui Construction Engineering Group Co. Ltd.			Beijing Urban Construction Group Co. Ltd.			China Geo-Engineering Corp.		
Bauer AG			Bouygues			China Henan International Cooperation Group Co. Ltd.		
Bechtel			China Geo-Engineering Corp.			China International Water & Electric Corp. (CWE)		
Beijing Construction Engineering Group Co. Ltd.			China Jiangsu Int'l Economic Technical Coop'n Group Ltd.			China Railway Construction Corp. Ltd.		
Beijing Urban Construction Group Co. Ltd.			China Railway Group Ltd.			Enka Insaat ve Sanayi AS		
CGCOC Group Co. Ltd.			Eiffage			Power Construction Corp. of China		
China Bengbu International Technology & Economic Cooperation Ltd. CBITEC			BL Harbert International			VINCI		
China Communications Construction Group Ltd.			Hunan Road & Bridge					
China Energy Corp. Ltd.			Construction Group Co. Ltd.			CAMEROON		
China Gansu International Corp. for Economic and Technical Coop'n			Jan De Nul Group (Sofidra SA)			Anhui Construction Engineering Group Co. Ltd.		
China Jiangsu Int'l Economic Technical Coop'n Group Ltd.			Power Construction Corp. of China			The Arab Contractors Co. Osman Ahmed Osman & Co.		
China National Aero-Technology International Engineering Corp.			Summa Turizm Yatirimciligi AS			Arabian Construction Co. SAL		
China National Chemical Engineering Group Corp. Ltd.			VINCI			BESI		
China National Machinery Industry Corp.			Yunnan Construction and Investment Holding Group Co. Ltd.			Bouygues		
China Petroleum Engineering Co.						CGCOC Group Co. Ltd.		
China Railway Construction Corp. Ltd.			BOTSWANA			China Communications Construction Group Ltd.		
China Railway Group Ltd.			ACS, Actividades de Construcción y Servicios SA			China Geo-Engineering Corp.		
China Wu Yi Co. Ltd.			The Arab Contractors Co. Osman Ahmed Osman & Co.			China International Water & Electric Corp. (CWE)		
CITIC Construction Co. Ltd.			China Energy Corp. Ltd.			China National Machinery Industry Corp.		
Ed. Züblin AG			China Jiangsu Int'l Economic Technical Coop'n Group Ltd.			China Railway Construction Corp. Ltd.		
Eiffage			China Jiangxi Int'l Economic and Technical Coop'n Co. Ltd.			Eser Contracting		
Electra Ltd.			China Railway Construction Corp. Ltd.			Impresa Pizzarotti & C SpA		
Jiangsu Nantong Sanjian Construction Group Co. Ltd.			China Railway Group Ltd.			JGC Corp.		
Jiangsu Provincial Construction Group Co. Ltd.			China State Construction Engineering Corp. Ltd.			Jiangsu Provincial Construction Group Co. Ltd.		
Mota-Engil			CIMIC Ltd.			Kolin Insaat Turizm Sanayi ve Ticaret AS		
Power Construction Corp. of China			Consolidated Contractors Group			Maire Tecnimont SpA		
Sacyr			Daewoo Engineering & Construction Co. Ltd.			Mota-Engil		
Shandong Dejian Group Co. Ltd.			DRA Group Holdings			Power Construction Corp. of China		
Shanghai Urban Construction (Group) Corp.			Fluor Corp.			Shanxi Construction Investment Group Co. Ltd.		
STRABAG SE			HOCHTIEF Aktiengesellschaft			Ustay Yapi Taahut Ve Ticaret AS		
TBEA Co. Ltd.			Larsen & Toubro Ltd.			VINCI		
TechnipFMC			Mohammed Abdulmohsin Al-Kharafi for Gen. Trading and Contr. & Ind'l Structures WLL			Weihai Int'l Eco. & Tech. Coop. Co. Ltd.		
Van Oord						XPCC Construction & Engineering (Group) Co. Ltd.		
VINCI			BURKINA FASO			Yenigun Construction Inc.		
			China Railway Group Ltd.					
			DRA Group Holdings					
			Eiffage					
			SNC-Lavalin					

Where the 2019 Top 250 International Contractors Worked

Region	Country	Company	Region	Country	Company	Region	Country	Company
	Zhejiang Communications Construction Group Co. Ltd.			Power Construction Corp. of China VINCI			Yantai Int'l Economic & Technical Coop'n Group Co. Ltd. Zhongmei Engineering Group Ltd.	
CAPE VERDE IS.			GAMBIA			GUINEA		
China Communications Construction Group Ltd.			China Railway Construction Corp. Ltd.			Afcons Infrastructure Ltd.		
China Dalian Int'l Economic & Technical Coop'n Group Co. Ltd.			Jiangsu Provincial Construction Group Co. Ltd.			The Arab Contractors Co. Osman Ahmed Osman & Co.		
China Railway Construction Corp. Ltd.			Shapoorji Pallonji Co. Private Ltd.			Bouygues		
Jiangsu Provincial Construction Group Co. Ltd.			VINCI			CGCOC Group Co. Ltd.		
Shanghai Urban Construction (Group) Corp.			GHANA			China Communications Construction Group Ltd.		
			Abeinsa SA			China Energy Corp. Ltd.		
			Afcons Infrastructure Ltd.			China Gansu International Corp. for Economic and Technical Coop'n		
			The Arab Contractors Co. Osman Ahmed Osman & Co.			China Geo-Engineering Corp.		
CONGO			Bauer AG			China Henan International Cooperation Group Co. Ltd.		
Beijing Construction Engineering Group Co. Ltd.			Bouygues			China International Water & Electric Corp. (CWE)		
Beijing Uni-Construction Group Co. Ltd.			China Communications Construction Group Ltd.			China Jiangsu Int'l Economic Technical Coop'n Group Ltd.		
China Communications Construction Group Ltd.			China Energy Corp. Ltd.			China National Chemical Engineering Group Corp. Ltd.		
China Jiangsu Int'l Economic Technical Coop'n Group Ltd.			China Gansu International Corp. for Economic and Technical Coop'n			China National Machinery Industry Corp.		
China Jiangxi Int'l Economic and Technical Coop'n Co. Ltd.			China Geo-Engineering Corp.			China Railway Construction Corp. Ltd.		
China National Chemical Engineering Group Corp. Ltd.			China Henan International Cooperation Group Co. Ltd.			China Railway Group Ltd.		
China National Machinery Industry Corp.			China International Water & Electric Corp. (CWE)			China Wu Yi Co. Ltd.		
China Railway Construction Corp. Ltd.			China Jiangxi Int'l Economic and Technical Coop'n Co. Ltd.			DRA Group Holdings		
China Railway Group Ltd.			China Petroleum Engineering Co.			Eiffage		
China State Construction Engineering Corp. Ltd.			China Railway Construction Corp. Ltd.			Electra Ltd.		
Hunan Road & Bridge Construction Group Co. Ltd.			China Railway Group Ltd.			Fluor Corp.		
Jiangsu Provincial Construction Group Co. Ltd.			China State Construction Engineering Corp. Ltd.			Hyundai Engineering & Construction Co. Ltd.		
Power Construction Corp. of China			DRA Group Holdings			Jiangsu Nantong Sanjian Construction Group Co. Ltd.		
Weihai Int'l Eco. & Tech. Coop. Co. Ltd.			Eiffage			Mota-Engil		
Zhejiang Communications Construction Group Co. Ltd.			GS Engineering & Construction JGC Corp.			Jan De Nul Group (Sofidra SA)		
GABON			Mapa Insaat ve Ticaret AS			Power Construction Corp. of China		
ACCIONA Infraestructuras			Mytilineos SA			Shanghai Construction Group		
Afcons Infrastructure Ltd.			Jan De Nul Group (Sofidra SA)			Shanghai Urban Construction (Group) Corp.		
Bouygues			Power Construction Corp. of China			Shanxi Construction Investment Group Co. Ltd.		
China Communications Construction Group Ltd.			Shanxi Construction Investment Group Co. Ltd.			SNC-Lavalin		
China National Chemical Engineering Group Corp. Ltd.			Shapoorji Pallonji Co. Private Ltd.			Ssangyong Engineering & Construction Co. Ltd.		
China Railway Group Ltd.			Shikun & Binui SBI Infrastructure Ltd.			VINCI		
			Shimizu Corp.			Weihai Int'l Eco. & Tech. Coop. Co. Ltd.		
			SNC-Lavalin					
			STRABAG SE					
			TechnipFMC					
			Yanjian Group Co. Ltd.					
						IVORY COAST		
						Afcons Infrastructure Ltd.		

Where the 2019 Top 250 International Contractors Worked

Where the 2019 Top 250 International Contractors Worked

Region	Country	Company	Region	Country	Company	Region	Country	Company
GS Engineering & Construction Italian-Thai Development PCL JGC Corp. Jiangxi Water and Hydropower Construction Co. Ltd. Mota-Engil Nantong Construction Group Co. Ltd. Penta-Ocean Construction Co. Ltd. Pernix Group Inc. POSCO Engineering & Construction Power Construction Corp. of China Renaissance Construction Sacyr Shikun & Binui SBI Infrastructure Ltd. SNC-Lavalin Van Oord VINCI Weihai Int'l Eco. & Tech. Coop. Co. Ltd. Yanjian Group Co. Ltd. Zhongmei Engineering Group Ltd.			POSCO Engineering & Construction Power Construction Corp. of China Renaissance Construction Salini Impregilo SpA Shanghai Construction Group Shapoorji Pallonji Co. Private Ltd. Shikun & Binui SBI Infrastructure Ltd. TBEA Co. Ltd. Van Oord VINCI WorleyParsons Ltd. XPCC Construction & Engineering (Group) Co. Ltd.			China International Water & Electric Corp. (CWE) China National Complete Plant Import & Export Group Corp. Ltd. China National Machinery Industry Corp. China Railway Construction Corp. Ltd. China Railway Group Ltd. Consolidated Contractors Group Eiffage Jiangsu Provincial Construction Group Co. Ltd. Limak Insaat Sanayi Ve Ticaret AS Mohammed Abdulmohsin Al-Kharafi for Gen. Trading and Contr. & Ind'l Structures WLL Nantong Construction Group Co. Ltd. Power Construction Corp. of China SNC-Lavalin Summa Turizm Yatirimciligi AS Van Oord VINCI Weihai Int'l Eco. & Tech. Coop. Co. Ltd.		
NIGERIA			RWANDA			SIERRA LEONE		
Anhui Construction Engineering Group Co. Ltd. The Arab Contractors Co. Osman Ahmed Osman & Co. Bouygues CGCOC Group Co. Ltd. China Communications Construction Group Ltd. China Energy Corp. Ltd. China National Chemical Engineering Group Corp. Ltd. China National Machinery Industry Corp. China Petroleum Engineering Co. China Railway Construction Corp. Ltd. China Railway Group Ltd. Chiyoda Corp. Consolidated Contractors Group Contracting and Trading Co. C.A.T. Daewoo Engineering & Construction Co. Ltd. Danieli & C O.M. SpA Electra Ltd. Eser Contracting KBR Inc. Mytilineos SA Norinco International Cooperation Ltd. Jan De Nul Group (Sofidra SA)			The Arab Contractors Co. Osman Ahmed Osman & Co. Beijing Construction Engineering Group Co. Ltd. CGCOC Group Co. Ltd. China Communications Construction Group Ltd. China Geo-Engineering Corp. China Henan International Cooperation Group Co. Ltd. China Jiangxi Int'l Economic and Technical Coop'n Co. Ltd. China National Aero-Technology International Engineering Corp. China Railway Construction Corp. Ltd. China Railway Group Ltd. Hunan Road & Bridge Construction Group Co. Ltd. Jiangxi Water and Hydropower Construction Co. Ltd. Mota-Engil Power Construction Corp. of China Ssangyong Engineering & Construction Co. Ltd. STRABAG SE Summa Turizm Yatirimciligi AS			Anhui Construction Engineering Group Co. Ltd. Beijing Urban Construction Group Co. Ltd. China Communications Construction Group Ltd. China Henan International Cooperation Group Co. Ltd. China Railway Construction Corp. Ltd. DRA Group Holdings Eiffage Pernix Group Inc. Power Construction Corp. of China Royal BAM Group NV Salini Impregilo SpA Shanxi Construction Investment Group Co. Ltd. Shapoorji Pallonji Co. Private Ltd. VINCI		
			SENEGAL			SOUTH AFRICA		
			Bouygues CGCOC Group Co. Ltd. China Communications Construction Group Ltd. China Dalian Int'l Economic & Technical Coop'n Group Co. Ltd. China Henan International Cooperation Group Co. Ltd.			Abeinsa SA ACCIONA Infraestructuras Aegion Corp. The Arab Contractors Co. Osman Ahmed Osman & Co.		

Where the 2019 Top 250 International Contractors Worked

Region	Country	Company	Region	Country	Company	Region	Country	Company
Bouygues			China National Aero-Technology International Engineering Corp.			China National Aero-Technology International Engineering Corp.		
China Communications Construction Group Ltd.			China National Chemical Engineering Group Corp. Ltd.			China National Chemical Engineering Group Corp. Ltd.		
China National Machinery Industry Corp.			China Petroleum Engineering Co.			China National Complete Plant Import & Export Group Corp. Ltd.		
China Railway Group Ltd.			China Railway Construction Corp. Ltd.			China Railway Construction Corp. Ltd.		
CIMIC Ltd.			China Railway Group Ltd.			China State Construction Engineering Corp. Ltd.		
DRA Group Holdings			China Wu Yi Co. Ltd.			China Wu Yi Co. Ltd.		
Fluor Corp.			Chongqing International Construction Corp.			Chongqing International Construction Corp.		
Hazama Ando Corp.			GS Engineering & Construction			Fluor Corp.		
HOCHTIEF Aktiengesellschaft			Jiangsu Provincial Construction Group Co. Ltd.			Hunan Road & Bridge Construction Group Co. Ltd.		
Ircan International Ltd.			Larsen & Toubro Ltd.			Jiangxi Water and Hydropower Construction Co. Ltd.		
Mohammed Abdulmohsin Al-Kharafi for Gen. Trading and Contr. & Ind'l Structures WLL			Mohammed Abdulmohsin Al-Kharafi for Gen. Trading and Contr. & Ind'l Structures WLL			Kinden Corp.		
Mota-Engil			Mota-Engil			Mota-Engil		
Norinco International Cooperation Ltd.			Nantong Construction Group Co. Ltd.			Mytilineos SA		
Salini Impregilo SpA			Norinco International Cooperation Ltd.			Pernix Group Inc.		
Sener Ingenieria y Sistemas SA			Power Construction Corp. of China			Power Construction Corp. of China		
Sinosteel Equipment & Engineering Co. Ltd.			Royal BAM Group NV			Renaissance Construction		
SNC-Lavalin			Shandong Dejian Group Co. Ltd.			Salini Impregilo SpA		
STRABAG SE			Shanghai Construction Group			Shikun & Binui SBI Infrastructure Ltd.		
VINCI			Shanxi Construction Investment Group Co. Ltd.			Shimizu Corp.		
WorleyParsons Ltd.			Shikun & Binui SBI Infrastructure Ltd.			Sinopec Zhongyuan Petroleum Engineering Ltd.		
Yunnan Construction and Investment Holding Group Co. Ltd.			SNC-Lavalin			VINCI		
SWAZILAND			STRABAG SE			Weihai Int'l Eco. & Tech. Coop. Co. Ltd.		
China Bengbu International Technology & Economic Cooperation Ltd. CBITEC			Sumitomo Mitsui Construction Co. Ltd.			XPCC Construction & Engineering (Group) Co. Ltd.		
China Communications Construction Group Ltd.			TBEA Co. Ltd.			Yanjian Group Co. Ltd.		
China Railway Group Ltd.			Yapi Merkezi Insaat ve Sanayi AS			Zhongmei Engineering Group Ltd.		
BL Harbert International								
Kinden Corp.								
TANZANIA								
Afcons Infrastructure Ltd.								
Anhui Foreign Economic Construction (Group) Co. Ltd.								
The Arab Contractors Co. Osman Ahmed Osman & Co.								
Beijing Construction Engineering Group Co. Ltd.								
Bouygues								
China Communications Construction Group Ltd.								
China Energy Corp. Ltd.								
China Geo-Engineering Corp.								
China Henan International Cooperation Group Co. Ltd.								
China Jiangxi Int'l Economic and Technical Coop'n Co. Ltd.								

UGANDA

ACS, Actividades de Construcción y Servicios SA
The Arab Contractors Co. Osman Ahmed Osman & Co.
Beijing Uni-Construction Group Co. Ltd.
China Communications Construction Group Ltd.
China Energy Corp. Ltd.
China Geo-Engineering Corp.
China Henan International Cooperation Group Co. Ltd.
China International Water & Electric Corp. (CWE)
China Jiangxi Int'l Economic and Technical Coop'n Co. Ltd.

D.R. CONGO (ZAIRE)

Anhui Foreign Economic Construction (Group) Co. Ltd.
Beijing Uni-Construction Group Co. Ltd.
Bouygues
China Communications Construction Group Ltd.
China Energy Corp. Ltd.
China Geo-Engineering Corp.
China Nonferrous Metal Ind.'s Foreign Eng'g & Constr. Co. Ltd.
China Petroleum Engineering Co.
China Railway Construction Corp. Ltd.

Where the 2019 Top 250 International Contractors Worked

Region	Country	Company	Region	Country	Company	Region	Country	Company
		<i>China Shandong Int'l Economic & Technical Coop'n Group Ltd.</i>			ZIMBABWE			
		<i>Dongfang Electric Corp.</i>			<i>Anhui Foreign Economic Construction (Group) Co. Ltd.</i>			
		<i>DRA Group Holdings</i>			<i>China Communications Construction Group Ltd.</i>			
		<i>Hunan Road & Bridge Construction Group Co. Ltd.</i>			<i>China Energy Corp. Ltd.</i>			
		<i>Jiangsu Nantong Sanjian Construction Group Co. Ltd.</i>			<i>China Gansu International Corp. for Economic and Technical Coop'n</i>			
		<i>Jiangsu Provincial Construction Group Co. Ltd.</i>			<i>China Geo-Engineering Corp.</i>			
		<i>Norinco International Cooperation Ltd.</i>			<i>China Jiangsu Int'l Economic Technical Coop'n Group Ltd.</i>			
		<i>Power Construction Corp. of China</i>			<i>China Jiangxi Int'l Economic and Technical Coop'n Co. Ltd.</i>			
		<i>Shandong Zijian Construction Group Co. Ltd.</i>			<i>China National Machinery Industry Corp.</i>			
		<i>VINCI</i>			<i>China Railway Construction Corp. Ltd.</i>			
		<i>Weihai Int'l Eco. & Tech. Coop. Co. Ltd.</i>			<i>China Railway Group Ltd.</i>			
ZAMBIA					<i>DRA Group Holdings</i>			
		<i>Afcons Infrastructure Ltd.</i>			<i>BL Harbert International</i>			
		<i>Anhui Foreign Economic Construction (Group) Co. Ltd.</i>			<i>Mota-Engil</i>			
		<i>The Arab Contractors Co. Osman Ahmed Osman & Co.</i>			<i>Nantong Construction Group Co. Ltd.</i>			
		<i>Bouygues</i>			<i>Power Construction Corp. of China</i>			
		<i>China Communications Construction Group Ltd.</i>			<i>Salini Impregilo SpA</i>			
		<i>China Energy Corp. Ltd.</i>			<i>Shandong Dejian Group Co. Ltd.</i>			
		<i>China Geo-Engineering Corp.</i>			<i>Shanghai Construction Group</i>			
		<i>China Henan International Cooperation Group Co. Ltd.</i>						
		<i>China Jiangsu Int'l Economic Technical Coop'n Group Ltd.</i>						
		<i>China Jiangxi Int'l Economic and Technical Coop'n Co. Ltd.</i>						
		<i>China National Machinery Industry Corp.</i>						
		<i>China Petroleum Engineering Co.</i>						
		<i>China Railway Construction Corp. Ltd.</i>						
		<i>China Railway Group Ltd.</i>						
		<i>China State Construction Engineering Corp. Ltd.</i>						
		<i>Mota-Engil</i>						
		<i>Power Construction Corp. of China</i>						
		<i>Shandong Dejian Group Co. Ltd.</i>						
		<i>Shanghai Construction Group</i>						
		<i>Shanxi Construction Investment Group Co. Ltd.</i>						
		<i>Shimizu Corp.</i>						
		<i>STRABAG SE</i>						
		<i>TBEA Co. Ltd.</i>						
		<i>Zhejiang Communications Construction Group Co. Ltd.</i>						
		<i>Zhongmei Engineering Group Ltd.</i>						

I. ANTARCTIC/ARCTIC

<i>China Railway Group Ltd.</i>
<i>China Tianchen Engineering Corp.</i>
<i>Chiyoda Corp.</i>
<i>Hyundai Engineering & Construction Co. Ltd.</i>
<i>Hyundai Engineering Co. Ltd.</i>
<i>Parsons</i>
<i>Royal BAM Group NV</i>